

and Coal
Limited

November 11 1985

Asia	10	India	2500	Portugal	10
Bahamas	10	Indonesia	1300	S. Africa	6.00
Bahia	10	Japan	1500	Singapore	10
Canada	10	Kenya	1500	Spain	10
Ceylon	10	Malaysia	1500	Switzerland	10
Dominican	10	Mexico	1500	Taiwan	10
Egypt	10	Nigeria	1500	Thailand	10
France	10	Pakistan	1500	U.S.A.	10
Germany	10	Philippines	1500		
Ghana	10	Poland	1500		
Hong Kong	10	Romania	1500		
Italy	10	Soviet Union	1500		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,777

Tuesday November 12 1985

D 8523 B

JAL: an airline
still in
mourning, Page 23

World news Business summary

Polish ministers quit Politburo

Polish Foreign Minister Stanislaw Olszowski resigned from the Communist Party's ruling Politburo according to an official communiqué which indicated that he would also leave the Government.

The official PAP news agency said that Politburo member Kazimierz Duziński, who has become a deputy chairman of the Council of State, the country's collective presidency, had resigned as a Central Committee secretary. Olszowski's resignation was "motivated by personal considerations and a desire to return to scholarly activities," the report said.

Zimbabwe killings

Zimbabwe rebels have killed four officials of Prime Minister Robert Mugabe's ruling ZANU-FP party in an intensified offensive against the Government, police said.

Bangladesh arrests

Bangladesh police arrested 500 people in a six-hour national strike in protest at the death of two mill workers. In Dhaka vehicles were set on fire, shops damaged and more than 50 people were injured.

Greenpeace claim

France is ready to pay compensation and apologise formally to the family of a crewman killed when the Greenpeace ship Rainbow Warrior was sunk in New Zealand, the environmentalist group said.

Berlin bomb attack

A home-made bomb exploded at the Institute for Aerospace Technology in West Berlin's Technical University but no one was hurt.

Peace prize dispute

The Christian Democratic Party of West Germany's Chancellor Helmut Kohl condemned the award of the Nobel Peace Prize to an East-West doctors' campaign against nuclear war and urged the Nobel Committee to think again.

Lufthansa strike

West Germany's national airline Lufthansa suffered its first strike in 14 years, but the stoppage by ground staff caused only minor disruption, Page 2

Air collision

At least five people were killed and one was missing after two small aircraft collided and crashed into two densely populated towns in northern New Jersey.

Marcos election Bill

President Ferdinand Marcos of the Philippines, declaring that his mandate to rule had been "the object of propaganda and dissent," sent the National Assembly a Bill calling for an early presidential election on January 17.

Thatcher optimistic

British Prime Minister Margaret Thatcher presented an optimistic view of the economic outlook ahead of today's autumn economic statement, Page 24

Play cancelled

Frankfurt's municipal theatre bowed to pressure, especially from the Jewish community, and abandoned plans to stage the play by Rainer Werner Fassbinder, *Trash, the City and Death*.

Peru accuses IMF

President Alan Garcia of Peru accused the International Monetary Fund of imposing conditions on debt-ridden countries which aggravated their food problems.

Wall St surges 27.52 to record

WALL STREET: The Dow Jones industrial average closed up 27.52 at a record 1,431.88, Page 46

TOKYO shares

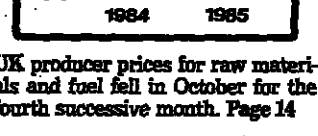
TOKYO shares suffered another setback with the Nikkei market average down 29.79 at 12,831.28, Page 46

LONDON equities

LONDON equities were unsettled by poor results from Bechem. The FT Ordinary index fell 12.2 to 1,070.3 while the FT-SE 100 lost 14.6 to 1,375.5. Gilt edged, Page 46

DEUTSCHE BANK

DEUTSCHE BANK filed an application with the Japanese Ministry of Finance to open a securities trading company, Page 25



UK producer prices for raw materials and fuel fell in October for the fourth successive month, Page 14

DOLLAR rose

DOLLAR rose in London, closing at DM 2.6235 (DM 2.623), FF 8.0 (FF 7.985), SF 2.156 (SF 2.135) and ¥205.9 (¥205.5). On Bank of England figures the dollar's index rose to 129.8 from 129.5, Page 39

STERLING gained

STERLING gained 30 points against the dollar in London to finish at \$1.62 and also rose to DM 3.725 (DM 3.715), FF 11.39 (FF 11.119), SF 3.065 (SF 3.059) and ¥202.3 (¥201.25). The pound's exchange rate index rose 0.1 to 79.6, Page 39

GOLD rose

GOLD rose 75 cents an ounce on the London bullion market to \$320.00 and was also higher in Zurich at \$323.10. In New York the Comex December settlement was \$324.50, Page 38

LUCAS Industries

LUCAS Industries of the UK announced a 71 per cent increase in pre-tax profit to £57.8m (\$82m) in the year to July. The aerospace and automotive group is to raise £20.5m through a rights issue, Page 38

MITSUBISHI Motor

MITSUBISHI Motor lifted pre-tax earnings 78.8 per cent during the September half year, aided by the year's relatively low level, Page 28

CONTROL DATA

CONTROL DATA, troubled US computer and computer products group, is to sell most of its business products unit to Xerox, the Californian data storage products manufacturer for between \$55m and \$70m, Page 25

SOCIÉTÉ SUISSE de Microélectronique

SOCIÉTÉ SUISSE de Microélectronique et d'Horlogerie is to reorganise its Omega watch division to improve group earnings, Page 25

JUNGBUNZLAUER

JUNGBUNZLAUER, Austrian biotechnology group is making a Sch 50m (\$2.7m) rights issue next year which will double its nominal capital, Page 21

PREMIER GROUP

PREMIER GROUP, diversified South African food and consumer products group, returned an 8 per cent decline in trading profit during the September half year, Page 28

POULTECH Corporation

POULTECH Corporation, San Francisco-based forest products group, plans to buy back up to a fifth of its shares to frustrate a \$68m takeover bid from First City Financial Corporation, a Canadian financial services company, Page 25

WALT DISNEY

WALT DISNEY, US entertainment company, boosted fourth-quarter net earnings to \$53.3m compared with a net loss of \$54m in the previous corresponding term, Page 25

CLARK EQUIPMENT

CLARK EQUIPMENT, US construction equipment and automotive components company, plans to cut its dividend for the first quarter of 1986 after making a \$73.1m charge in the third quarter of this year, Page 25

Pretoria draws up plans to repatriate workers

THE SOUTH AFRICAN Government is drawing up contingency plans for the repatriation of black foreign migrant workers which could affect the future of nearly 2m people and cause major problems for the mining industry and in relations with neighbouring black states, writes Anthony Robinson in Johannesburg.

Mr Piet du Plessis, the Minister of Manpower, yesterday described the Government's contingency plans as "part of the overall long and short-term strategy for relieving unemployment in the face of disinvestment, sanctions and boycotts." But he added, "there is no immediate plan or desire to summarily repatriate large numbers of foreign workers."

This indication that the Government is not rushing into a repatriation policy suggests that at the moment ministers may only want to

branch the threat to deter international calls for disinvestment and sanctions. However, the Republic's growing unemployment problems could make repatriation an increasingly attractive option.

According to government estimates, a total of 357,200 foreign black workers were legally employed in South Africa in June 1984. Of these, 210,000 workers were recruited by the Employment Bureau for Africa (Eba), the recruiting arm of the South African Chamber of Mines, in Lesotho, Mozambique, Malawi, Botswana and Swaziland to work in the gold, coal and other mines in the Republic on a contract basis. But as many as 1.5m and possibly more black workers are believed to be in the Republic illegally, many of them refugees from the civil war in Mozambique.

Repatriation of earnings by foreign workers is a major source of income for neighbouring states. Landlocked Lesotho, for example, derives 50 per cent of its revenue from miners' remittances alone, according to South African estimates while 8540m (\$208m) annually is repatriated to countries in the southern African region as a whole, according to estimates from the semi-official Africa Institute.

Mr du Plessis revealed that the Government had started consultations with major employers of foreign labour. He put the blame for the Government's move on "the instigators and proponents of sanctions, boycotts and disinvestment... they carried the moral responsibility for the resulting hardship to millions."

The Government's plans provoked a strong response from the

mining industry. Mr Clive Knobbs, president of the Chamber of Mines, said: "We now have a mix of manpower which we think is close to optimum. It would be calamitous for the industry if we had to replace them. It is a question of skills, experience and loyalty. It is not just a question of numbers, we are dealing with real people."

Over the years, Basuto workers from Lesotho, for example, have developed special skills as shock absorbers, while Shangaan-speaking workers from Mozambique hold over 40 per cent of black supervisory positions on the gold mines, he added.

Despite the vital role played by foreign black workers in the mining industry, however, the trend has moved steadily towards greater employment of local blacks over the

last 15 years. In the early 1970s, foreign workers made up around 80 per cent of the gold mine labour force, but this has since come down to around 45 per cent.

The reduction in numbers has come about partly because of a reduced flow of workers from Malawi and Mozambique and partly because higher gold prices have made it possible to improve pay and conditions to the point where the mines are now an attractive alternative to factory and farm work for South African black workers who formerly shunned the mines.

Attracting larger numbers of South African blacks to the mines would further drive up wages and sharply raise training and other costs, mining economists believe.

Eastern Cape boycott leaders freed, Page 3

Germans consider reform of stock exchange

By Jonathan Carr in Bonn

AGREEMENT now looks imminent on long-awaited reforms aimed at helping West Germany's stock exchanges to be better equipped to face growing competition from abroad.

Talks on reform have been going on between the eight exchanges for months, but seemed bogged down because of regional rivalry and discord on personnel issues.

However, Dr Wolfgang Roeller, chief executive of Dresdner Bank, the country's second biggest bank, said in Bonn yesterday that the talks were now at an intensive stage and he was "very optimistic" about the outcome.

It is understood that a document is likely to be made public shortly, detailing ways of improving the efficiency and co-ordination of the exchanges. The aim would be to introduce the changes during 1986.

One key proposal is to upgrade the existing working group of the eight exchanges into a fully-fledged association with a headquarters, staff and president.

This body would carry out major tasks presently duplicated among the exchanges, thus saving costs and paperwork. Moreover, it would handle legal questions, put out a single annual report and generally help the German stock markets present a "united front" to the outside world.

Other ideas which have been under discussion include amalgamating regional clearing houses for securities transactions and using only one big computer centre to process transactions instead of two. It remains to be seen how far accord has been reached on these proposals.

Behind the reform drive lies the fear that a German stock market which remains heavily divided on regional lines will fall ever further behind international competition - especially from New York, London and Tokyo.

Dr F. Wilhelm Christians, chief executive of Deutsche Bank, put it drastically recently when he said the German stock market risked being "decoupled" from international development because of a "short-sighted, parish pump" attitude to change.

From a total German stock market turnover last year of DM 234bn (\$88.5bn), Frankfurt - easily the biggest bourse - accounted for more than half and Düsseldorf nearly 50 per cent. That left relatively little for the other six - Hamburg, Munich, Stuttgart, Bremen, Hanover and Berlin.

Lloyd's chief resigns after dispute over executive role

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

MR IAN HAY DAVIDSON, the chief executive of Lloyd's, yesterday resigned his £220,000 (\$170,000) a year position in an upset which poses major questions over the regulation of the London-based insurance market and creates a severe problem for the Bank of England.

A major rift has opened up between Mr Davidson, the architect of the reform programme at Lloyd's, and the Lloyd's administration over the terms of reference of the chief executive's position and its status within Lloyd's. Some senior members of the Lloyd's administration want to change and curb the status of the chief executive's role.

Mr Davidson told the ruling council yesterday that he believed that the terms of reference of the chief executive should not be changed and said: "I would find it impossible to continue in office were those terms significantly altered."

In a letter to the ruling council yesterday, Mr Davidson argued that the chief executive should have independent powers. "By resigning at this time, I remove an obstacle to the council's freedom of discussion and to my freedom to argue for the retention of the position of chief executive with independent powers without any suggestion of self-interest," he Davidson, formerly head of accountants Arthur Andersen's UK operations, was invited by the Bank of England to take up the newly

Falck seeks L600bn for closure

By Alan Friedman in Milan

FALCK, Italy's largest private steel company, is asking the Italian Government for L600bn (\$380bn) compensation in order to close its hot strip mill near Milan and thus enable the Finisider state steel concern to transfer Falck's European Community production quota to its own newly modernised Bagnoli plant near Naples.

Negotiations between Finisider and Falck are entering a crucial period, with the latter demanding an agreement by the end of this month over the quota for steel plates at the Campi plant near Genoa. This would provide Falck with around 250,000 tonnes of specialised steel quota, which is less than the 730,000 it would give up at the Milan plant, but roughly equivalent in annual turnover terms.

Falck, which last year lost L100bn on its steel business, is also asking Finisider to allow it to take over the quota for steel plates at the Campi plant near Genoa. This would provide Falck with around 250,000 tonnes of specialised steel quota, which is less than the 730,000 it would give up at the Milan plant, but roughly equivalent in annual turnover terms.

Professor Romano Prodi, chairman of the IRI state holding group which controls Finisider, said at the weekend that he expected an agreement with Falck by the end of this year, but Falck was yesterday tak-

Malaysian metal trader suspends London dealing

BY STEFAN WAGSTYL IN LONDON

MMC METALS, a trading company owned by the Malaysia Mining Corporation, has suspended its dealings on the London Metal Exchange in the wake of the tin market crisis.

The trader, which only joined the LME in August 1984, traded heavily in tin, often on behalf of its parent company, which is the world's largest tin producer. It is understood to have sold substantial amounts of tin, totalling about 3,000 tonnes, in the futures market to the International Tin Council, which precipitated the crisis more than two weeks ago by announcing that it had run out of money, owing hundreds of millions of pounds to its bankers and to metal traders.

MMC Metals' decision to suspend trading was announced by Mr Michael Brown, chief executive of the LME, the world's leading metals market. Directors of MMC Metals were unavailable for comment.

MMC Metals forms part of the Malaysia Mining Corporation's trading and marketing operations, which together contributed some 6.2m ringgit (\$2.8m) pre-tax to the group on turnover of 526m ringgit for the year to the end of January. Although much of MMC Metals' business is in tin, it also trades copper, aluminium and other metals on the LME. Charter Consolidated, the UK mining and industrial group, owns 15 per cent of the company.

The LME authorities have imposed fixed settlement prices for MMC's outstanding contracts with other traders for all metals except tin. It is expected to set a tin settlement price after tin trading resumes on Monday.

Traders and bankers are continuing to press the tin council to find a solution to the crisis, and to agree to honour its debts, when it meets in emergency session on Thursday.

Yesterday, the LME's 16 creditor banks met at the Bank of England and brought into their meeting another 20 banks which have financed the tin trade by lending to traders. The banks are considering proposals to fund the tin market when trading resumes. The Bank of England's role has been limited to offering advice. It has so far refused all pleas for public money to help in any rescue.

The banks have also taken steps to improve the marketability of the tin they hold as collateral for the loans made to the tin council which total over £300m. They have transferred metal held in non-registered warehouses to LME warehouses in the past week, helping to increase official LME tin stocks by 9,076 tonnes to a record high of 48,300 tonnes. This means that most of the tin council's 52,000-tonne stockpile is now in LME warehouses where it is easily available for sale on the market when trading restarts.

The crisis is already hitting tin production. In Malaysia, about 100 mines, many of them very small, have been temporarily closed down and some 4,000 workers have been laid off, according to mine owners.

Bolivia, which relies on tin for nearly half its export earnings, has ordered mines to reduce output. Planning Minister Mr Guillermo Bedregal said that the crisis threatened to plunge Bolivia into a "tremendous depression."

Commodities, Page 38

Beecham chairman quits after 15 months as earnings slide

BY MARTIN DICKSON IN LONDON

BEECHAM, the British pharmaceuticals and consumer products group, said yesterday that Sir Ronald Halse had resigned after only 15 months as chairman and chief executive.

Sir Ronald quit amid boardroom concern over the company's dull performance, which was illustrated yesterday by disappointing first-half figures. Pre-tax profits rose only 2.4 per cent to £148.5m (\$213.5m) while earnings per share fell by 2.5 per cent.

Beecham's shares fell sharply in London to close 41p down on the day at 285p.

Beecham has decided to split the roles of chairman and chief executive. It has appointed Mr John Robb, the 49-year-old head of the group's consumer products division to the latter post. It is still looking outside the company for a new chairman, and that role will be filled temporarily by Lord Keith of Castleacre, Beecham's vice-chairman, and one of three non-executive directors.

Sir Ronald, 58, is the third chairman and chief executive of a leading British company to resign in recent months amid concern about group performance. In June, Mr Peter Laister resigned from Thorn EMI and in August Sir Kenneth Corfield left STC, the telecommunications and computer company.

Ironically, Sir Kenneth was also replaced on a temporary basis by Lord Keith, who is also a non-executive director of STC.

Lord Keith said the Beecham board had decided that, in view of the company's recent performance, a younger and more dynamic management was required. It was felt that that change should begin at the top.

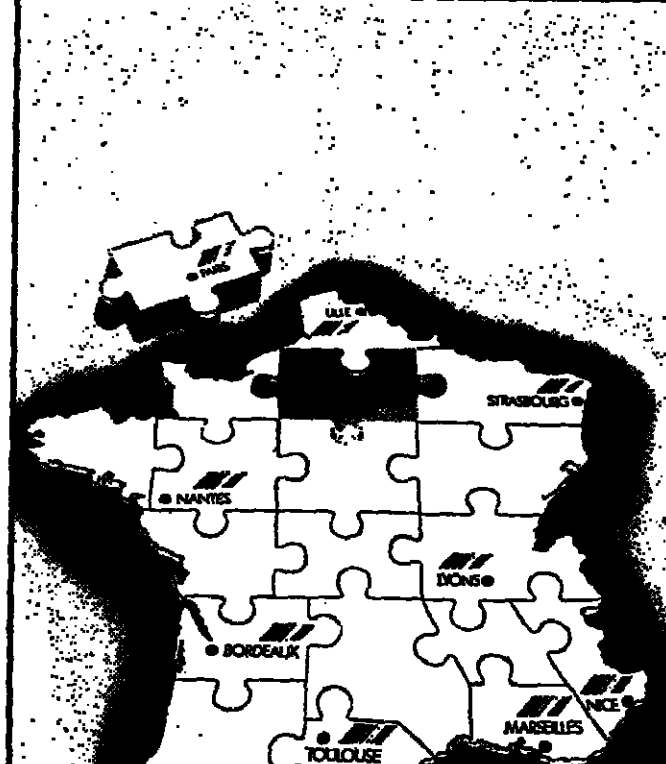
He said the non-executive directors had been the prime movers, but "what was done was mammoth." The decision had been conveyed to Sir Ronald at an "amiable" meeting last Friday. There had been no pressure from the company's institutional shareholders.

Sir Ronald, who only took over the chairmanship in July last year from Sir Graham Wilkins, will receive a large "golden handshake." He had a salary of £200,000 a year and a three-year rolling contract. The company said the precise sum would be a matter for negotiation, and it should not be assumed that he would be receiving £500,000.

Lord Keith said the decision to act had not been a sudden one. A feeling had just developed that "things were not quite right. It was nothing instantaneous."

He insisted that there was nothing fundamentally wrong with Beecham but said the company was suffering the aftermath of a long period of continuous growth.

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OVERSEAS NEWS

Jordan speeds rapprochement with Syria

BY ROGER MATTHEWS IN LONDON AND TONY WALKER IN CAIRO

JORDAN is accelerating the pace of its reconciliation with Syria and is today despatching a top-level delegation to Damascus to prepare for a summit meeting between King Hussein and President Hafez al-Assad.

The way for the visit was cleared at the weekend when King Hussein announced that he would no longer permit anti-Syrian factions to operate from Jordan. Although the announcement was diplomatically couched, it still represented a significant Jordanian concession and evidence of

King Hussein's desire to improve relations with Damascus. The Jordanian move appears on the surface to contradict its parallel efforts to push ahead with a Middle East peace initiative in co-operation with Mr Yasser Arafat's Palestine Liberation Organisation and Egypt. Syria is bitterly opposed to Mr Arafat and to King Hussein's February 11 scorecard with the PLO which forms the basis of current peace efforts.

But with the peace effort seriously threatened by recent

PLO violence and few signs that the US is willing to become more actively involved, King Hussein is giving himself greater freedom to manoeuvre than he has enjoyed for several years.

Dr Ezzat Abdel Meguid, the Egyptian Foreign Minister, arrived in Jordan yesterday for talks with King Hussein. Their meeting was expected to concentrate on Jordan's relations with Syria and on the results of Mr Arafat's week-long visit to Cairo.

The atmosphere between Mr

Arafat and President Mubarak of Egypt appears to have improved since the PLO leader's declaration that he opposed violence outside the "occupied territories." However, there are still differences within the PLO about whether the "occupied territories" includes Israel proper. Egypt made clear its anger at the seizure of the Achille Lauro cruise ship, but little has emerged to suggest any substantive progress towards reversing the peace protest. Egypt has not commented on the Jordanian-Syrian dialogue,

which has been largely sponsored by Saudi Arabia, but officials in Cairo say that it is desirable at this delicate stage of the peace process to try to reduce tensions among the Arab nations.

There is also a widespread appreciation in the Middle East of the importance to the region of the forthcoming summit meeting between the US and the Soviet Union. Unless the US is willing to concede some role to Moscow it is feared that it will prove impossible to involve Syria in a peace process.

Philippines minister warns on rebel threat

By Our Foreign Staff

PHILIPPINE Defence Minister Juan Ponce Enrile yesterday said that at least 10 years would be needed to control the Communist insurgency in the country.

Even if an opposition leader was elected in the poll being sought by President Ferdinand Marcos for January 17, it "will take at least a decade before the situation could be contained."

Mr Enrile's remarks contrasted sharply with those of Mr Marcos, who recently said he believed his army could defeat the rebels within a year, given continued US military support, and those of the US Senate Intelligence Committee, which said that Mr Marcos had only about three years to make major political reforms before unrest forced his Government out of office.

Meanwhile, Mr Marcos yesterday presented a Bill to Parliament calling for the election amid continued confusion over constitutional issues.

While Parliament, which is dominated by Mr Marcos' New Society Movement (NSM), is virtually certain to approve Government-sponsored legislation, the question of whether the poll will involve a vice presidential election remained unclear.

Mr Marcos originally said he would seek a fresh mandate for himself, since the issue at hand was "Marcos alone." However, the constitutionality of such a poll is still open to question.

Police release Eastern Cape boycott leaders

BY ANTHONY ROBINSON IN JOHANNESBURG

SIGNS OF a breakthrough in the four-month black consumer boycott of white businesses in the Eastern Cape emerged yesterday when local police released prominent boycott organisers and local black political leaders.

The order releasing Mr Mkhoseli Jack, the chief boycott organiser, Mr Henry Fazzie, vice president of the United Democratic Front (UDF) in the Eastern Cape and 17 other leaders arrested under the state of emergency was signed by Mr Louis Le Grange, Minister of Law and Order.

Mr Tony Gilson, president of the Port Elizabeth chamber of commerce yesterday welcomed the release of the men. "Hopefully it will set in motion a chain of events which will lead to negotiations at a local level, not only over the question of the boycott itself but also many of the other grievances of the black community in this area of high unemployment and social deprivation," he said.

In spite of the arrest of many boycott leaders, local chambers and individual businessmen, like the four Watson brothers who run a chain of men's outfitters and business groups in several smaller Eastern Cape towns, have maintained contact with underground boycott leaders.

Their efforts bore fruit last week when a two week lifting of the boycott from November 15, was announced. The move

has allowed the Government to release the detained leaders without losing face.

The boycott has spurred local businessmen and white authorities into taking a greater interest in black social and economic grievances, especially demands for improved housing and educational facilities.

Meanwhile President P. W. Botha yesterday met senior academics and education officials from the Western Cape in an effort to defuse potentially explosive problems in schools throughout the area caused by the Government's refusal to delay examinations after months of school boycotts, violence and intimidation.

Under the tri-cameral constitution the education of coloured students in the area is an "own affair" administered by Mr Carter Ebrahim, the coloured Minister of Education. His decision to close Cape schools two months ago, and subsequent refusal to be flexible on examinations and demands for a new curriculum and teaching methods, have enraged many middle class as well as more radical students, teachers and parents.

This has been a major factor behind the unrest which has cost over 70 lives since August and led to the extension of the state of emergency. It has also further weakened support for the tri-cameral constitution amongst the coloured community which is pressing for a unified education system for all races.

Egyptian premier launches investment drive

BY TONY WALKER IN CAIRO

DR ALI LUTFI, Egypt's new Prime Minister, is launching a determined drive to attract investment at a time when the Egyptian economy is facing serious difficulties because of inflationary pressures, hard currency shortages and an increasingly burdensome foreign debt.

Dr Lutfi, a professor of economics and a former Finance Minister, said in an interview that he is determined to improve the climate for investors in Egypt as a means of increasing employment opportunities.

Among measures he is adopting is the establishment of a special section in his own office to smooth the way for new investment. Acknowledging the potential investors in Egypt often face bureaucratic obstacles, Dr Lutfi pledged to intervene if there are unreasonable delays, "I am by nature against bureaucracy," he said.

Dr Lutfi, who was appointed Prime Minister two months ago with the difficult task of pulling Egypt's economy back from a

looming crisis brought about in part by a failure to tackle serious structural problems such as an unrealistic pricing system, says he has four immediate priorities:

● To restrain prices and encourage production.

● To eliminate waste, particularly in the distribution of foodstuffs.

● To give a "substantial" push to the private sector, including an extension of tax-free holidays for new investment and relief on payment of customs duties or equipment needed to establish ventures.

● To gradually reduce subsidies, while at the same time increasing wages.

Dr Lutfi said that ventures established under Law 43 of 1974, which enshrined the late President Anwar Sadat's "open door" policy, would be entitled to 10-year tax holidays instead of the present five years.

He is proposing to streamline the system of investment applications so that investors will have to deal with only one gov-

ernment department instead of up to half a dozen. He is also instituting a two-month time limit for decisions on new investment proposals.

"If there is any complaint," he said, the person involved "can come immediately to my office to speak with me and I shall find a solution for him. I think this is new thinking to create a new climate for investors in Egypt."

Direct Western investment in Egypt since 1974, excluding the oil sector, has been disappointing. According to figures provided recently by Egypt's Investment Authority, Western investment in projects in production or under implementation totals about \$350m (\$245m).

Dr Lutfi's other priorities are to increase earnings from tourism and to encourage an inflow of Egyptian expatriate remittances. He estimates that the 3m Egyptians abroad are saving about \$3,000 each year, or a total of \$9bn.

He said that expatriate remittances are running at between \$2bn and \$3bn a year, only a fraction of funds available, and therefore large sums are waiting to be tapped for investment. Dr Lutfi plans to send out teams armed with feasibility studies of potential projects seeking investors with the promise of quick approval for such projects.

He said another concern, apart from encouraging exports, was to reduce imports through a new system of customs tariffs to be introduced at the beginning of next year. At present, the deficit on Egypt's balance of trade is about \$6bn.

Also under study are new arrangements for the foreign exchange market. It is understood that among the options is a package of measures that would include a simplification of Egypt's multiple exchange rate regime, licensing of money brokers who now have an ill-defined role and an attempt to bring the official rate of the Egyptian pound more into line with that



Dr Lutfi: attack on red tape available on the black market.

Dr Lutfi said that the Government is working on an austerity programme which will include measures to increase tax collection within the existing scale. He indicated the Government is planning far-reaching economic reforms that may be unpopular, but he said he is confident that he can convince people that "in the medium and long-term it is to their benefit."

China softens line in Indian border talks

BY K. K. SHARMA IN NEW DELHI

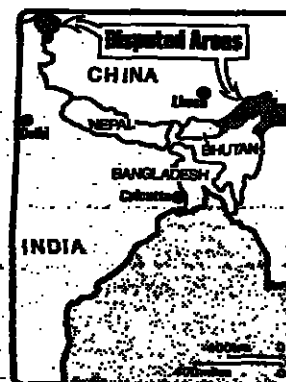
THE Sino-Indian border dispute remained unresolved when the sixth round of talks between the two countries ended in New Delhi yesterday. However, Indian officials detected a distinct change in the Chinese approach to the issue.

During the week-long talks China accepted the Indian view that the border dispute, over which the two countries went to war in 1962, should be considered sector by sector.

Previously it argued that the entire border, which stretches along the Himalayas from Kashmir in the North to Arunachal Pradesh in the north-east, should be dealt with on the basis of its "package proposals."

Under these proposals, China suggested that India should agree to settle the border in Kashmir on the line of control as it emerged after the 1962 war while China would give up its claim to Arunachal Pradesh.

India felt this would lead to a recognition of the status quo and leave about 14,000 square miles of Indian territory in Kashmir with the Chinese. India would get nothing in return as Arunachal



Pradesh is already an integral part of the country.

In the round of talks that ended yesterday, the two delegations discussed in "substantive" terms their positions on the "eastern sector," that is Arunachal Pradesh. In the next round, to be held next year in Peking, the two countries will discuss the Kashmir border.

From India's point of view, this is taken as acceptance of its view by the Chinese that a discussion "sector-by-sector" should be taken up.

GCC links with Iran to be tested

By Kathy Evans in Dubai

JUST A few days after the conclusion of the Gulf Summit in Muscat, the Gulf Co-operation Council's initiative to establish better relations with Iran is being severely tested.

Two senior Gulf officials, Mr Youssef al Alawi, Omani Minister of State for Foreign Affairs, and Mr Ibrahim al-Soubhi, Deputy Secretary-General of the GCC, have travelled to Baghdad in what is hoped to be the first leg of a tour which will eventually lead to the Islamic Republic capital in Tehran.

There is growing speculation in Tehran that Iran will encourage the GCC initiative, and may even be willing to offer the Gulf region a non-aggression pact. This, however, would be contingent on the Gulf countries demonstrating their professed desire for better relations by such gestures as cutting off aid for the Iraqi war effort. Most observers believe that such a demand would be unacceptable to the GCC.

The fact that the Gulf officials' tour begins in Baghdad is being interpreted by Iran as an attempt by the Gulf countries to reassure Baghdad of their support.

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AMERICAN NEWS

EEC divisions over
Nicaragua mar talks
on regional pact

BY QUENTIN FEE IN LUXEMBOURG

THE INCLUSION of the embattled left-wing government of Nicaragua in a new economic and political co-operation agreement between the EEC and Central America yesterday threatened to disrupt last-minute negotiations on the deal.

Some 21 foreign ministers from the Community, the Contadora group of nations seeking to negotiate peace in the region, and the six central American states involved, met to sign the agreement in Luxembourg but several raised queries over the talks.

The Community met for an hour and a half yesterday morning to iron out differences between France, West Germany and the European Commission over how to treat the current state of emergency in Nicaragua.

The outcome came in the form of a series of statements in the annex to the agreement, due to be signed today. They reflect continuing differences over how to treat the current state of emergency in Nicaragua.

The Bonn Government insisted that "funds to be earmarked for development projects" be linked to a statement calling on the governments of Central America to safeguard human rights and democratic liberties.

France, on the other hand, insisted that the economic co-operation agreement was a regional one, and should not be implemented by discriminating between the different states of Central America.

The foreign ministers in attendance came from Costa Rica, Guatemala, Honduras, El Salvador, Panama and Nicaragua.

The plan is for the Com-



Foreign Minister Miguel d'Escoto leads Nicaraguan delegation

munity to sign a five year agreement for economic commercial and development assistance.

The divisions within the Community were mirrored yesterday by continuing disputes on the Central American side.

Honduras in particular objected to the inclusion of Nicaragua, because of that country's refusal to reduce its armed forces in line with the proposals by the Contadora states.

The charge was rejected by Nicaragua on the grounds that no disarmament was possible as long as the country was threatened by US aggression.

In spite of the differences, EEC officials are confident the deal will be signed today, increasing the modest amount of aid to the region, but more importantly underlining European interest in and concern for a stable outcome to the current conflict there.

Tim Coone in Managua explains why there will be no quick end to the war
Military balance shifts to Sandinistas

A MONUMENT covered in flowers stands today in a field on the outskirts of Pantasma where two years ago the bodies of 46 campesinos, peasant farmers were covered in lime, and placed in makeshift graves next to the ashes of their wooden homes.

They had been members of a Sandinista farming co-operative in the northern Nicaraguan department of Jinotega. They were massacred when a large column of US-backed guerrillas, or Contras, attacked in force.

It has become a memorable action both for the Contras and for the Sandinistas: for the Contras because it was their most devastating attack which galvanised the Government into realising it had a serious problem in the country's mountain region.

Pantasma is still in the heart of the warzones in Nicaragua, but the incident of October 1983 is unlikely to be repeated. A battalion of troops specialising in guerrilla warfare is now stationed permanently in the Pantasma valley, and patrols are constantly in the surrounding hills supported by heavy artillery and air power.

The state farm of Castillo Norte, 10km away, which was razed by the Contras in May 1984, is still abandoned, but the coffee crop will be picked under military protection this year. Another co-operative at nearby El Ventarron was also abandoned and the members have moved closer to the Pantasma valley and the security of the main road from Jinotega.

At two other sites in the valley, the corrugated tin roofs of another 200 new houses glint in the sunlight between downpours of unseasonal rain, where families that have been pulled out of the mountains are to be relocated.

In military terms, it is hard to dispute that the Sandinistas are winning against the

guerrillas. In the Jalapa valley, close to the Honduran frontier and the main bases of the Contras, people travelled in constant fear of ambushes two years ago, but there has barely been an incident for a year. The "strategic defeat" talked of by the Sandinista leaders is a fact.

Commander Xavier Carrión, the head of operations of the Nicaraguan armed forces, at his headquarters in the northern coffee town of Matagalpa, said that although the war could go on for several years, the Contras were now losing on the political, material and human fronts, the three parameters by which the army assesses the strength of its adversaries.

Politically, the Sandinistas have regained ground in the isolated mountain regions they had earlier ceded to the Contras, both through a counter-insurgency strategy involving relocation of peasant families that had been supporting the guerrillas, and through greater attention being given to the needs of the peasant communities.

Controls on grain sales have been eased and supplies at controlled prices of basic items such as handtools, rubber boots and clothing have been greatly improved in the war zones. The agrarian reform, which until last year concentrated only on distributing land to formerly landless peasants, now focuses primarily on increasing the land owned by the small individual farmer.

Commander Carrión admitted that earlier government policies had allowed the development of a social base for the Contras. "We abandoned some areas, but we are not going to make the same mistakes again."

Militarily, the use of more and better trained troops, their constant patrolling of disputed territory, the introduction of the awesome MI-24 Soviet made helicopter gunship,

and better transport and battle-field communications have served to shift the military balance decisively to the Government's favour. A stronger military presence has brought a stronger political presence and allowed social programmes to be restarted.

According to Commander Carrión, troop losses are running at a ratio of four or five to one in the Government's favour. In October, 140 guerrillas had been killed for the loss of 31 government troops.

"They are unable to maintain numbers either through forced or voluntary recruiting," he estimates that there are now only some 3,000 guerrillas inside the country, with another 5,000 outside, mostly in Honduras, waiting for an opportunity to launch another offensive.

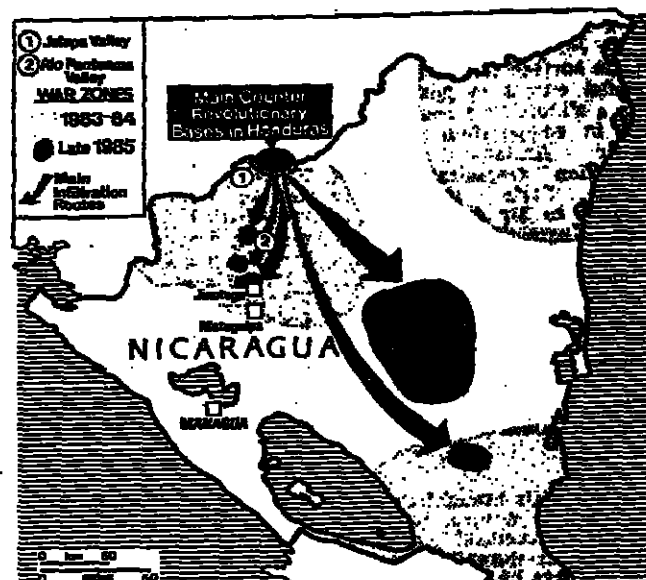
"It is possible that they might still be able to concentrate their forces for a major attack, but it will now be to our advantage. We are waiting for them."

The last big attack in early August on the town of La Trinitad which straddles the Pan-American highway, cost the guerrillas one third of their 600-strong force.

It appears the Contras are now forced to operate in much smaller units of 10 to 20 troops and are avoiding contact with army units.

The militias of the co-operatives and state farms, once the principal targets of the Contras in 1983 and 1984, are now able to hold their own until reinforcements arrive.

"The Contras' plan to liberate territory, declare a provisional government and call for international recognition and support has been defeated," said Commander Carrión. "They no longer have any greater military perspective, and that is the strategic defeat we talk about. They only military option they have left is a long war of attrition."



That appears to be the future perspective of this already four-year-old war. The quick victory promised by the contra leaders in 1983 and 1984 is no longer talked about. The guerrilla forces face demoralisation and heavy losses which only dedicated political commitment in the rank and file can overcome to be able to carry out a prolonged war.

Comment such as this is clearly not a strongpoint of the Contras. US funds will continue to sustain the war, but even the introduction of heat-seeking missiles against the Government's new helicopters has so far been unsuccessful.

Military victory is in sight for the Sandinistas, but Commander Carrión recognises "it has been at a huge social and economic cost." Even the peasant relocation programme started last February has been cut in half due to a lack of resources. 3,500 hectares of coffee plantations have been abandoned in the

war zones and basic grain and cattle production has been seriously affected. More than half the Government budget is dedicated to defence and is bleeding the economy. Important advances in health and education in the early years of the revolution are being lost as ministry budgets are slashed and investments halted. Commander Carrión expects the economy will not start to pick up again until 1987.

Until then, falling living standards will sharpen discontent in the cities, and the Sandinistas face the prospect of their main battlefield shifting from the military front to the economic one.

It is certainly no coincidence that a state of emergency was reintroduced last month for a period of one year. A strategic defeat has been inflicted on the guerrillas, but victory in a war of economic attrition is still a long way over the horizon.

Cerezo in
battle for
Guatemala
presidency

By David Gardner in Guatemala City

PREPARATIONS have begun for the run off in Guatemala's presidential elections due on December 8. Mr Vinicio Cerezo, the Christian Democrat candidate, emerged with 42 per cent of the first round vote on November 5. But he is now having to canvass hard to ensure he can win sufficient support for a clear-cut victory over his rival, Mr Jorge Carrion, leader of the right wing National Centre Union (UCN) in the second round.

In addition Mr Cerezo faces a difficult task: convincing the military that, as a future president, he will not impinge too much on their privileges. The military seem willing to respect the run-off result, but it is far from clear how much they intend to let civilians rule the country.

Mr Cerezo recognises that the future of democracy depends on re-establishing civilian control over the army, and that the savage violence in which Guatemala has been submerged will not end until this is done.

In 25 years of counter-insurgency operations against guerrillas, an estimated 100,000 people have been killed, most of them Mayan Indian peasants, who numerically dominate the Ladino or mixed race elite. Guatemala has earned the worst human rights record in Latin America, copiously documented.

Although the military is probably exaggerating the guerrilla threat, it has smashed nearly all independent organisations in the capital with trade unions, professional organisations and the universities taking the brunt rather than the normally quiescent parties.

The countryside has also been militarised. Nearly 100,000 have been press-ganged into civil defence patrols, perhaps 60,000 more herded into garreted "strategic hamlets," and several hundred thousand displaced by the army's scorched earth policies. The military controls all provincial affairs through a system of departmental committees, known as CICs. The rural economy of the densely populated Indian highlands has been violently dislocated.

Guatemala's conservative Catholic hierarchy, in a pastoral letter on the elections, twice used the word "slavery" to describe the conditions of the majority of the 8m population. Mr Cerezo has said he will make the civil defence patrols voluntary, but the CICs under civilian control but leave intact the Vietnam style strategic hamlets.

The new constitution which will come into effect in January, gives the army an important role in development policy, as well as enshrining its total control over security issues. In addition, it maintains effective military control over the Defence Minister named by the President but from a short list provided by the army.

There will be no Argentine style trials of senior officers for past atrocities. The strategy is to build up an independent judiciary capable of dealing with abuses of power. In effect, the slate is to be wiped clean on the 31 years since a CIA-backed coup brought in military rule. The Christian Democrats are opting for a cautious incremental strategy of reasserting civilian control, but one which will always have tight limits.

Shell plans to cut oil
exploration in Peru

BY DOREEN GILLESPIE IN LIMA

PERU IS beginning to experience the first results of its radical treatment of international oil companies. Royal Dutch Shell is planning to slow down exploration in the country's central and south east jungle.

Shell Exploration & Production Del Peru, the Royal Dutch Shell subsidiary, said it is withdrawing "one of its two seismic teams in mid-November and the second team in mid-December. It is also slowing down drilling of four wildcats which it had planned to drill in quick succession in the

central southern jungle. The company will now drill two wildcats in the area. The second two have been postponed until 1987.

Shell said it is reappraising its programme in Peru and under the present circumstances is no longer interested in taking up additional acreage. The company is concerned at the Government's delay in reaching new agreements with oil companies. It is concerned also at what it perceives as the Government's negative attitude towards foreign investment.

Cross-border culture clash

BY BERNARD SIMON IN TORONTO

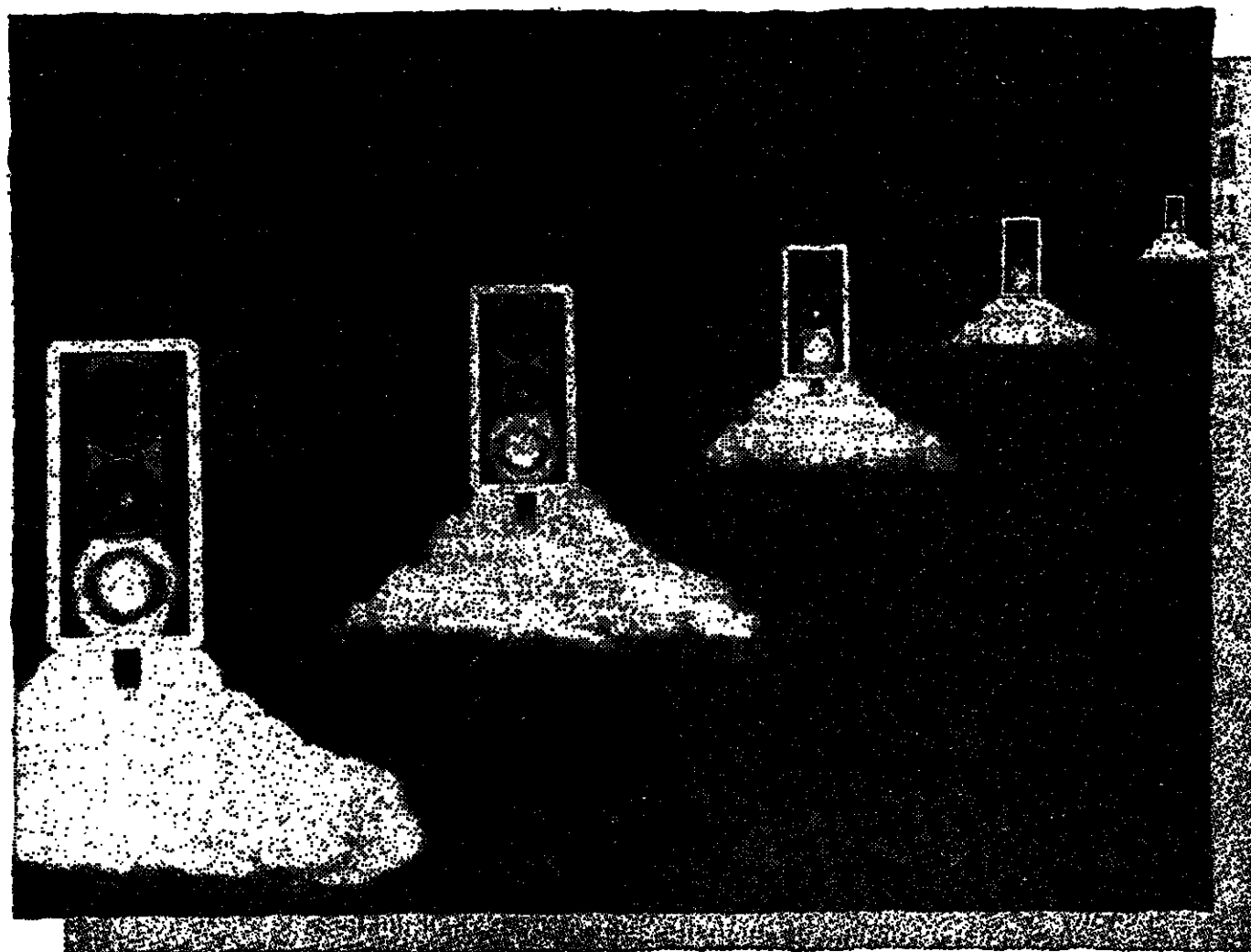
US CONCERN at Canada's policy of protecting domestic culture has provoked a political controversy which is likely to complicate proposed steps towards trade liberalisation between the two countries.

Mr Joe Clark, Canada's External Affairs Minister, has angered the local publishing industry and Canadian nationalists by indicating that the Government may be prepared to bow to Washington's insistence that free trade talks must include the dismantling of barriers in cultural sectors,

such as book and magazine publishing.

Culturally sensitive industries, such as publishing, broadcasting and film production are specifically excluded from the relaxation last summer of curbs on foreign investment in Canada.

The Canadian Government is under pressure from the US to approve the acquisition by Gulf and Western of Prentice-Hall Canada. Ottawa has delayed taking a decision on the application, which is regarded as an important test case.

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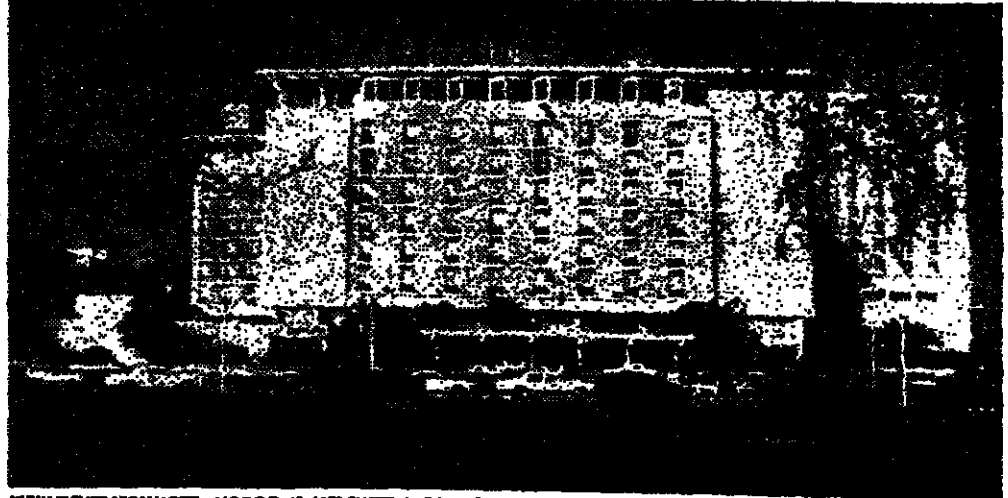
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Ericsson, NEC lead in fight for HK phone exchange deal

By Jason Crisp in Hong Kong

L. M. ERICSSON of Sweden and NEC of Japan are now the clear front-runners to win a significant order for a second system of digital telephone exchanges from the Hong Kong Telephone Company (Telco).

This is a further blow to Britain's failing hopes of ever selling System X into a significant export market. The decision will not help the already slim prospects for the British-developed telephone system in China, where companies like CIT-Alcatel of France, L. M. Ericsson, ITT of the US and Fujitsu of Japan already have a foothold.

The Telco decision, to be made at the end of this month, is certain to go against GEC of the UK, which was one of four suppliers short-listed. The other competitor for the contract is northern Telecom, of Canada.

Although GEC is understood to have been close to its rivals on price in a very low-cost bid, System X failed to win on technical grounds. Not only would it have taken considerable time to convert it to the US signalling system used

by Telco, it was also said to be uncompetitive in size and power consumption.

Telco, which is 90 per cent owned by Cable and Wireless, the British-owned international carrier, already buys digital exchanges from Fujitsu at an exceptionally low price of about \$100 an exchange line.

Like most telephone authorities, including British Telecom, Telco is seeking a second system for security and to ensure competitive pricing. Telco is planning to install about 250,000 lines of digital exchanges a year worth HK\$300m — HK\$300m shared almost equally by two systems. It is likely to be installing these exchanges over 10 years or more.

The other three companies are broadly competitive on both price and technical grounds. L. M. Ericsson and NEC are favoured because they have better engineering support in the region.

Although NEC may be slightly more aggressive on price, Telco is known to be concerned about choosing a second system from a Japanese supplier.

Talks to resume on new UK-China air accord

By David Dodwell in Hong Kong

POLITICALLY sensitive talks are due to resume in London tomorrow on a new air services agreement between Britain and China.

The main issue in the talks is the pattern of flights between Hong Kong and cities in China, as the British colony moves towards the resumption of Chinese sovereignty in 1997. In the wake of the Sino-British agreement on Hong Kong's future after 1997, air traffic rights have become a more-than-usually controversial issue.

Many expect Peking to honour its promise of a "high degree of autonomy" for the territory by granting to Hong Kong-based airlines the right to operate more regular services into the mainland.

At present, CAAC, China's national airline, operates flights a week to Hong Kong from various cities in China. By comparison, British carriers fly just five times a week into China, with British Airways operating a service to Peking, and Cathay Pacific flying to Shanghai.

The talks in London this week between British and Chinese aviation authorities are aimed at redressing this imbalance. An abortive first round of talks was held in Peking just over two months ago.

Mr Colin Marshall, chief executive of British Airways, signalled yesterday that his airline was pressing in the current negotiations for the right to fly more frequently to Peking, but via India rather than Hong Kong. He said flights between Hong Kong and destinations in

China or elsewhere in the Far East should be regarded as regional services in which British Airways has no direct interest.

Mr Marshall was speaking in Hong Kong after taking on the inaugural British Airways flight linking the British territory with Manchester in the North of England.

"Negotiators must give priority to carriers that are based in Hong Kong, or based (in China)," the company said. The end-section of a very long route by a carrier such as ours will have to take second place.

Two newly established airlines, both incorporated in Hong Kong, are at present pressing for rights to operate regular services into mainland cities. The Hong Kong Air Transport Licensing Authority (ATLA) is due to be held on December 2 to consider their applications.

Confusion surrounding the emergence of the two airlines — Hong Kong Dragon Airlines and Caledonian Far East — is thought to have been an important factor in the failure of the September Air Traffic talks in Peking.

It is as yet unclear whether agreement can be reached in this week's round of talks. The British negotiating team has been significantly upgraded in an effort to signal to Peking that London is keen to reach an early settlement.

However, Chinese officials have a reputation for being reluctant to conclude agreements when not negotiating on Chinese soil.

British team returns to N-plant negotiations

By Robert Thomson in Peking

A BRITISH delegation resumed talks today with Chinese officials over the supply of equipment for a \$60m (US\$80m) nuclear power plant at Daya Bay near Guangdong (Canton) in Southern China.

The British team, consisting mostly of representatives of GEC, has been asked to cut the price of turbines for the plant by 25 per cent.

It is significant that the number of British Government representatives is smaller this time in the protracted talks, as the two sides are understood to have agreed on government credits for the project.

Meanwhile, officials from France are said to be in the midst of a indefinite "pause" in their discussions with the Chinese over the supply of two nuclear reactors for the 1,500 Mw plant for which a complementary British-French package has long been earmarked by the Chinese.

"I can't tell you when the negotiation will start again," a French official said. He indicated that the French side was still a considerable distance from satisfying the Chinese demand for a 20 per cent cut in the price of the \$1.6bn reactors. Chinese officials have said both sides remain more than 15 per cent away from the discount price demanded by them. They

have also indicated they have had contact with other nuclear suppliers from West Germany, elsewhere in Europe and Japan, but have publicly claimed to be against "international bidding."

That the British and Chinese appear to have settled the dispute over government credits for the plant equipment is an important step for the British side. The supplier credits are expected to come from Britain's Export Credits Guarantee Department. When Zhao Ziyang, the Chinese Premier, visited Britain earlier this year, he made it clear that the Chinese sought two concessions: A discount on equipment cost, and better terms for the government credits.

Negotiations between GEC and Guangdong Nuclear, which is overseeing the development of the plant in Guangdong Province, broke up just over two weeks ago with the matter of price unresolved, and the Chinese threatening to call other suppliers to the negotiating table if a quick settlement was not reached.

British officials say the GEC negotiators, who arrived back in Peking late last week after returning home, will stay in Peking indefinitely in a bid to reach a conclusion with the Chinese.

Norwegian rig order wins state loan pledge

By Fay Gjerster in Oslo

A NORWEGIAN Shipbuilding and offshore fabricating concern which had booked a tentative order for a Nkr800m (US\$70m) mobile drilling rig — the first to be ordered in Norway for four years — has been told that it will get the large government loan guarantee on which the whole project depended.

Mr Petter Thomassen, Minister of Industry said the Government is to shoulder a larger share of the risk than normal in such projects, by guaranteeing 85 per cent of the Nkr750m building loan.

The consent of the Storting (parliament) will be required, as would all such guarantees exceeding 75 per cent of the loan total, but it is expected to be granted.

The contract is badly needed by the group involved — Trosvik — and will guarantee the jobs of several hundred employees for almost two years, until the rig is delivered in summer 1987.

Christiania Bank, which is arranging the building loan, will — together with other participating banks, some Swedish — provide the remaining 15 per cent guarantee cover.

Mr Thomassen said an exception was being made because of the project's size and importance and because an element of Nordic co-operation was involved.

The group ordering the rig is headed by Laly, an investment/shipping company.

Foreign visitors' cash is boosting revenues, Francis Ghiles writes

Tourism helps Tunis fill oil gap

SENIOR OFFICIALS at the Tunisian Ministry of tourism are keeping their fingers crossed: the recent Israeli raid on the headquarters of the Palestinian Liberation Organisation headquarters on the outskirts of Tunis has so far only led to handful of cancellations from foreigners intending to visit the country.

Were Tunis to get caught up further in the Middle East conflict, tourism would inevitably suffer, and with disastrous consequences for this small North African economy. Indeed tourism this year is expected to earn Tunisia Dinars 415m (US\$32m), a 15 per cent increase on last year's figure and one set to increase by at least 10 per cent next year if block bookings already signed by foreign tour operators for 1986 are a good guide.

As earnings from crude oil exports, worth Dinars 561m last year, decline under the twin impact of falling production and price, tourism by 1988 or 1989 could well regain the position it held until the late 1970s as Tunisia's major hard currency earner.

Overnight stays by tourists have increased by 23.7 per cent so far this year: French nationals provide the largest contingent but West German and British visitors so far have increased by 35 and 31 per cent respectively this year. The number of Libyans visiting Tunisia fell sharply because of the two countries' worsening relations while the number of Algerian tourists rose. The Libyan loss hurts as Libyans are, per capita, the highest spenders.

A record 2m foreign visitors

Bank of America is expected to close its representative office in Tunis before the end of the year, Francis Ghiles writes. Opened as an offshore bank in 1979, it was downgraded to a representative office in 1981 and its staff cut further in 1983.

Three other US banks are represented in Tunis: Chase Manhattan and Bankers Trust have representative offices, Citibank a full branch. Citibank and Bankers Trust are by far the more active of the four.

will have visited Tunisia by the end of this year.

This is more than a tenfold increase since 1979. Today the livelihood of 500,000 Tunisians is directly or indirectly dependent on the sector — \$5,000 hotel staff and 100,000 indirect jobs in transport, catering and handicrafts. In a country of 6.5m, which only boasts slender resources, a further long term development of the tourist sector is vital.

Hotel construction acts as an engine for the building sector, and provides jobs to many Tunisian architects. About 85 per cent of the cost of a new hotel is spent on materials and furnishings made in the country.

As it grows and matures, the tourist sector faces a number of challenges the first is the upkeep and renovation of the first generation of modern hotels built in the 1970s at a time when energy was cheap and tourists more interested in having a larger room than in being entertained. New investment regulations

today provide those who refurbish old hotels with the same tax advantages as those who build new ones.

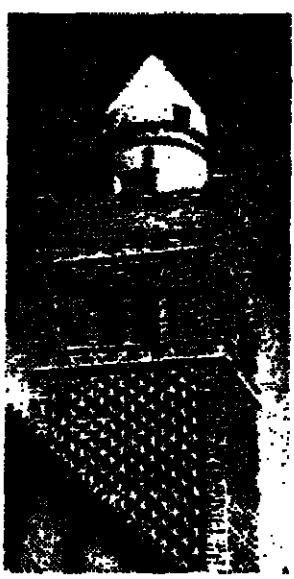
The state hotel company, Societe Hoteliere de Tourisme de Tunisie (SHTT) is putting a number of hotels on the market, such as the Miramar in Hammamet, but it sometimes takes up to two years to settle a transaction, a state of affairs which does not help to maintain good management.

An increasing number of hotels are built and run by private Tunisian individuals or companies, with the Jerba Hotel in the island of Jerba still regarded as the best in the country.

The consortium Tunisie Koweitien de Developpement, a subsidiary of the Kuwaiti Real Estate Investment Company, is opening four new hotels this year which will ring its total in Tunisia to eight. A further three are planned by the company, all of whose 1,500 staff per its chairman, are Tunisian. Mr Ahmed El Ibrahim's right hand man, Mr Taoufik Kastalli, is typical of the new breed of competent managers typical of Tunisia today.

Hyatt Regency recently opened a 2,500 bed hotel at Cap Monastir, a project the Saudi businessman Mr Ghazi Pharaon has been actively involved in. Hilton is to add a new hotel to the one it has in Tunis, while Sheraton boasts one of the best hotels in Hammamet. At the large new tourist development of Fort El Kantassul, the Hannibal Palace, managed for five years by Trust House Forte, is for sale. By the end of next year, Tunisia will be able to offer foreign visitors 100,000 beds.

New investment regulations



Minaret of the Mosque of Testour, a town famous for its festival of Arab-Andalusian music

The continuing success of tourism is not without its problems. The government has yet to take severe measures to reduce the pollution of the beaches which, around Tunis and Carthage has reached alarming proportions, and the telephone system outside Tunis is in need of upgrading.

The authorities also are under pressure to ensure that Tunis Air does not lose its appeal for charter flights originating in France, the UK and West Germany as it already has done in Belgium and Holland. UK carriers last summer offered tickets costing £110, £40 below Tunis Air prices.

French to share in US aero-engine contract

UNITED AIRLINES of the US has placed an order worth \$500m (US\$70m) for 250 CFM-56-3 engines from the CFM International consortium to accompany its 321bn order for 110 Boeing 737-300 aircraft announced last week. Reuter reports.

CFM is a joint venture of the French state-owned aero-engine maker Snecma and General Electric of the US.

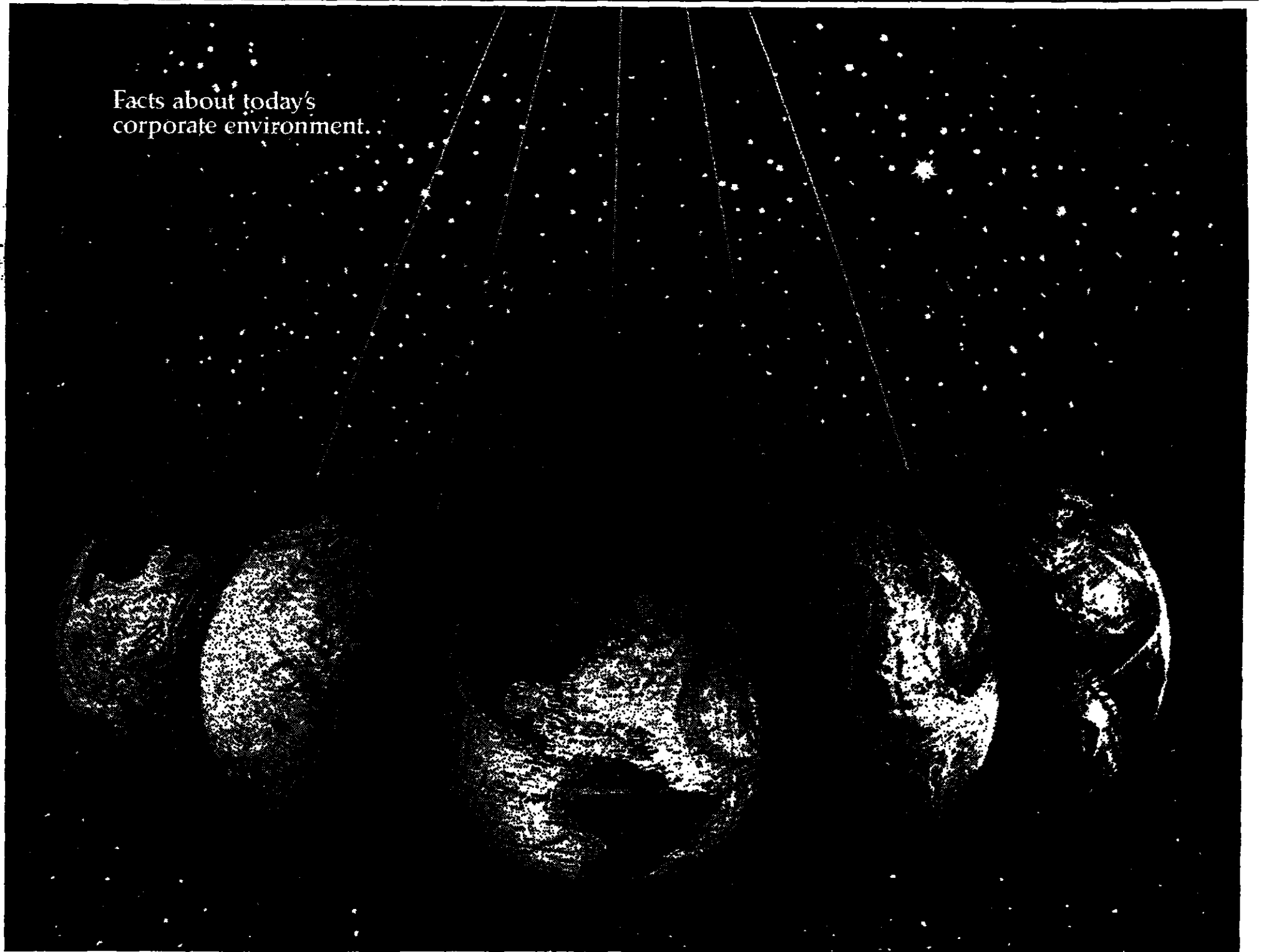
Snecma's share of the contract is worth \$300m. This is larger than General Electric's share since the aircraft will also be equipped with thrust reversers made by Hispania-Suiza, Snecma's Spanish subsidiary.

The contract followed recent confirmation of a \$500m order by Air France for between 60 and 70 larger CFM 56-5 engines to power 25 Airbus A-320 aircraft made by the European Airbus Industrie consortium, Snecma said.

About 6,000 people are employed in France making the CFM engines, with a further 15,000 jobs indirectly dependent on them.

● Pakistan International Airlines (PIA) has purchased a second-hand Airbus from Hapag-Lloyd, a European charter service. PIA said.

It did not disclose the price, but aircraft dealers said PIA was likely to pay around \$25m, financed by corporation and borrowings.



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Tate Gallery/William Packer
The supreme master of collage

A collage featuring a large \$100 bill, a portrait of a man, and various text elements including "KOTIS" and "KOTIS". The collage also includes a small logo at the top right and a small illustration of a person at the bottom right. The overall style is grainy and high-contrast, typical of a photocopy or a low-quality scan.

The Kots Picture, from the Sprengel Museum, Hanover

Andrew Porter

Avery Brooks as Malcolm X

Youth Dance/The Place

Clement Criso

Capricorn/Wigmore Hall

David Murray

Arditti Quartet/Almeida

Andrew Clements

There would have been more than enough meat in those three places for one evening, but the Arditi, ever diligent, went on to present Juerg Wytenbach's *Execution ajournée* (1970). It is a creaking apology for a piece of music theatre about the tenor's quest for playing jokes and jokes are without exception feeble, the musical content very modest. Nevertheless it raised plenty of laughs: why are concert audiences ever willing to split their sides at jokes which in another context—the theatre, television—would leave them stoney-faced?

Opera and Ballet

The only sector where Aldeburgh feels hard done by is subsidy. It receives only 1.3 per cent of its income from this source, of which 5 per cent is from the Arts Council. Since Aldeburgh should be a principal beneficiary of the council's policy to switch cash to the regions and, in particular, to arts-starved East Anglia, Aldeburgh has a point. Part of its problem is that it falls between the stools of either

Aldeburgh/Antony Thornecroft

Applause for Sizewell

Aldeburgh was aware that its Sizewell windfall was of brief duration, and used the respite to develop new sources of revenue, from commercial sponsorship, initiatives subsidised through a film appeal designed to safeguard the Britten-Pears School. The appeal has already raised £670,000. The initiatives include a Friends of Aldeburgh, which will contribute £7,000 in their first year, and a couple of charity shops, adding £15,000.

The matter is crucial because Suffolk County Council has promised more aid if the Arts Council will raise its subsidy. So if the Arts Council joins the list of applicants at a time when the Arts Council is at its worst—over the size of its 1988-89 grant from the Government—two things in Aldborough's favour with the Arts Council are its concentration on concert and contemporary music, and its good housekeeping. Last year its events generated £158,045 at the box office against a running cost of £168,788, a gap bridged nicely by sponsorship of £55,000.

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TECHNOLOGY

EDITED BY ALAN CANE

Geoffrey Charlish reports on a joint attempt by Boeing and GM to achieve a fully automated factory

Map to link 'islands of automation'

THE DAY when computers from different suppliers can be plugged in and turned on is fast approaching in manufacturing industry.

That is the message from Mr Robert Eaton, vice president in charge of advanced engineering at General Motors. GM will have 200,000 computer-based systems and devices in its plants by 1990 and the compatibility problem is close to its heart.

Boeing has a large scale problem of a different nature: in the 787 airliner, for example, it has to keep engineering tabs on no less than 3.5m parts. It does it with computers, but has had similar problems to GM in making the machines talk to each other.

Little wonder then, that the biggest vehicle maker has joined with the biggest aircraft manufacturer in an attempt to bring order to chaos in both shop floor and design office.

With the growing use of programmable machine controllers, robots, computerised machine tools, artificial vision systems and computer aided design, both companies have seen "islands of automation" developing in their plants that were unable to exchange information. The prospects for a totally automated plant began to recede.

GM, Boeing and many other

large companies believe such unified automation is essential to US and European industry to uphold productivity and quality in the face of Far Eastern manufacturers.

So both companies decided to develop communications rules to which their many suppliers would work, enabling the computerised systems in a plant to understand each other and work together under unified control.

GM has been more concerned with shop floor systems for volume production while Boeing has been preoccupied with its design and engineering offices. Recently, the car company stated it would not accept products from its automation suppliers that did not meet GM data communication specifications. All the suppliers are now committed. Boeing is taking a similar line.

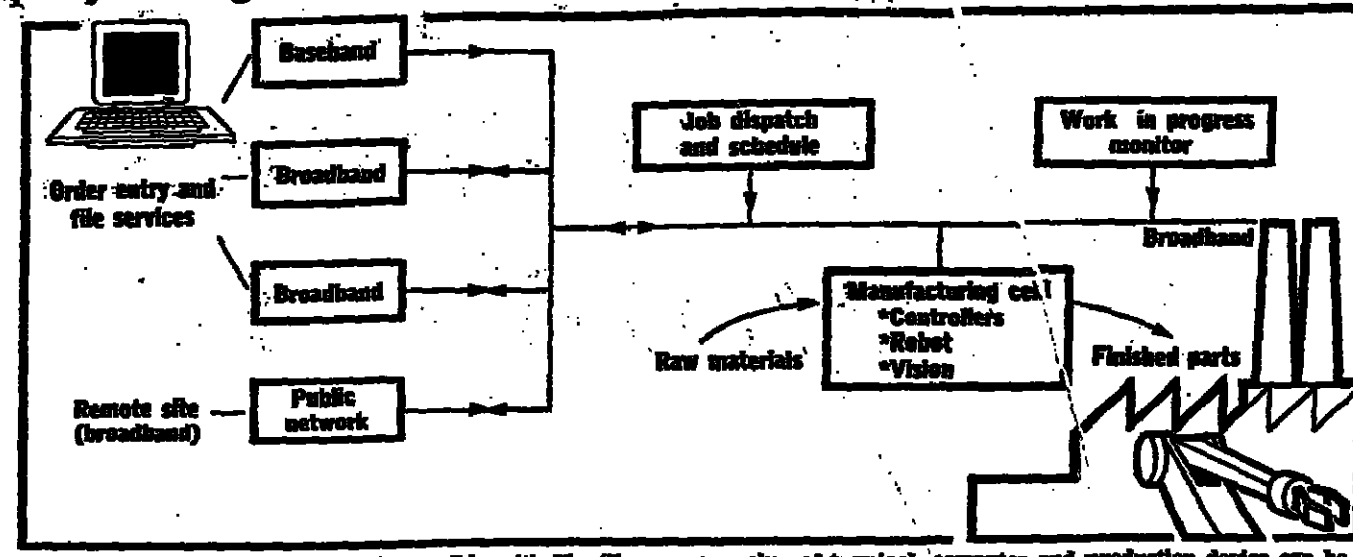
GM's specification is called Map (manufacturing automation protocol). Since its public appearance less than two years ago, Map has been accepted by hundreds of potential users and suppliers. There are user groups in the US (more than 500 members), the UK, Europe, Canada and Australia. Japan is about to start one.

Boeing's development is called Top (technical and office protocol) and because the company manufactures mainly in the US, Top's impact elsewhere has been limited. A US user group is about to be formed, but in Europe, there will still be many people who have not even heard of Top.

Last week the two giants made their position clear with a joint appearance at the Auto-fact show in Detroit—on a quarter acre stand housing a small factory making plastic games. The factory uses linked Map and Top products from more than 20 suppliers.

The significant point is that almost every company of note in this area has very rapidly developed products and built them into the demonstration. An important participant is Digital Equipment Corporation. DEC is one of the largest suppliers of mini and micro computers to manufacturing industry and its actions are obviously affecting the take up rate of Map and Top.

On its Autofact stand DEC showed Map abilities with a network that links up 25 computers on other stands. The interactive system provides information transfer between the different vendors' systems. DEC was one of the first companies to make a commitment to Open Systems Interconnect, the international standard on



which Map is based, by stating it would modify its proprietary digital network architecture to comply.

For the GM/Boeing "factory," DEC has installed a newly developed engineering data control system. This allows designers and supervisors to store and control the access to data, drawings and documents so that design projects can be tracked and access to files monitored and controlled.

The factory's dual production line made only a plastic puzzle from red, white and blue parts, but it proved all the necessary points. From 16 different makes of entry terminal dotted round

the stand, visitors were able to choose the colours of the 11 parts and then watch them being drilled, assembled and checked.

In addition, GM and Boeing have co-operated closely to produce software that allows Top to talk to Map. Top shares a core of common protocols with the latest Map version (2.1), allowing the two to be linked together in a single logical network.

From the start, both protocols were developed to comply with the emerging data communications standards from the International Standards Organisation. Map is a broadband system, which means it sends data at a

high rate, making it suitable for factory environments where the production equipment must respond quickly to an instruction from a controlling computer. Top on the other hand, is more concerned with sending engineering office data and graphics, where immediate response is not so critical.

Mr John Eichler, GM's director of advanced manufacturing engineering, is at pains to emphasise that the corporation seeks no direct commercial gain from Map. The idea is mainly to bring as many companies into the fold as possible. GM's data services subsidiary, Electronic Data Services, will act on a consultancy basis but

will sell no hardware or software. EDS is preoccupied with network specialists Ungermann-Bass and Industrial Networking with Map installations in three GM plants in the US and Canada. The project is expected to be running by April.

Map and Top may converge. Already there is a single steering committee for the two. The next Map and Top user group meetings will take place at the same place—in Toronto on January 16 1986.

With chip-based Map products emerging from Intel and Motorola and with even GM's arch competitor, Ford, lending support, Map/Top hardly seems likely to fail.

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Styrofoam base for bypass

STYROFOAM, the lightweight extruded polystyrene foam Dow Chemical invented more than 40 years ago, has been used as the foundation for part of the new Great Yarmouth bypass.

The bypass runs over an old railway embankment where a heavy and substantial settlement of the soil meant a serious threat of subsidence.

The answer was to avoid overloading the site by substituting lightweight Styrofoam for the more usual granular fill or pulverised fuel ash—both of which are 50 times heavier than the extruded polystyrene.

Styrofoam has often been used in the US, Norway and Sweden, in road construction, but this is thought to be its first application in the UK. The consulting engineers were C. H. Dobble & Partners; contractors, May Gurney.

VHS challenged by 8mm format for supremacy

Video & Film

BY JOHN CHITTOCK

AFTER THE format battle of the video cassette recorders—JVC, Philips, Sony and JVC slugged it out with their competitive systems of V2000, Beta and VHS—a new battle is now under way. The format struggle was won by JVC, although Sony (unlike Philips) has steadfastly refused to adopt the VHS standard and still produces Beta machines.

At the centre of the new battle are camera cassette recorders which make video movie production easier and more economical than taking holiday snaps. Although theoretically three formats are again favoured—with Sony supporting two (Beta and Smm) and JVC sticking to VHS—the real contest is between the new 8mm format and VHS.

The problems posed by this rivalry have been well-documented in this column.

I am left with the impression that VHS is capable of all round better performance than 8mm

before—e.g. a ccr using a tape format that can be played back on most existing very seems an inevitable winner; who in their senses would invest in 8mm if the cassettes do not fit any of the world's vast range of which there are now about 1000? The Sony answer is that you use the ccr itself, plugged into a TV set (or special timer unit) which does not however solve the problem if the tape is distributed to anyone without an 8mm to hand.

This is a large difficulty for 8mm and I still cannot see the de facto standard of VHS losing its worldwide supremacy any more than the compact audio cassette might give way to a completely different audio-tape standard carrying, perhaps, eight tracks in a cassette... But sweeping aside such minor problems, how do these cameras actually perform? Is 8mm as good as VHS, and faced with a bewildering range of choices, what should the confused customer actually do?

For the past two weeks I have been attempting to come to some conclusion—albeit subjective by trying out the cameras, rather than objective by testing them in a laboratory. I chose three to compare. Sony's auto-focus 8mm (there is also a more compact model called Handycam); and two versions of VHS—one from Panasonic which uses a standard VHS cassette, and an auto-focus model from JVC which accepts a very much smaller cassette that is nonetheless replayable in any VHS machine by dropping it into an adaptor.

The performance of the Sony auto-focus ccr is remarkable, and if the company's lines of communication with this column had been better, such praise would have been forthcoming much earlier in the debate. It is also a beautifully engineered machine and a pleasure to feel everything about it—even the lettering on the controls—has a quality of finish that is a delight. Picture quality (played back from the unit straight into the aerial socket of a domestic TV receiver) is extremely good in most respects—sharp, excellent colour rendering and a surprising tolerance of contrast subjects.

The Panasonic ccr was marginally less impressive in terms of overall picture quality but yielded acceptable pictures under poorer lighting than Sony's 8mm unit.

'All have a lot to learn about ergonomics... perhaps acknowledging that Europeans have larger hands'

is still going to face an uphill task if it is to become a universal format. Early sales successes of 8mm must owe more to Sony's superb design and quality rather than any merit in the format itself.

This may simply mean that JVC (and others supporting the VHS format) need to try harder. At present, the Sony ccr will appeal to the video replay convenience is less important than operational features and versatility (Sony offers a wide range of extras, as for example an editing unit). But for those wanting the ccr as an easy-to-use family camera on as a working tool—the availability of VHS machines in the home, schools and industry still leaves this format as the automatic choice for the majority.

The survival and success of 8mm video may depend less on what the format offers and more on the failure of VHS competitors to match Sony's superior design. But all have a lot to learn about ergonomics—for a start by looking at the lay-out of professional film cameras—and perhaps by acknowledging that Europeans have bigger hands than Japanese.

It would be hard to introduce the new GRiD without a mention of the original. It's been the world's highest-performance portable.

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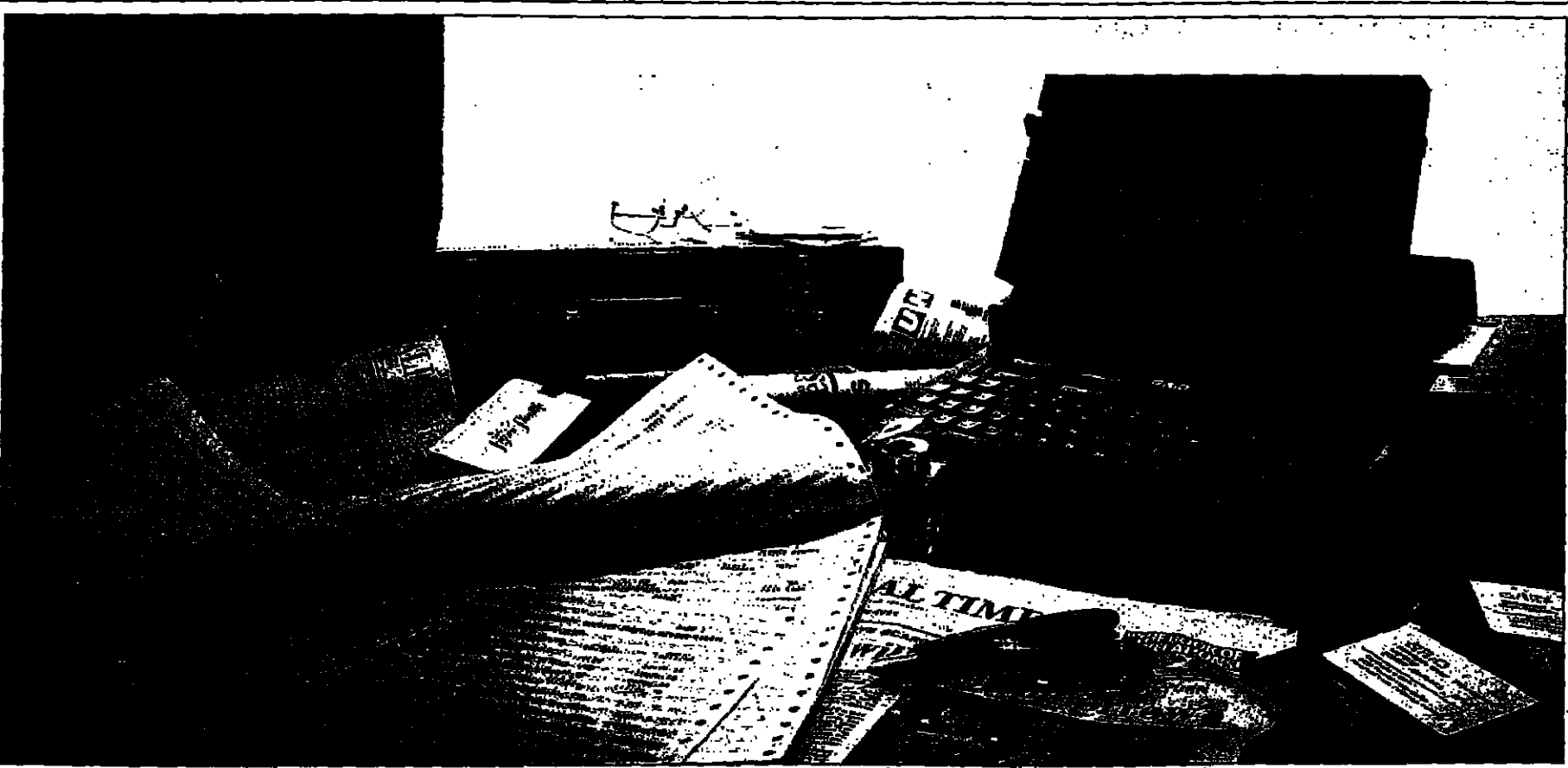
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SOMETHING RATHER SWISS IS HAPPENING IN LONDON TOMORROW.

Although we won't actually be tampering with this famous landmark, the 13th of November will be a landmark as far as we're concerned.

For on this day Swiss Volksbank will be officially opening its London Branch slap-bang in the middle of the city.

With 148 branches already in Switzerland, over 100 years of heritage and a not-to-be-sneezed at 24.8 billion Swiss Francs on the balance sheet, we've earned our position as one of the 'Big Five' Swiss Banks and it's easy to see that we'll be a force to be reckoned with.

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The new London branch offers our corporate customers a comprehensive banking service with the emphasis on international trade.

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But, perhaps more importantly, that you'll find we can bring you the kind of professional, reliable and personal service that has made Swiss banking famous throughout the world.

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UK NEWS

Buy-out planned for Vickers and Cammell Laird

BY ANDREW FISHER, SHIPPING CORRESPONDENT

A JOINT management and employee buy-out attempt for the Vickers and Cammell Laird shipyard in north-east England was launched yesterday. If successful it will be one of the largest in UK industry.

The scheme, drawn up with the aid of Lloyds Merchant Bank, could leave employees with nearly 25 per cent of the shares after privatisation early next year of the yards, which are state-owned.

No price was mentioned. A figure of about £70m is generally expected in the industry, depending on how the cost is treated of a £230m covered facility for submarine construction, which is being built at Vickers in Barrow-in-Furness, Cumbria.

Dr Rodney Leach, chief executive of the profitable Vickers yard, has favoured a buy-out since he took over in June. Vickers, of which loss-making Cammell Laird is now a subsidiary within British Shipbuilders, is the largest shipyard being sold under the Government's privatisation programme.

All 14,000 employees of Vickers Shipbuilding and Engineering Ltd (VSEL) and Cammell Laird - 12,300 of them at Vickers - will be invited to join the buy-out. Dr Leach told the workforce: "We firmly intend that employees, as a whole, should

have the largest shareholding in the group."

The buy-out consortium, including financial institutions, will be in competition with other bidders. Both Trafalgar House, the construction and property group, and General Electric (GEC) have expressed interest. Prospective purchasers have to confirm their interest by December 6.

Bids will probably be required by the end of next February. If the Vickers/Cammell Laird bid succeeds, Lloyds and the Hoare Govett stockbroking firm will sponsor a share offering to pay for the acquisition.

A stock exchange listing would then be sought, but not until after the next general election, on which could depend the fate of the Trident nuclear missile programme for which Vickers is to build four submarines costing about £2bn.

The opposition Labour Party has said it would cancel Trident but provide Vickers with equivalent orders. With its heavy submarine order book, the Vickers yard has been consistently profitable. Cammell Laird on Merseyside has recovered from a period of labour disruption.

In the financial year to March 31 1985, Vickers made a £11.7m trading profit, down from £12.2m.

New Court chairman quits over strategy

BY TERRY POVEY

MR DAVID HAYLLAR has resigned as chairman of New Court Natural Resources after a dispute over company strategy with other board members. The differences led to delays in completion of the annual report and culminated in tough questioning by shareholders at last week's annual meeting.

New Court, which is listed in London, is involved in exploration and production of oil and gas in the US. In the year to March 31 the company reported pre-tax profits of £1.6m, against £1.76m previously, on a turnover of £4.6m (£4.2m).

The company is heavily committed to the development of the Avant field in Oklahoma using the water-

flooding technique. Capital spending on the project has been and will continue to be considerable given the company's size, and for some months the board has been debating financing proposals.

Mr Hayllar said recently that he would prefer to sell off a major part of the Avant development and then to buy shares in other producing fields in order to balance the company's cash flow better over the next few years.

Given the depressed state of the shares in US oil minors, raising money for such a diversification on the market did not seem possible he said. Merger was yet another possibility.

One implication of this proposal on Avant was to question the role played by Mr Grant Manheim, deputy chairman and until recently head of the company's main operating subsidiary, Murray Hill Oil & Gas. Mr Manheim, a non-executive director of N. M. Rothschild, is strongly committed to the Avant project.

In the contract of employment with Mr Manheim there are special provisions concerning his New York residence, the effect of which is to transfer to him the company's interest in a luxury Carlyle Hotel apartment (which cost \$461,000 but is now believed to be worth more) in the event of termination of contract.

New Court's lawyers have disputed the validity of this agreement with Mr Manheim; the auditors also asked for the debate on company strategy to be concluded before signing off the accounts in order that any liability that might arise could be noted.

Mr Hayllar accepts that the issue was lodged in the report with the chairman's report saying: "Our financial position gives us the ability to finance new investments and opportunities are constantly under review."

At 29p New Court's shares are fairly close to their all-time low. The six-member board was further depleted by the departure last

month of Mr John Silcock, also a non-executive director of N. M. Rothschild, who resigned.

At the annual meeting it was announced that two board members had been appointed - Mr David Hooker and Mr George Gardiner. However, the major shareholders remain restive and MIM, with some 2.5 per cent, has asked to meet the board for discussions.

Other leading shareholders are believed to support the MIM initiative. They are Hampton Gold Mining Areas (15.2 per cent), Lloyds Bank Retirement Benefits Scheme (9.4 per cent), Royal Insurance (3.8 per cent) and Kuwait Investment Office (5.3 per cent).

Interest rate reduction 'priority' for industry

By Philip Stephens, Economics Correspondent

INDUSTRIALISTS yesterday renewed their demand that the Government allow an early and sizable cut in interest rates to sustain the economic recovery.

In a letter to Mr Nigel Lawson, Chancellor of the Exchequer, ahead of today's autumn statement on the economy, the Association of British Chambers of Commerce said that high interest rates were at the top of the list of factors hindering business expansion.

Mr Tommy Macpherson, chairman of the association's economic and industrial committee, said in the letter that the final results of its third-quarter business survey confirmed a significant decline in export orders and deliveries.

High real, or inflation-adjusted, interest rates were making it difficult for companies of all sizes

"We give overall priority to the need for an interest rate and exchange rate strategy designed to enhance UK competitiveness. It is quite clear that interest rates are imposing an excessive burden on industry and commerce, and the average rate must fall substantially."

The association also emphasised its opposition to any move by the Treasury to raise revenues from the nationalised industries by pushing up charges for gas, electricity and water by more than the rate of inflation.

Sharp confirms UK expansion into electronic typewriters

BY ROBIN REEVES, WELSH CORRESPONDENT

SHARP CORPORATION, the Japanese consumer electronics group, yesterday confirmed that it is to diversify into the manufacture of electronic typewriters at its new Wrexham plant, North Wales.

Pilot manufacture is to begin before the end of the year with a view to creating an expanding production facility for both the UK domestic and continental European typewriter markets early next year.

The company said that additional jobs would be created, but the exact number would depend on demand

and marketing, and the amount of investment undertaken.

The decision to manufacture electronic typewriters represents a second large diversification by Sharp at the £12m Wrexham plant, which opened only last March to manufacture video cassette recorders. Since then, Sharp has also decided to produce microwave ovens on the same site. Output targets for both products have been set initially at 20,000 units a month.

The new project keeps Sharp on target to meet its original promise to create 600 jobs in Wrexham in

four years. The plant at present employs 250.

Another Japanese company has already begun manufacture of electronic typewriters in Wrexham. Brother Industries unveiled plans last March for a £4m project to produce 240,000 typewriters a year in the town.

It is moving into new custom-built premises this month, but it has been manufacturing a new product range for several months in temporary premises provided by the Welsh Development Agency.

First ombudsman for banking appointed

BY DAVID LASCELLES

MR IAN EDWARDS-JONES, a 62-year-old Queen's Counsel (senior barrister) has been appointed Britain's first banking ombudsman.

He was selected by an independent council headed by Dame Mary Donaldson, a former Lord Mayor of London, and will start work in the new year.

The office of the ombudsman, which is closely modelled on that of the insurance ombudsman, is being set up and financed by 18 UK banks to deal with customers' complaints that cannot be resolved by the banks themselves. The ombudsman

will have the power to make awards up to £50,000, which will be binding on the bank concerned. Any customer rejecting his awards will still have recourse to the courts.

His service, which will be given free, will cover all personal banking services other than the commercial decisions relating to lending. Only complaints arising after January 1 1986 will be accepted.

Mr Edwards-Jones' appointment is for two years. He will have a staff of five and an office in central London.

We've extended our technological lead in top-class motoring even further.

BMW has now given its engine computer the ability to think.



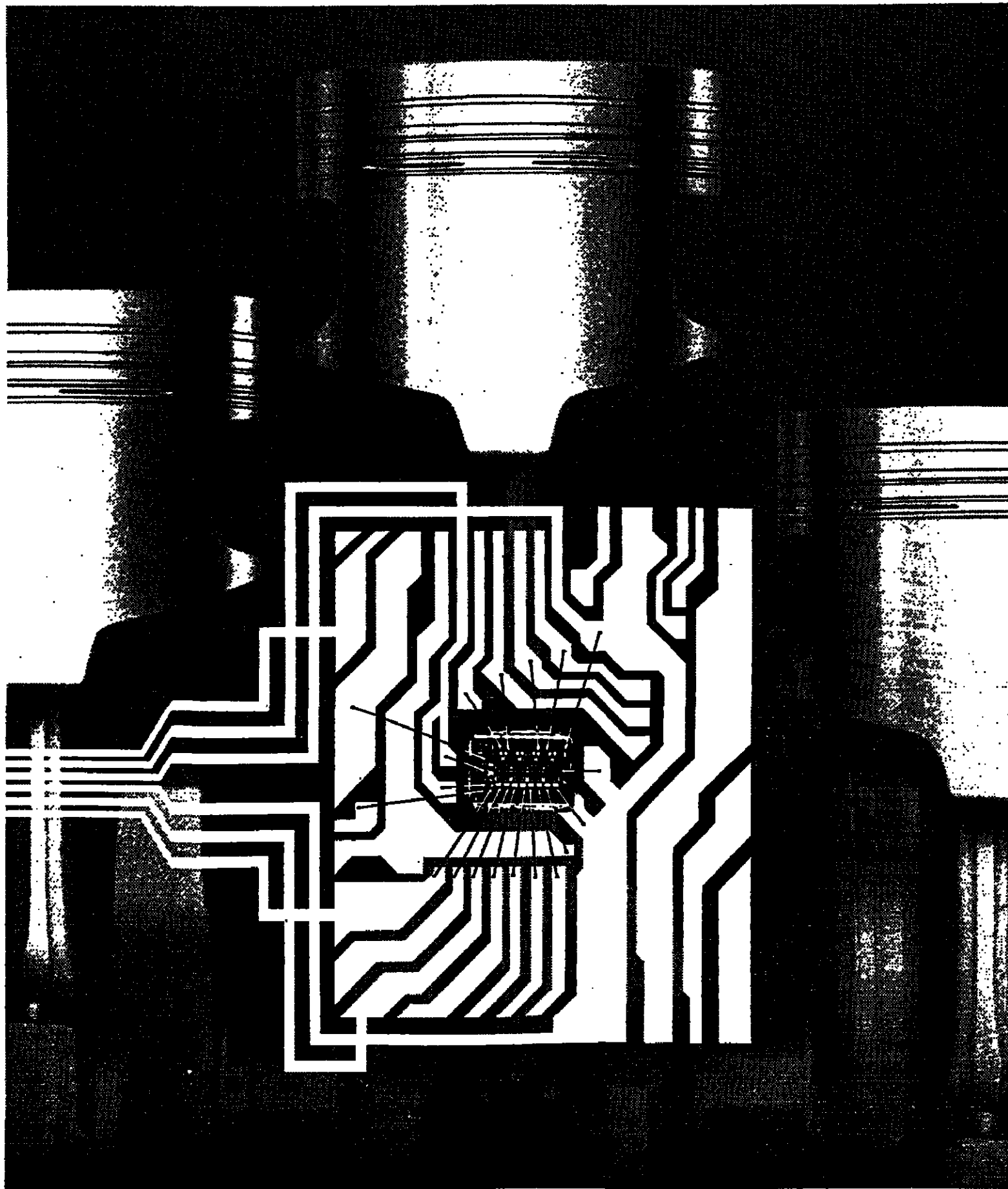
The great disadvantage with mechanical engine control systems is that sooner or later they invariably undergo subtle physical changes, and they can no longer deliver their designed performance in terms of power development, consumption and exhaust emissions. At the same time, the original, ideal parameters for optimum engine behaviour can also change. And since a mechanically controlled engine can only be geared to perform against mean average values, it can never achieve optimal performance under different conditions.

Mechanics can make mistakes. Electronics fewer. Digital Motor Electronics seldom. And, ideally, it will even correct itself.

Digital Motor Electronics, on the BMW 535i for instance, is governed by a wealth of ideal performance data, which ensure that the engine will behave perfectly under all circumstances. In addition, the BMW 535i with its self-adjusting Lambda control system also has at its disposal something which is still generally regarded as a technological pipe-dream: a computer that can independently teach itself.

Whilst others are still only beginning to get to grips with engine electronics, BMW has already developed them to a stage where they can teach themselves.

Just take one example. A BMW 535i starts out travelling at sea-level, and then later on moves up to much higher ground. The BMW 535i's computer technology will recognise the corresponding changes in the motoring environment - e.g. air density - without the need for a separate independent gauge or measuring device. It then alters the engine behaviour commands stored in the computer to suit the new circumstances.



The computer recognises that the alterations in the outside conditions will mean taking a lot of corrective actions and new instructions, and it implements and maintains them for as long as those specific conditions last.

The end-result is a completely new and unique independence from all detrimental external influences on optimal engine behaviour and, of course, the greatest possible degree of long-term stability. Similarly, the ideal running characteristics of the engine - in other words, ultra-smooth power development - will remain stable throughout the life of the power unit because of this self-adjusting control system.

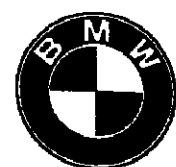
If you settle for a less advanced system, then you must reckon with the fact that the way your car develops its power will also change after a certain time. And there will be a corresponding change in the level of harmful exhaust emissions.

When it comes to electronic engine management, BMW is the undisputed technological leader.

Advanced engine electronics don't just make it possible to achieve the kind of self-teaching, self-adjusting controls we've just described. They are also responsible for the most sophisticated and effective exhaust catalyst technology available.

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BMW cars. The BMW range of fine automobiles: the ultimate in performance, comfort and safety.



BMW AG, Munich



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Even better, the new Hewlett-Packard Vectra PC is more than just software and plug compatible with the IBM PC AT.

It's faster. Up to 30% faster than the IBM on identical packages.

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November 12, 1985

Best scientific talent 'lost in brain drain'

BY DAVID FISHLICK, SCIENCE EDITOR

THE DRAIN overseas, especially to the US, of Britain's best scientific brains is becoming a serious worry to research laboratories. Sir Keith Joseph, Secretary for Education and Science, has been warned by his scientific advisers.

In a report on the brain drain, Sir David Phillips, chairman of the Advisory Board for the Research Councils and, in effect, Sir Keith's chief scientific adviser, has surveyed the experiences of more than 40 research groups, mostly in universities. His report finds clear evidence of a serious loss of talent, especially among chemists and biologists.

Reasons given include frustration with the problems of getting research grants in Britain, aggressive recruiting by US universities and industry, and the greater receptiveness of US industry to novel and untried ideas.

British companies, it says, in general do not know how to recruit, use or reward PhD talent. For the more senior scientists, where Britain can offer world-class research facilities — as with its nuclear structure facility at Daresbury, or its Laboratory of Molecular Biology at Cambridge — there is no difficulty in attracting people back from the US.

Elsewhere, however, the chances of getting senior people to return to



Sir Keith: Told about serious loss of talent

Britain "are generally thought to be slim because of the sheer scale of research funding and the very high salaries they enjoy there both in universities and industry," the report says.

Most of the responses received during the inquiry express concern about the effect on academic research in Britain of losses at all levels within Britain to industry and to careers outside research.

Leyland and Bedford may agree tie-up

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

TALKS about possible links between Leyland Vehicles, state-owned BL's truck and bus subsidiary, and General Motors of the US, which owns the Bedford commercial vehicle business in Britain, may shortly come to a head.

It was being suggested yesterday that an announcement about a deal could be due early next year.

There still seems to be a possibility that GM, the world's largest automotive group, might acquire Leyland Vehicles from the UK Government and merge it with Bedford, part of the US group's international truck and bus organisation.

The result of the negotiations might, however, be a much more low-key arrangement, such as Bedford sharing the cab used on Leyland's heavy trucks.

Mr J. T. Battenberg III, Bedford's general manager, said yesterday that discussions with Leyland, which have lasted several months, were still going on. He refused to be drawn about details and added: "We talk to a lot of companies about a lot of projects and we don't divulge the details."

The fact that the talks are continuing is seen as significant by many observers because GM last week withdrew from talks which had lasted over a year with Enasa,

Commons disciplines MP over allegation

By Ivor Owen

MR BRIAN SEDGEMORE, a Labour MP, was suspended from the House of Commons yesterday for five days after repeating the charge he made on Friday that Mr Nigel Lawson, the Chancellor of the Exchequer, was "perverting the course of justice" over the Johnson, Matthey Bankers (JMB) affair.

The MP refused to comply with the ruling of Mr Bernard Weatherill, the Speaker (chairman of the Commons), that the charge must be withdrawn.

Mr Sedgemore told the Speaker: "The public outside expect the truth and, with even greater respect, I repeat the allegation." The Speaker then formally "named" Mr Sedgemore and the motion to suspend him was carried by 204 votes to 45, a majority of 159.

On Saturday, the Chancellor had written a strong letter of protest to Mr Sedgemore demanding an immediate parliamentary withdrawal. He stated: "What you have falsely accused me of is probably the most serious form of dishonourable conduct imaginable."

The Speaker made it clear that under the rules of the House, such words casting "a serious reflection on the conduct of the Chancellor" were only permissible if the House was debating a substantive motion "relating directly with the conduct complained of."

Farmers study idea of fertiliser quotas to curb production

BY ANDREW GOWERS

BRITAIN'S National Farmers' Union (NFU) is actively exploring the idea of setting quotas on the use of fertilisers on farms in an attempt to curb the growing intensity of agricultural production.

Sir Richard Butler, the NFU president, said yesterday that unless ways were found of controlling agricultural productivity about 700,000 hectares of UK farmland would have to be taken out of production within the next five years to keep the country's food surpluses in check.

This figure, projected from productivity growth rates over the past 20 years, would be almost five times greater than the normal loss of agricultural land to forestry and urban development within a five-year period.

Sir Richard's remarks, in an interview, underline a significant shift in policy within the NFU over the past few months, particularly with regard to support for cereal farmers. This is likely to put the Union at loggerheads again with the Government and to alarm the country's large agricultural supply industry, and especially manufacturers and suppliers of fertilisers.

Up to now, the NFU has publicly advocated farm price restraint as the chief mechanism for controlling the costs of the Common Agricultural Policy, coupled with curbs on imports of cereal substitutes and

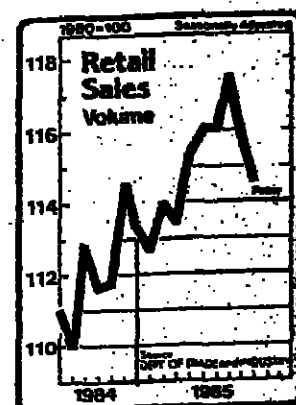
the development of alternative crops and new uses for cereals. In this it was partly in accord with Mr Michael Jopling, the Agriculture Minister, who had argued consistently that tough action on prices was the only sensible way of controlling production and EEC farm costs.

Sir Richard, who is also president of the European farmers' organisation COPA, said yesterday that he had become convinced that such a policy would not succeed either in bringing production under control or in finding new outlets for cereals quickly enough to solve the surplus problem.

Next week, the NFU's governing council will be considering a number of proposals for quantitative controls on farm output, including a possible quota on nitrogen-use by farmers and a quota on wheat production.

The reversal in policy reflects a groundswell of opposition to price restraint among farmers, particularly those on poorer-quality land in the west and centre of Britain, many of whom might be driven out of business by a very rigorous price policy. It is not likely to have an immediate impact on Government thinking, but could well become another obstacle to Mr Jopling's aim of securing real price cuts in the EEC.

Analysis, Page 33



Industry's input prices fall further

By Philip Stephens

GOVERNMENT HOPES of a steep fall in the inflation rate next year were boosted yesterday with official figures showing that prices paid by manufacturing industry for raw materials and fuel fell in October for the fourth successive month.

The Department of Trade and Industry said that its index of input prices dropped by 1.0 per cent last month, to stand 4.8 per cent lower than a year earlier. It was the best annual fall in costs since the statistical series began in 1974.

The figures reinforced evidence from the Confederation of British Industry, the UK employers' body, in its latest industrial trends survey in which manufacturing companies reported that the outlook for their costs was the best for 18 years.

Officials said that the reduction reflected a further rise in sterling's value against the dollar, which cut the price of imported raw materials, and the continuing weakness of world commodity prices.

A fall in the level of non-food commodity prices and lower contract prices for oil products during October were only partly offset by higher costs for food materials. Lower input costs were also reflected in a smaller annual rise in factory gate prices charged by British companies last month.

Retail sales fell 1.2 per cent in October, the second consecutive monthly decline after a 1.4 per cent fall in September.

Economists said it was too early, on the basis of the provisional October data, to discern a trend that could threaten retailers' Christmas prospects. September's decline has been seen as an aberration after exceptionally heavy retail spending in August.

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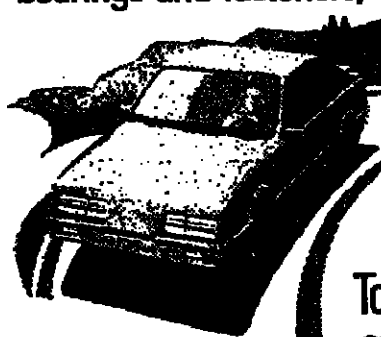
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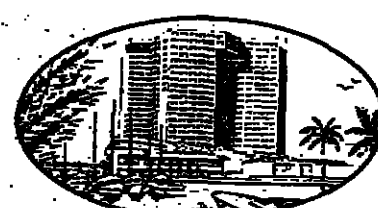
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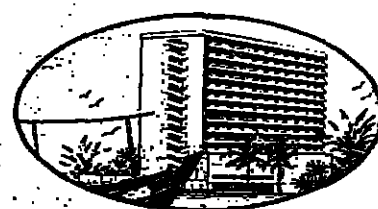
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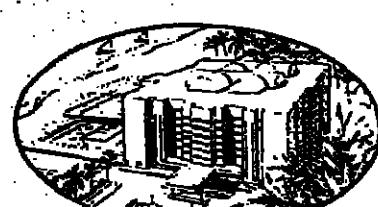
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UK NEWS

Job hopes 'brighter' in small companies

By William Dawkins

EMPLOYMENT prospects among small manufacturing businesses are brighter than they have been for more than a decade, but optimism over exports is slipping, says the Confederation of British Industry, the UK employers' organisation.

Almost a third of respondents to the CBI's latest quarterly survey covering 386 manufacturers with up to 200 staff, report an increase in the number of employees during the past four months.

A balance of 19 per cent (the proportion reporting an increase minus those registering a decline) of the sample said employment had risen during the past quarter - the highest balance since 1974.

The survey, published today, shows that a balance of 9 per cent of the participants reported a decline in export optimism compared with the 7 per cent balance that said the export outlook was improving when the survey was last conducted in July.

Nearly three quarters of the sample said prices were the most significant constraint on their ability to win export orders against foreign competition, the highest percentage to cite that factor since 1981.

"The CBI's smaller-firms council wants a stable exchange rate so UK firms can be more competitive in overseas markets," Mr Alan Stote, council chairman, said.

A balance of 3 per cent reported that they were more optimistic about the general industrial outlook than four months ago, with optimism among 63 per cent of respondents unchanged.

Meanwhile, the rate at which production is increasing is slowing down, with a balance of 18 per cent reporting an upturn in output, down from 22 per cent in the July survey.

Slightly more than 75 per cent of respondents said a shortage of orders would be the most likely limitation on output during the next four months - a slightly higher percentage than in the last survey - while shortage of skilled labour continues to be the second most important limiting factor, mentioned by 19 per cent of the sample.

Cosmos intensifies holiday price war with 38% reductions

By Andrew Taylor

COSMOS, Britain's fourth-largest tour operator, yesterday joined an increasingly bitter price war by announcing cuts of up to 38 per cent on some of its summer holidays for next year.

Mr Roger Corkhill, Cosmos managing director, said yesterday: "This price war will cause most tour operators big problems in 1986. Only those major companies with significant resources or those which have other diverse profitable businesses can look into the foreseeable future with any degree of confidence."

The company is following its three much larger rivals, Thomson, Intasun and Horizon, which have already announced big price cuts and sharp increases in the number of holidays they are offering.

Mr Henry Goodman, chairman of International Leisure, Intasun's parent, has given a warning that by the end of next year up to 100 tour operators might be forced out of business as a result of the price war.

Cosmos is offering more than

400,000 holidays in its summer 1986 brochures. Spanish holidays will be on average 17 per cent cheaper than last summer. Individual Spanish holidays will be as much as 38 per cent cheaper.

The company says it is also cutting prices to Greece by an average of 14 per cent; to Italy by 18 per cent; Portugal by 8 per cent; Morocco by 19 per cent and Tunisia by 11 per cent.

Cosmos is offering additional reductions for children and free parking at airports for up to two weeks for holidays departing from Luton, Manchester, Bristol and Newcastle. It says it will guarantee all prices against surcharge, provide compensation of £50 an adult if large alterations are made to holidays and pass on any further reductions to existing bookings.

It claims that a family of four travelling to Benidorm in Spain for 14 nights could save as much as £335 over the 1985 cost. The new prices, Cosmos says, will stand until December 31 1985, when they will be replaced in a revised brochure.

Register aims for computer safeguards

By Raymond Snoddy

MR DAVID Waddington, Home Office Minister, yesterday inaugurated the Data Protection Register designed to prevent the misuse of personal information stored on computers.

All organisations which automatically process information on individuals, with few exceptions, have six months to register with the Data Protection Registrar.

Those who fail to register could face unlimited fines if the case goes to Crown Court under the 1984 Data Protection Act. Mr Nigel Waters, the Assistant Data Protection Registrar said yesterday he believed at least 200,000 companies would have to register, but the final number could be double or even three times that figure.

Even those who have information automatically processed by their accountants have to register.

Mr Waddington said that the new act would give people reassurance that "information is collected fairly, stored securely and accurately, and used only for legitimate purposes."

The opening of registration is the first stage in the implementation of the Data Protection Act. Between now and November 1987 individuals will get the right to seek compensation for misuse of computer held information and access to what is held.

Britain is spending proportionately more on data processing than any other Western European country, according to a survey by the magazine Computer Weekly.

Britain's total expenditure of £10.13bn accounts for 3.5 per cent of gross domestic product. Computer industry salary increases in the UK this year averaged 7.5 per cent to 8 per cent, higher than forecast, and evidence of the continued high demand for skilled people.

Information packs on data protection available from: The Data Protection Registrar, Wilmslow, Cheshire.

Tarmac chief joins board of Evered

By David Goodhart

EVERED HOLDINGS, the engineering group headed by the Abdullah brothers which has a 20 per cent stake in the TI Group, has strengthened its board with the appointment of Mr Roy Kettle, a managing director of Tarmac, as a non-executive director.

Evered has been looking for ways to add weight to its board with a view to a possible bid for TI. Mr Kettle, aged 61, is a well known West Midlands businessman. Before becoming a group managing director in 1983 he was responsible for building up Tarmac's quarry products division. He has been with Tarmac since 1954 and is also non-executive chairman of Cooper Industries.

Mr Raschid Abdullah, the Evered chairman, said: "We are very pleased to welcome Roy to the

board with his significant industrial experience with a leading UK company."

Evered appointed a new finance director in September - Mr John Ford from Berrill Inns - but TI has continued to doubt the depth of the Evered management team. Until Mr Ford's appointment the only main board executive directors were the two Abdullah brothers - Raschid and Osman - with one non-executive director, Mr Sandy Saunders, a former chairman of Evered.

The company is still looking to make another non-executive appointment to improve its City of London connections. Mr Raschid Abdullah said yesterday: "You need someone to present your case to the upper echelons of the City and we don't have that yet."

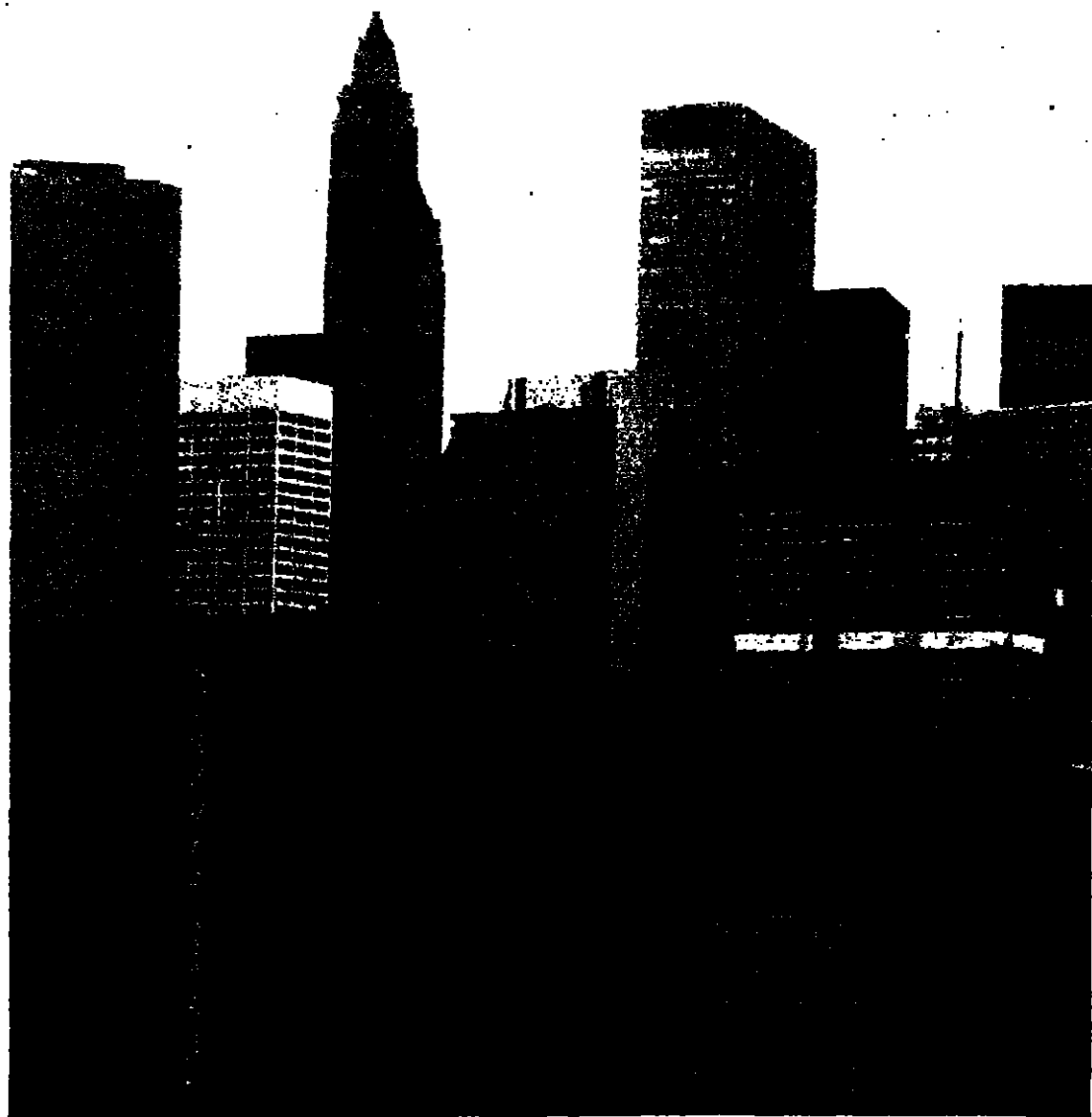
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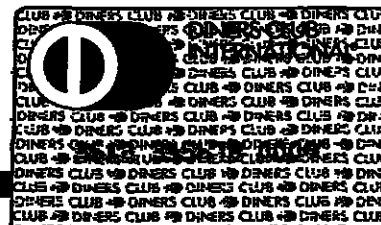
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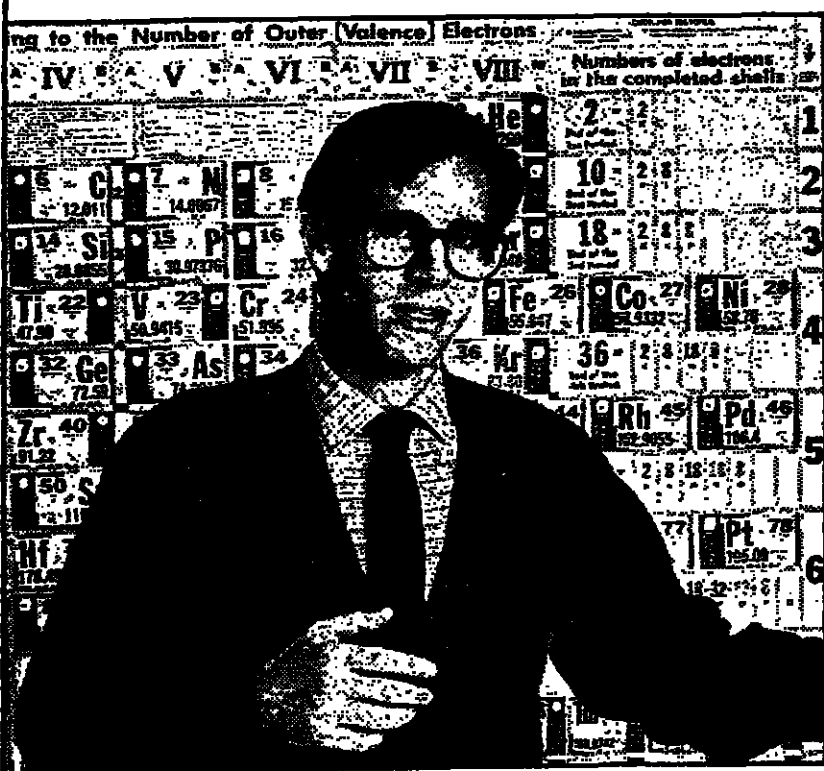
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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

JUST TWO years ago, Highfield Gears showed all the classic symptoms of a company teetering on the edge of the grave. Losses totalling £400,000 since the turn of the decade showed no signs of diminishing as this Huddersfield-based power transmission engineer struggled in futile and misguided fashion—as it later realised—against growing competition from its much larger counterparts, the David Brown and Renold engineering giants.

The workforce had been more than halved to 130 employees over the same period, while the bank overdraft had crept to £500,000, just over even an optimistic valuation of Highfield's assets. Suppliers, meanwhile, had started to recognise that the 58-year-old group's days looked as if they were numbered. Accordingly, they began to shorten payment periods and even on occasion withhold deliveries.

"We were on the brink of receivership," recalls Tim Parker, Highfield's 43-year-old chief executive. "The shareholders would have got nothing." That Highfield has achieved a £90,000 pre-tax profit in the first half of this year and is expecting £200,000 for the full 12 months is partly a testament to the abilities of Parker, a freelance management consultant brought in to attempt a recovery by the group's anxious family shareholders in May 1984.

At the root of Highfield's problems were several basic marketing mistakes which have proved to be the death of many small manufacturers only a little weaker than itself. To start with, Highfield was competing against the wrong people.

It was setting its prices and designs against larger manufacturers selling into a European market. They could achieve economies of scale far beyond the reach of a company with sales of barely £2.5m in the year to February 1985—and even they were finding that their margins were slipping in a declining industry.

One consequence of that was that Highfield fell into the old trap of pursuing sales volume at the expense of profits. This led it virtually to ignore the two areas of the gear industry in which it could compete against the giant, small scale specialist production and maintenance. "We had a crisis of identity," says David Giblin, sales director.

To tackle such deep-seated problems, Parker has had to make some tough decisions of a kind which have put his experience as former director of the industrial division of the failed Capper-Neill engineering group. As an outsider to Highfield—and an unusual example of a consultant who puts his recommen-



Tim Parker: salvation lay in specialist jobs and maintenance

Finding the right gear

William Dawkins explains how an engineer discovered its place in the market

dations into effect rather than just producing a report—Parker has been able to rely on an important weapon denied to the company's existing managers. "There is an advantage to being at arms' length," he says. "I could tell the workforce that as a freelance management consultant I could get a job anywhere else. They knew that if they took my advice and succeeded I would stay, but if they ignored me and failed I would go—and they would probably end up losing their jobs."

Not that Parker has had to take an axe to the workforce. In fact numbers have grown slightly since he took charge. Instead, his first attentions were directed above the shop floor towards the control of stock and materials.

That function had been shared between the works and engineering departments, with no clear demarcation as to who was responsible for what. "It was a disaster area," says Parker. "Nobody was in charge. Nobody knew what was in stock, what was on order or what was required."

Specific responsibility for materials control was given to David Clegg, the engineering director, who was asked to set up a computer controlled order processing, materials require-

ment and production control system.

Before Parker arrived, Highfield had never broken down its sales to see which contracts were profitable or loss-making, even though its office micro-computer was quite capable of doing so. "The company was just going for turnover. What we needed to do was to focus not on turnover but where we were making money," he says.

A few computer read-outs later, Parker and Giblin could identify which customers were producing losses. In many cases, prices had been set several years previously in relation to volumes which had since dwindled by up to 90 per cent.

As a result, it raised prices by an average of 15 per cent—with 50 per cent increases in extreme cases. A handful of customers left, but the sacrifice was a relatively easy one for a business which sells no more than 5 per cent of its turnover to any one company.

The computer read-outs also revealed that Highfield's most profitable business was not—as it had always expected—its main activity: making gears for industrial machinery. The highest margins were instead being earned on repairs and maintenance, which until recently had only been treated as an unimportant sideline.

So Parker lost no time in establishing a repairs division in an empty 12,000 sq ft warehouse (a legacy of Highfield's pre-redundancy days), which is now turning over £5,000 per month. This figure is expected to rise to £250,000 annually next year.

Apart from having the advantage of making use of a once redundant warehouse, the repairs division provides a neat balance to Highfield's manufacturing activities, argues Parker. "We are in a cyclical business," he says. "As orders for new equipment go down, repairs should go up."

Another advantage is that customers can send machinery for repair without getting approval from their boards, as is usually necessary when making capital purchases of new equipment. "Believe me, the spending power of the average maintenance engineer is phenomenal," says Parker.

Most men in Parker's position would have attempted to cut the workforce's wages, one of the few variable costs in a business 80 per cent of whose overheads are fixed. Instead, he sought to make more productive use of the hours they put in.

Until last year, for instance, the workforce and staff took their lunch hours at different times, with the result that they were unable to talk to each other for at least a quarter of each working day. "The staff are here to give the workforce the right instructions to do the job. We can't do that if we are not here," says Parker.

Another incentive for more economic use of time comes from the first bonus scheme in Highfield's history. The size of the bonus—on average 20 per cent above basic wages this year—is determined by an index related to the efficient use of time, which is displayed in the canteen every week.

The message that the formerly ailing Highfield is here to stay has now got through to the suppliers, which have found that the tables have been turned. Highfield is in a position to dictate payment terms for the first time in many years.

Each supplier has been given a fixed payment term gauged in relation to its importance to Highfield, rather than being paid on an ad hoc basis when the company felt it could afford to honour its bills. For some, this has ironically meant that they are being paid later than when Highfield was on the brink of collapse.

Barely disguising a grin of satisfaction, Giblin says: "Some suppliers will tolerate atrocious terms of payment so long as it's reliable."

Franchising

A plea for imposing standards

BY IAN HAMILTON FAZEY

ANYONE thinking of buying a franchise should steel themselves to get tough with the franchisor and ask some awkward questions. Who says so? None other than the British Franchise Association, which represents many of the very people who would end up well-grilled.

To help people perfect a good third-degree questioning technique, the association has just produced a list of 50 model questions, including: "Is your company a member of the BFA? If not, may we know the reason?"

With the association ever-anxious to promote a better image for franchising and ensure ethical standards throughout the fast-expanding industry, the implications are clear. A franchisor does not have to be a BFA member to be respectable, but the association thinks it is normal prudence to ask non-members to establish their credentials.

Franchising works through a franchisor selling an exclusive licence to a franchisee, who runs the franchise as his or her own small business while relying on the franchisor for name, corporate image, proprietary supplies, promotion and possibly training in the management techniques involved.

Typical franchises include the high speed copyshop rivals Frontprint and Kall-Kwik, fast food chains like Kentucky Fried Chicken and Pizza Express, and the Ziebart car rustproofing service at of these BFA members.

Because of the marketing support involved, many people wanting to get into small business think that franchising is an easy option. It should, however, be borne in mind that it may cost between £1,000 and £100,000 to buy a franchise, and the equipment or shop fittings that may go with it.

Franchisees want people who are determined to succeed, possibly to become rich. They usually get their incomes from royalties from supplies and turnover, so non-go-getting dreamers need not apply. Good franchisors have stiff selection and interview procedures to weed out non-starters.

But it also makes sense for the BFA to provide a crib for those who want to weed out poor franchisors. To understand the franchisor's answers, potential franchisees need to have done their homework. The person likely to use the crib best is probably made of exactly the right stuff to make a go of things.

Subjects covered include the

franchisor's business, honesty about existing franchisees, costs, finance, business methods, profit forecasts and how to verify them, extrication clauses and training.

The 50 awkward questions are part of the BFA's "Comprehensive Guide to Franchising," a short, factual booklet that comes in folder form with a pocket at the back for useful leaflets from the banks and other financial institutions.

The BFA booklet makes great claim of its code of ethics, which demands full disclosure of information to prospective franchisees. It also requires franchisors to consider only those people who possess "the basic skills, education, personal qualities and adequate capital to succeed."

Apart from one leaflet in the back pocket listing 75 full members, another shows that there are also 20 companies registered for future full membership which are still developing franchises. To qualify, franchisors must have operated a successful pilot scheme for one year, and to have at least one franchisee who has been in the business for a similar period.

Full members must have at least four franchisees, two of

which have been operational for at least two years each.

Only franchisors with such records will be able to answer the questions. Other rules apply in the case of new franchise operations, where the key will be the ways in which risks are shared and flexible support given during a properly monitored pilot project.

In small business, it is often the nitty gritty of day-to-day operations that decide whether someone can keep up their enthusiasm and succeed. Things like asking to meet the franchisor's staff down the line—often the most immediate link to head office—might not occur to people immediately.

Also on the checklist is another important question: "What happens if I run into operational problems I cannot solve? What help would I get?" A would-be franchisee might well hesitate to ask, fearing it might be interpreted as pessimism. By allaying such fears and urging realism, the BFA has done a good turn with this booklet.

"A Comprehensive Guide to Franchising" is available from the BFA at 75a Bell Street, Henley upon Thames, RG9 2BD. Price £5.00.

In brief...

SMALL BUSINESSES are proving resistant to the office automation revolution, according to the latest quarterly survey from the Small Business Research Trust, 3 Dean Trench Street, London SW1P 3HB. Telephone 01-222 4884.

COMPANIES seeking to avoid the risk of falling foul of the Data Protection Act, which came into effect yesterday, are being offered protection by the Legal Protection Group, the legal expenses insurer.

The Act requires any business which holds on computer personal information on employees and others to register with the authorities before May 11 and to comply with a number of other rules, including declaring the purposes to which the information is put and ensuring that data is kept up to date and accurate. Offenders can face unlimited fines and compensation awards.

Legal Protection is offering advice on how to deal with claims and complaints, plus cover worth up to £100,000 per claim up to a maximum

of £1m annually. Premiums, based on applicants' turnover, start at £250. The cover includes legal expenses, the cost of compensation awards and the costs of making appeals.

Details from Brian Raincock, managing director, Legal Protection Group, 31-33 St Nicholas Way, Sutton, Surrey SM1 1LB. Telephone 01-661 1491.

ACCOUNTANTS Ernst and Whinney warn that many businesses may not be able to meet the six-month deadline by which they have to register under the Data Protection Act.

The firm has produced a step-by-step action plan which includes worksheets and examples to make the registration process as painless as possible. It points out that it could take the equivalent of one and a half man-years for a medium-sized company to reach registration, or up to six man-months for a small one.

Ernst and Whinney's Data

Protection Action Plan is free to clients, or £15 for non-clients. Details from Andrew Oakley, partner, responsible for data protection, Ernst and Whinney, 1 Lambeth Palace Road, London, SE1 7EU. Telephone 01-228 2000.

"VAT Survival—Penalty or peace of mind" the title of a free booklet by accountants Deleite Haskins and Sells, 122 Queen Victoria Street, London EC4P 4JX.

It takes account of the tougher penalties for VAT infringements introduced in this year's Finance Act and gives advice on how to avoid drifting onto the wrong side of the compliance laws. Subjects covered include the need for VAT planning, how to maintain reliable records and how to prepare for and cope with VAT control visits.

Available from The Library, Deleite Haskins and Sells, PO Box 207, 122 Queen Victoria Street, London EC4P 4JX.

W. D.

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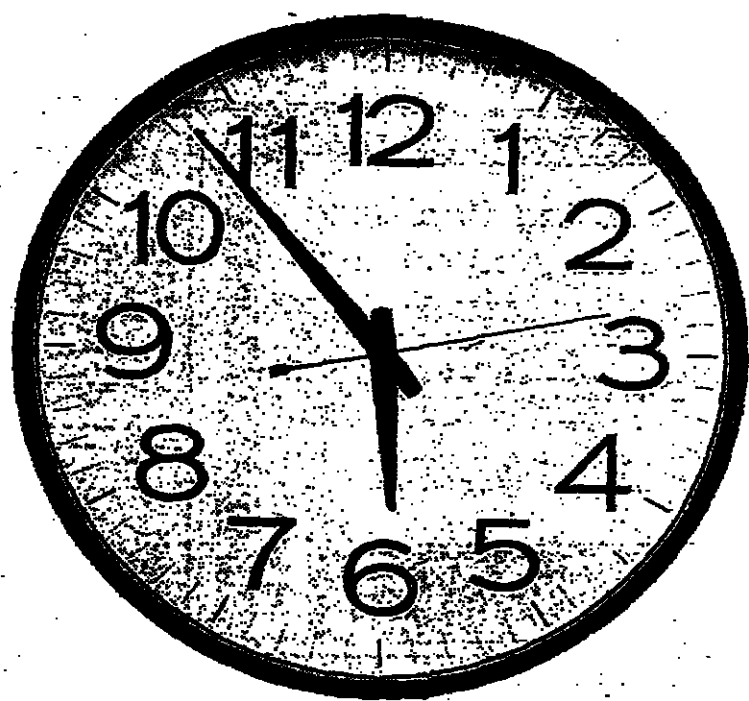
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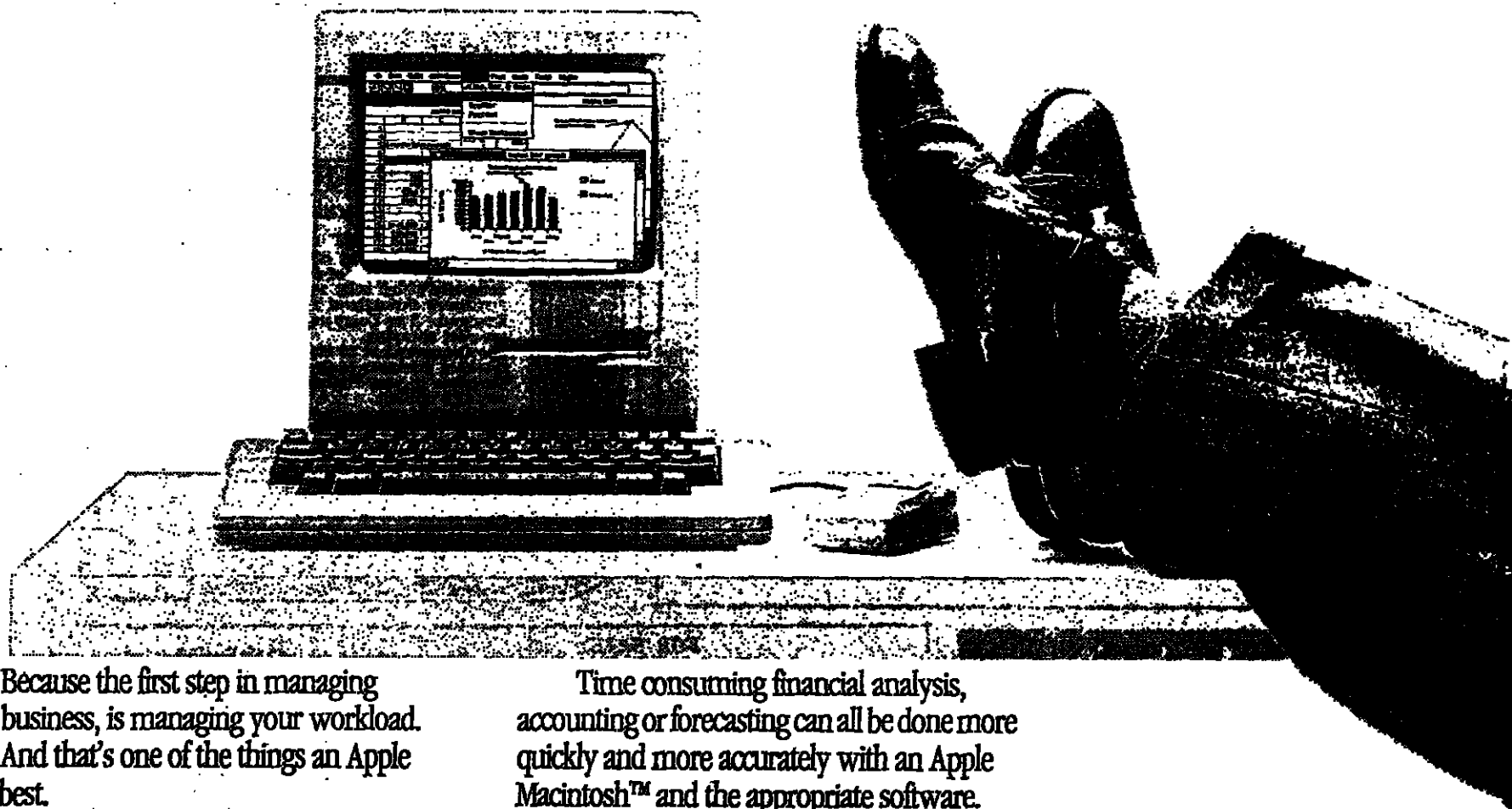
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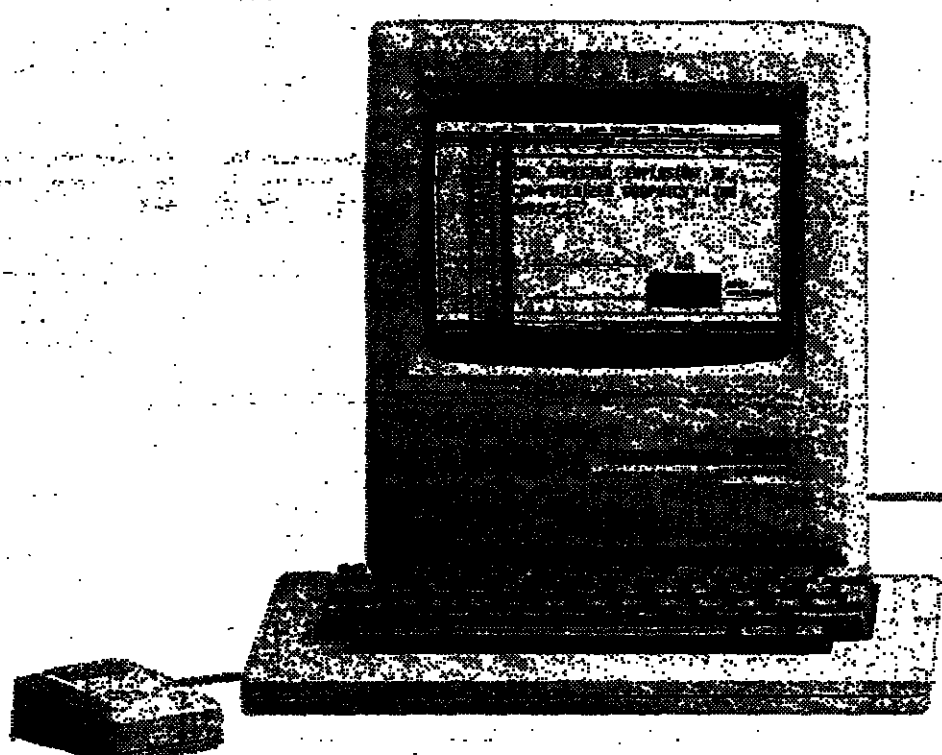
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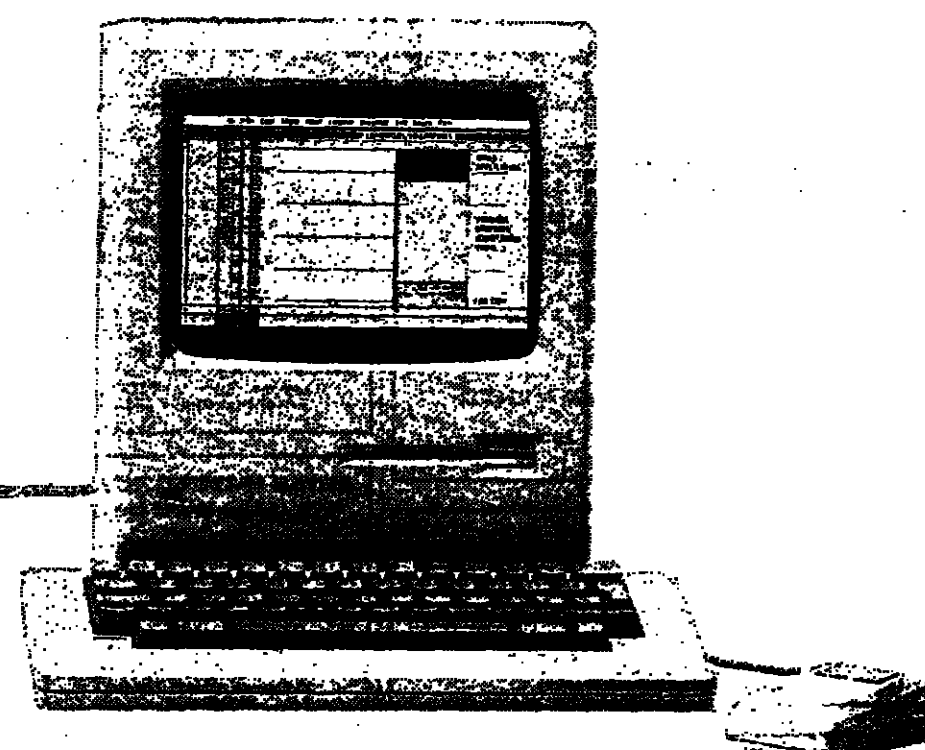


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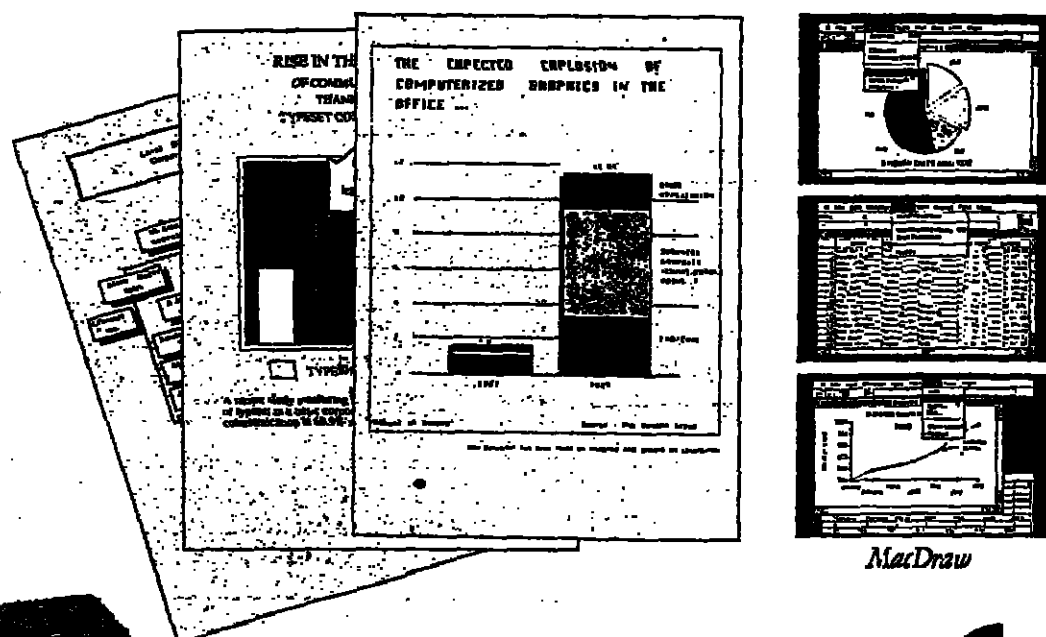
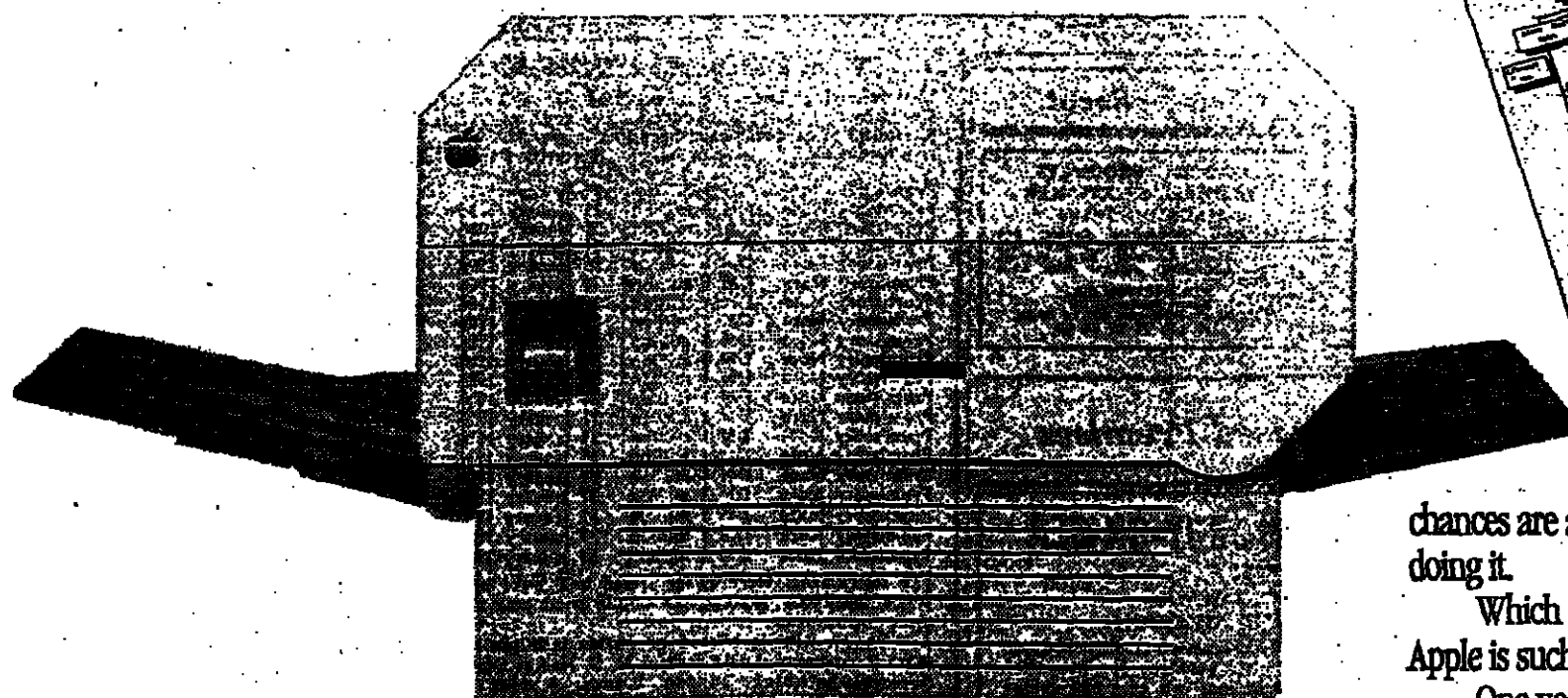


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FINANCIAL TIMES

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Tuesday November 12 1985

Life is tougher at the top

THORN-EMI, STC and now Beecham—a chill wind seems to be blowing through the boardrooms of some of Britain's biggest companies. Chairmen of major companies have, of course, resigned "to pursue other interests" in the past. Yet it is unusual to see such a sequence of departures—and even more unusual for it to happen to a company like Beecham.

Its recent performance may have been dull but unlike the other two it has hardly been disastrous. Has something happened to make the holders of such important offices more vulnerable?

Personality differences may have played a part in the Beecham move, where the departing chairman had been in office for only a short period of time. But there are more general reasons for thinking that the top jobs in blue-chip companies are becoming less secure.

The volatile business climate of the past decade or so has forced executives to be more cautious in their decisions about the way ahead. The consequences of mistakes have become apparent more quickly. In this atmosphere, very large, well-established companies like ICI or Unilever have become more entrepreneurial in their upper ranks.

In addition, no company is now big enough to be free from the threat of an unwanted takeover attempt. Unless it performs well enough to keep its shareholders happy, it risks losing its independence.

Power structure at Lloyd's

THAT Ian Hay Davison should wish to bow out of the troubled Lloyd's council chamber after three years is not altogether surprising, though his departure is premature. He was never envisaged as a long-term appointment, and many of the changes which he was brought in to implement have been concluded. These include the introduction of greatly improved standards of disclosure and accounting, and the preparation of a new rulebook.

What is more disturbing, however, is the obvious clash of opinion over the future status of the chief executive's job. When Mr Davison accepted the appointment he made it clear that he would not carry the authority conferred by his seat and, indeed, by the title of deputy chairman.

In such a structured society as Lloyd's the combination of position on the council with that of an employee cannot have been easily accepted. Mr Davison is implying that Lloyd's wants to limit the powers of the chief executive, and to reduce the status of the position. In doing so, Lloyd's can point to the general rule among self-regulatory bodies. Very few of these have appointed executives powerful enough to aspire to the status of what might be called a "director-general". Indeed, a constitutional working party of the Institute of Chartered Accountants has just

rejected such a proposition on the basis that it would devalue the leadership role of the elected president. At the Stock Exchange the executives are separate from and subordinate to the council.

But in Lloyd's case, the attempt to demote the chief executive is a different matter. It was the Bank of England which applied the pressure on Lloyd's for the installation of Mr Davison as part of the process of cleaning up the insurance market's affairs. It is far from clear that the objectives which the Bank then had in mind have now been fulfilled.

Moreover, self-regulation of the financial markets has moved on in the past three years, and continues to develop rapidly. Ahead of the imminent financial services Bill, Lloyd's constitutional position is now somewhat anomalous in that there is no specialist regulatory body to supervise it as the Securities and Investments Board will supervise investment bodies like the Stock Exchange and Nasdaq.

It is not wholly desirable that the public interest at Lloyd's should be asserted through the extra-statutory imposition of powerful outsiders. But nor is it acceptable that Lloyd's should revert to the pre-Davison status quo. If Lloyd's is to continue to regulate itself within the present framework, it needs a powerful and independent chief executive.

Unchaining Europe's capital markets

THE APPROACH of the Big Bang in the City has been accompanied by a whole series of little bangs elsewhere, as financial centres try to protect their internal rule against the big three in London, New York and Tokyo.

The Dutch are about to complete the opening up of their capital markets and agreement may come about shortly to mitigate the fragmentation of the German securities market among eight bourses.

These and other measures are mainly welcome if they serve the greater efficiency of financial markets. Properly applied, deregulation ought to diminish the costs of intermediation and, hence, of borrowing. It ought also to make it easier for corporations, and especially for new entrepreneurs, to raise equity capital.

Steps in that direction have been taken recently in a number of countries. France has ended the four-bank monopoly over lead management of bond issues. It has permitted French corporations to borrow Euro-francs abroad.

West Germany, too, has chopped a bit off the time-honoured issuing cartel. Lead management of D-mark Eurobond issues may be assumed by foreign banks incorporated in the Federal Republic. The Dutch are about to announce a similar relaxation.

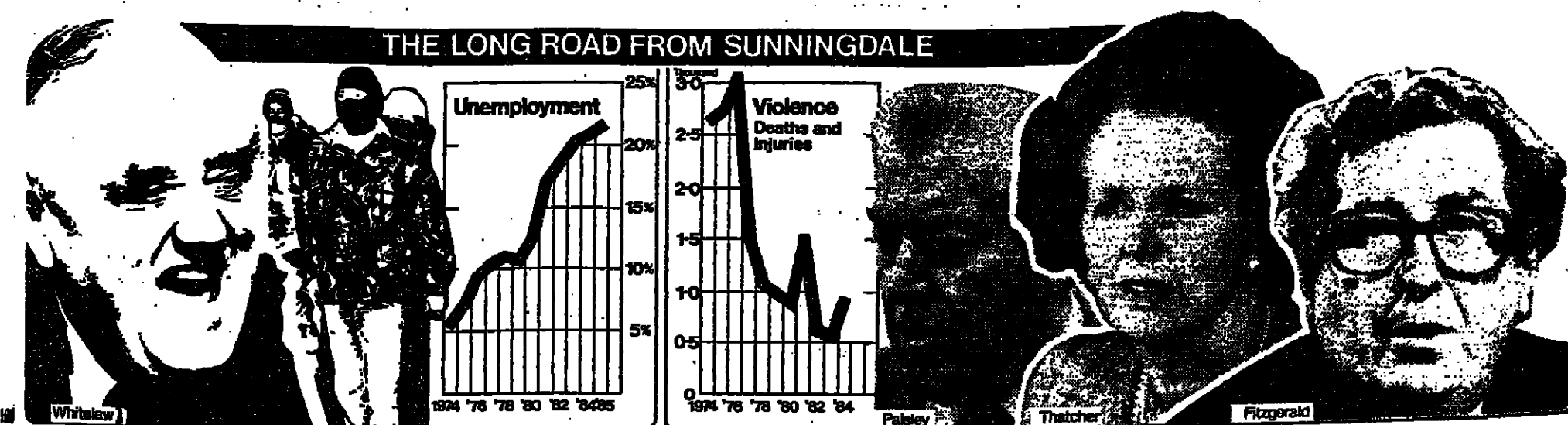
Deregulation, to a great extent, has been the inevitable consequence of the introduc-

tion of floating exchange rates and the spread of new information technology which holds out against this tide, risks being stranded in a backwater.

It was not without reason that Dr Wilhelm Christians, chief executive of Deutsche Bank, recently castigated the "parish mentality" of German bourses. His bank's decision a year ago to move its Eurobond D-mark business to London was clear warning of the dangers of such a mentality. So was the decision of several leading Swiss banks to take stakes in London stockbroking firms.

Even in France, where exchange controls remain largely in force and where the regulation of financial institutions is part of the traditional machinery of power, Mr Daniel Lebeque, director of the Treasury, has said that deregulation elsewhere confronts the bourse with a "problem of survival".

But deregulation of financial markets has become the order of the day, there should be clarity about one point: deregulation must not mean diminished responsibility. The distinction between regulation and supervision to ensure prudential standards is a fine one, but it has to be defended. As new technology, the advent of 24-hour trading and deregulation proceed, the case for Europe-wide or even international co-ordination of supervision to safeguard these standards gathers in strength.



This time, tired Ulster may be ready to respond

By Margaret van Hattem

THE matrons of Bangor, a respectable seaside town near Belfast, have begun stocking up on tinned soups.

In case of what, no one cares to say. But a number of supermarkets have noticed that their shelves are being cleared a little more quickly. It's just one of the few, very few, tangible signs of the growing unease in the nationalist community over the Anglo-Irish talks.

But this is not 1912, as every one in Belfast will tell you. It is not even 1974, when the Ulster Workers' strike brought down the power-sharing executive set up by Lord Whitelaw's Sunningdale Agreement.

The nationalists are bitterly disappointed at having been kept in the dark throughout the talks, and convinced that the outcome will be deeply repugnant to them.

This time, Ulster will probably not fight. Not en masse on the streets. Not unless pushed beyond endurance, and endurance stretches a lot further than the old days. Some would like to fight. But they admit quite candidly that they are not getting much support. Comparing present with past, one loyalist paramilitary leader comments: "The difference this time is that there's not so much violence around—the people have burned themselves out."

After nearly five years of talks, including a year of intensive negotiations between British and Irish governments appear to be within days of signing an agreement on the future of Northern Ireland.

The aim is to involve the Irish Government in the north in a way calculated to undermine support for extremism on both sides of the sectarian divide. The main agreed elements include a framework agreement for a new Anglo-Irish relationship, based on determination to accommodate both the nationalist and unionist traditions in the north; a joint ministerial body, loosely based on the EEC Council of Ministers, to develop policy areas such as the economy, administration and politics, security and the courts, backed up by a small permanent secretariat; a security commission, comprising the relevant ministers and the police chief, to develop security policy; and a parliamentary body to allow members of the House of Commons and the Dail (Irish Parliament) to debate Anglo-Irish affairs.

The agreement is to be signed in the next few days, in which an acceptable form of words may not be found until the last minute, if then, include linkage between the judicial systems of north and south, and reforms designed to make the police more responsive to the

nationalist community's needs. None of these institutions would have legislative or executive functions. They are intended to allow Dublin to raise the roof on areas of nationalist concern, and to make sure that the nationalists, who are actively the northern state as presently constituted.

Whether they will see it that way is another matter. A lot depends on nuance and symbol, which is why the civil servants who are drafting the agreement are so carefully constructing a text full of two-way mirrors and gauzy veils, are very edgy about handing over to the politicians. Everyone in Ireland remembers Mrs Thatcher's famous "out, out, out," dismissal of the New Ireland Forum's more specific options—taken as a rejection of the Forum report as a whole, which it was not intended to be. Because that was a small, but crucial, clause in her brief. It caused a terrific rumpus in Dublin at the time.

The fudges and omissions are not intended to deceive—though they will provide scope for deception—but to ensure there are no targets for opponents to seize on. Only a tiny minority on both parts of the island believe there is any foreseeable prospect of Irish unity; even the most diehard loyalists are apt to concede privately that they are well aware of the south's lack of enthusiasm for it. Yet any hint that the agreement is either a step towards unity, or a step away from it, provides a target for someone.

So the Irish will promote the agreement as a "process," delicately omitting to spell out where the process is supposed to end; while the British will stress the irrevocability of the constitutional position and keep the Irish as much out of sight in the north as they can.

This explains the fuss over the signing of the permanent secretariat. Dublin insists it must be in Belfast, if the minority community is to be convinced that the Irish Government is seriously in business in the north. They are not demanding a big building at Stormont, they do not insist on flying the tricolour, or on space for more than a handful of officials. But they must be seen to have arrived.

London, on the other hand, is highly nervous about providing and defending a physical target around which all the various loyalist and unionist groups can coalesce in opposition.

The British do not oppose the idea of a secretariat permanently based in Belfast; but they have been persuaded by Unionist arguments that a steady drip, drip, drip approach will be more acceptable to the majority community.

This would suit the Unionist politicians admirably, lending credence to their argument that the agreement is the thin end of the wedge, the start of the slippery slope to Dublin. For, several officers of various loyalist groups admitted in Belfast last week, there is no stomach for a fight among unionists at the moment, and it will take a lot to get them going.

Security experts in the province confirm this view. The loyalist Constabulary would doubtless prefer not to have to risk its officers' lives defending an identifiable building—but it is generally regarded as being well up to the task.

The RUC is one of the major reasons why the Irish are not like 1974. The difference was brought home in Portadown last summer when traditional loyalist marches were routed away from Catholic areas, provoking violent clashes between marchers and police. The prospect of the Ulster police bear-

ing down on loyalists would have been unthinkable in 1974—it was one reason why the Government stepped in and introduced direct rule.

Since then the RUC has been transformed—re-equipped, re-trained and pruned. A number of officers have quietly moved on.

There is still a long way to go before many nationalists can be reconciled to the police force, or convinced it does not include special squads operating a shoot-to-kill policy.

A second major difference between 1974 and 1985 is economic. Unemployment has more than doubled—it now stands at over 25 per cent—and many of the employed owe their jobs to public subsidies.

Workers, it is generally felt, would think much harder and longer about going on strike. Unionist MPs have threatened to withdraw their consent from the agreement, resigning their seats and prompting by-elections. Unionist throughout the country, they have warned, will resign their jobs in support.

But there is some doubt whether even all the Unionist MPs will be ready to resign, particularly "concerning" those with marginal seats. As Frank Miller, general secretary of the OUP, says: "How can we expect other people to give up their jobs unless we are all prepared to do the same?"

According to intelligence reports, certain prominent Unionist MPs have been in contact with the paramilitary leaders to sound out their intentions and capacities.

According to Andy Tyrrie, Belfast itself has mellowed. Parts of it are still bombed out, slums and shanty towns. For many living there, the violence has the same impact as the Brixton and Tottenham riots had on most Londoners. It is something you see on television.

In 1974, the violence was a relatively new phenomenon, and no one knew how far it would go. After 15 years of it, it itself gives some sort of security.

The agreement will not stop the bombings

organisations on both sides will be watching for blunders.

Nor can the presence of what one senior British minister once dismissed as "a rather bourgeois government sitting in Dublin" be expected to reconcile the republicans to the road and the Bogside to the Northern Ireland state overnight. The agreement cannot "solve" the problems of Ulster and is not expected to.

Perhaps the most the agreement can do is to allow the estranged parents, so that the children no longer play one off against the other; and to take some of the heat out of the two communities in the hope that they will start trading favours with each other.

For the Social Democratic and Labour Party, the main voice of constitutional nationalism, the agreement is a "process," delicately omitting to spell out where the process is supposed to end; while the British will stress the irrevocability of the constitutional position and keep the Irish as much out of sight in the north as they can.

This explains the fuss over the signing of the permanent secretariat. Dublin insists it must be in Belfast, if the minority community is to be convinced that the Irish Government is seriously in business in

Bitter pill for Halstead

Beecham's board, and its advisers, looked at the group's three-year record of results which have, by and large, disappointed investors, and decided that something must be seen to be done.

And what was decided upon was the surgically swift removal from office of Sir Ronald Halstead, aged 58, the £187,000 a year chairman and chief executive of the pharmaceuticals and consumer products group.

Enter a new Brylcreem Boy. At a dramatic lunch-hour press conference in London yesterday who should take centre stage as the new chairman but Lord Keith, the veteran merchant banker and industrialist. The man who was drafted in recently as chairman of STC in a caretaker role following gloom in that business and the sudden departure from the chair of Sir Kenneth Corfield.

At 69 years of age, Keith (he has been chairman of both Rolls Royce and Hill Samuel) was being called in by the City of London last night. "The lord every company loves to be rescued by."

He was ready and waiting in the wings to perform a leading role for Beecham for he has been a director of the group since 1970, and a director for an impressive span of 36 years.

Beecham intends to appoint a new chairman from outside. Meanwhile Keith will keep the chairs warm at both STC and Beecham.

Explaining the departure of Halstead, Keith said that in view of recent performances Beecham required a younger and more dynamic management—and that these changes should begin at the top.

Halstead joined Beecham as a chairman more than 30 years ago and followed Sir Graham Wilkins as chairman and chief executive last year.

The chief executive post is being filled by an internal appointment, John Robb, aged 49, a Scot. Robb is a Beecham director who joined the group

Men and Matters

19 years ago as a toiletries marketing executive and made his name as a marketing man. After stints overseas he returned to Britain in 1976 to run the food and drink division. He joined the board five years ago, and became chairman of Beecham Products in May last year.

Thin ice

Ian Hay Davison, Lloyd's chief executive, who resigned yesterday, was once considered a scold. "Not much good at compulsory figures but a marvellous free flyer," commented one member of the ruling council.

Now some are wondering whether he has fallen through the ice. "It is an open secret that the establishment did not like him," says one of the market's progressives. Another characterises the attitude of some of the more reactionary schools of thought as "How can this man, a clerk, sit at the same table to lunch and dinner with me?"

Speculation is already rife about his successor. The occasional top underwriter's name is mentioned—such as the ubiquitous Stephen Merritt. But even those who are not sorry to see Davison go feel that his administrative job at Lloyd's is truly daunting, and will require a broad range of business skills.

Drawing rights

Ian Edwards-Jones admits to having had a few frank exchanges with his bank manager over the years. But since he has stuck with the same high street bank since 1939, his little altercations must have been happily resolved in the end.

The same cannot be said of the cases he will be dealing with in his new post as Britain's first Banking Ombudsman (or the first Banking Ombudsman in the world, as he was being billed yesterday. Any complaint that reaches him will, by definition, be a complaint between bank and customer.

But this is a prospect that attracts his lawyer's mind. "It's quite a challenge," he says.

A Queen's Counsel since 1962, he has already learnt about dealing with people's complaints as a social security commissioner for the last five years. At a personal level he is a champion of consumers—or at least fishermen's—interests as a member of the Welsh Water Authority.

Not that he is anybody's champion in his new job: "The important thing is that I should be known for my independence." He is clearly bracing himself for a fairly hefty workload: the 18 banks who are backing the scheme have 33m customers.

Welsh village

Wales seems to have struck a profitable affinity with the Far East. After its success in attracting expatriate Japanese industry, it is now exporting a typical piece of the Principality to China.

A Cardiff consortium is to build a 250 holiday village—wired with a pub and homes with Welsh slate-type roofing—on the island of Xiamen, off the Chinese coast.

The project arose out of the twinning of Cardiff with Xiamen (roughly halfway between Hong Kong and Shanghai) three years ago—the first link of its kind between a Western and a Chinese city. The Chinese suggested the

project—and the incorporation of its Welsh features—when a Cardiff city delegation visited Xiamen last year. A Chinese delegation was in Cardiff last week to see the plans.

The project is being co-ordinated by property developer, David Poole, chairman of the Monnow Group, the architects are David Preece Associates of Cardiff; and consultants, Pannell Kerr Forster Associates are advising the consortium.

Chinese authorities, who hope the island will attract holiday-makers from Hong Kong, Singapore, Japan and the Philippines, have indicated that they are prepared to grant the developers a 20-year lease and 90 per cent of the profits for the first 10 years.

Back to Barclays

Barclays Bank has been losing so many executives to rival City groups and banks like the TSB that it makes a change to be able to lure one of them back—Alan Beale, who returns to head its huge worldwide energy department.

He is a particularly gratifying catch because he comes from BPFI, the much-publicised internal bank recently set up by BP which some bankers view with some alarm.

Beale, aged 54, worked 25 years for Barclays before joining BP's corporate treasury department 10 years ago. "It's rather like coming home," he says.

If I had been approached by any other bank I doubt if I would have accepted. But I know the people here, and Barclays has a great deal of muscle which it does not flex very often."

In his new post, Beale will be responsible for all of Barclays' energy lending. The energy portfolio is the largest single slice of Barclays commercial lending business, and covers facilities worth hundreds of millions of pounds down to "quite small loans" which in Beale's terms means anything less than a million

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Observer

Letters to the Editor

There are alternatives to unemployment

From City of London Trustees and Members of the Council of the Charter for Jobs and Employment Institute

Sir—We do not accept that there is no alternative to having 2.2m people unemployed. We believe that unemployment can be reduced without a rise in inflation. Other countries have unemployment levels half our own, or even less. Unemployment is creating a generation of young people many of whom have never had a job. They will find it all the more difficult to adjust to new job opportunities, the longer they remain unemployed. The need for action is urgent, because the damage of unemployment may be irreversible.

We believe that some controlled fiscal stimulus would help to create more jobs. Several fiscal contractions in the early 1980s are one reason why unemployment is higher in the UK than in other countries. More recently, the Government has had a looser fiscal stance than has been apparent, because of sales of council houses and public corporations' shares, not counted as part of public borrowing. This has not been sufficient to reverse the rising

tide of unemployment.

Competitive private enterprise is a major source of new jobs. Government action has done something to improve the business climate. More needs to be done to improve the supply of labour, by measures aimed at the tax and benefit system, education and training, housing mobility, and the functioning of the labour market. Such policies will take some years to have an effect on unemployment.

In the meantime, a fiscal stimulus should be used to create jobs. A sensible policy mix would include several different types of expenditure, which need not be exclusive alternatives. The Government can spend more to renew our decaying infrastructure of roads, sewers and local authority housing. Such expenditure has to be incurred sometime, and will only increase as delays cause a more rapid rate of deterioration; there is no better time than now, when there is spare capacity in the construction industry. The Government can increase expenditure on the community programme and other job creation schemes. It can cut taxes and national insurance contributions, in re-

turn for restraint in pay bargaining.

Unemployment is a burden on the budget, because it increases welfare spending, and reduces tax revenue. A fiscal stimulus to create jobs would be to some extent self-financing, because it would mean spending money to save money—spending it for productive purposes to save unproductive expenditure on unemployment benefit.

Fiscal expansion would mean more borrowing, until the savings from reducing unemployment were made. The public debt could still be prevented from rising as a percentage of GDP. Public sector debt is now about 55 per cent of GDP, close to the industrial country average of 50 per cent. According to present plans, it would fall to about 50 per cent in five years. This is too restrictive at a time of high unemployment. If it were to remain at 55 per cent, there could be an increase in public borrowing, to 4.5 per cent of GDP, over the present objective of only 2 per cent. Financial markets are quoted as an obstacle to fiscal expansion. It is said that, if the expansion is financed by government debt, interest rates will go up, and abort economic

growth, while if it is financed by increasing money inflation will rise, and the Government will have to put the brakes on the economy. There is no conclusive proof of any close link between deficits and interest rates, nor need higher borrowing lead to inflation. Financial markets have been conditioned to believe that fiscal expansion would be bad for the economy, and therefore their reactions to it could be adverse.

We believe that financial markets would accept a well-argued case for fiscal expansion. The increase in the budget deficit would have to be presented as responsible, giving a positive rate of return. Measures would be targeted on specific sectors, and not create inflationary bottlenecks. There would then be a good chance of improving the current rate of economic growth. Only by policies aimed at non-inflationary growth can unemployment be cut. Lord Caldecote, Gwyn Davies, Lord Donoghue, Christopher Johnson, John Linbourn, Tad Rybczynski, Clive Thornton, Sir Douglas Wess, Suite 107, Southbank House, Black Prince Road, London SE1.

Three months after Japan's jet disaster

An airline in mourning

By Carla Rapoport in Tokyo

JAPAN AIR Lines' efforts to win new international routes slowed slightly last week as one of the airline's promising young analysts took an afternoon off work for an unusual purpose.

The analyst, Kunishige Yoshida, spent the afternoon in search of a watch. The watch had belonged to one of the young victims of the crash of an Osaka-bound JAL 747 which killed 520 people last August in the worst single aircraft disaster in history. Yoshida was accompanied by the young victim's teenage brother on a painstaking hunt through unclaimed baggage from the crash in a Tokyo warehouse.

Three months after the crash, JAL is still devoting itself to the kind of detail and service that a company outside Japan would rarely consider. Compensation, in the West, is largely a monetary transaction dealt with by lawyers and the insurance companies. In Japan, compensation splits into two parts: one is monetary and the other is social.

Both will be expensive. Two lavish funerals services for the victims, held in Tokyo and Osaka recently, cost JAL \$1.5m. Contributions to the families of the victims for their own funeral services, plus "sympathy" money, added up to more than \$4m. Sympathy money is given by every guest at a Japanese funeral. The current amount given for close friends or relatives is about ¥20,000, which is about one-half what JAL gave.

In addition to this, each family has its own JAL staff member, such as Mr Yoshida, available at any time for any purpose, from helping out youngsters on college applications to looking for a victim's watch.

Over the next few months, Mr Yoshimoto Takagi, the president of JAL who tendered his resignation after the crash, is visiting each family, carrying with him incense, packets of seaweed and dried mushrooms, and fine tea, all traditional mourning gifts in Japan. No fewer than 17 top JAL managers are devoting all their time to these efforts, with another 420 serving part-time as individual family helpers.

Mr Takagi's successor has already been selected, but the



Mr Yoshimoto Takagi, the JAL president

current president will not step down until he completes all the personal apologies to families of the victims of the crash. This is expected to take at least another two or three months. The other side of the coin, of course, is monetary compensation. To the cynical Western eye, seaweed from a company president seems a cheap way to charm families into a passive posture on compensation. Other might see JAL's efforts as admission of culpability for the accident, although its cause is still unknown. Indeed, neither Boeing nor JAL expect the current investigations into the crash to uncover its cause for as much as another year.

Neither interpretation is true. Monetary awards for the JAL crash are expected to set new records for Japan, with at least ¥120m (about \$212,000) expected to be offered to each family of white-collar executives. The compensation system is based in part on the expected life-time earnings of the victim. Thus families of white-collar victims would be expected to receive higher awards than students or children. As for admitting guilt by caring for the victims, JAL is unconcerned. "It was our aircraft and our passengers; it is our responsibility," said a high-ranking JAL official recently. In fact, responsibility for monetary compensation will be split 50-50 with Boeing, the manufacturers of the crashed aircraft. However, no Boeing executives will be carrying dried mushrooms to homes in suburban Tokyo. "It is a matter of our obligation. Many people would like to have Mr Takagi's call. People here expect this," says Mr Akira

Teshima, JAL staff vice-president in charge of flight operations who is now supervising crash-related activities.

These duties will include attendance by a JAL staff member at the 7th day, 14th day, 49th day, 100th day and one-year commemorative service for each victim and annually after that. "If this overlaps with my work, I'll have to work longer hours," says Yoshida.

Partly because of this instant dialogue with the families, fewer of them will contact lawyers to negotiate their claims and so far, no victims' association has been formed. Mr Teryo Sakamoto, head of JAL's legal department, says only about half of the victims' families have asked lawyers to represent them in negotiations.

In the West, people go to court first. Here, people come to us first and then to the court if they can't settle," says Mr Sakamoto. Not surprisingly, Japan has only 12,000 practising lawyers, compared with 220,000 in the US which has just twice the population.

The non-litigious nature of the Japanese runs straight through the society, with the victim of a dog bite likely to go to the dog's owner rather than the law for compensation. And in that case, the dog's owner would be expected to offer monetary compensation while bearing armloads of flowers, chocolates or green tea.

None of JAL's actions, however, guarantee that it can regain its good standing with its important Japanese customers. Domestic passenger travel was down by 35 per cent in the first two weeks of October, while traffic on the popular Tokyo-Osaka route was more than 40 per cent lower than a year earlier. Profits for the full year ended next March are expected to fall to one-third of last year's level, or around ¥7.5bn pre-tax on revenues of ¥85bn.

Nonetheless, the company reckons it will pay around \$17m for its various "social compensation" activities in the same period. This is apart from the monetary compensation, which will be largely borne by JAL's insurers. There is no guarantee that these actions will restore JAL's image or its revenue, but, for a Japanese company, there is no choice.

Inscrutable Common Market

From Mr J. Roohy

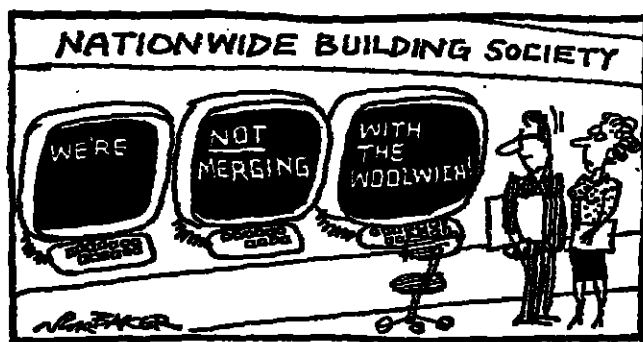
Sir—Mr Louis Kavan, the European Commission director responsible for relations with China, says (November 6) that few exporters have come forward to pay the £500 "entrance fee" for discussions on potential ventures with a Chinese delegation at Brussels.

I am not surprised. I was interested in one of the propositions, an investment (not an export) in a steel project. This was described in exactly 18 words. On telephoning Brussels for information I was told

to pay my "entrance fee" and money would be disclosed. Eventually my respondent was persuaded to name the fee, but would still give me no more detail.

I applaud the enterprise of the Chinese and the EEC in facilitating trade, but the lack of information provided is no encouragement to decide to invest several days in Brussels.

Bernard Roohy, 34 Heron Road, Middlebrough, Cleveland.



Compatibility of computers

From the Sales Director, ICL (UK)

Sir—Your front page article (November 6) on the abortive merger of the Nationwide and Woolwich & Equitable Building Societies, highlights the incompatibility of the computer systems as the major reason for aborting the merger.

The international open systems standards (OSI), to which many of the world's leading information technology suppliers have now committed support (including ICL, IBM, DEC and Honeywell), are specifically designed to ensure that this incompatibility will not be a constraint on business in future.

By insisting on the use of these standards in their computer systems, directors will be embracing the competitive advantage of their business and ensuring that computer systems will be a positive help in achieving successful takeovers and mergers. The widespread IT industry commitment and increasing availability of OSI products places the ball firmly in the court of corporate managements to adopt these standards—or, failing that, to explain to their shareholders why they are deliberately inhibiting the competitive advantage of their companies. R. N. B. Wood, Ridge House, Pashy Bridge, SW6.

Firing the chief executive

From the Chairman, Cowan, de Groot

Sir—Referring to Mr O'Shea's letter (November 6) in which he states that the chairman's job is to chair meetings and really "nothing else," surely this depends on the status of the chairman in question. Some companies use non-executive chairmen mainly for the purpose of chairing their meetings and nothing else, as Mr O'Shea suggests, but the vast majority of companies employ executive chairmen whose activities and responsibilities far exceed that of just chairing meetings. Indeed, frequent chairing of

meetings is only a most minor part of their duties and responsibilities.

Usually, executive chairmen are the longest serving board members who take additional responsibility for the public relation profile of the company, represented at all levels and are very much involved in executive activities. It is obvious that the chairman of a company cannot dismiss the chief executive unless he has the support of the majority of his board or, in the case of an equally divided board, the casting vote. Derrick Cowan, 11, John Street, WCL.

The value of creative people

From the Chairman, Sabre International Textiles

Sir—The new School of Communicative Arts (Management Page, November 7) exists because the advertising business requires graphic designers to produce creative ideas. It is a house to hold its own, which has nothing to do with creativity. There are many excellent design courses in this country, particularly at the degree level, where the students' substantial talents are more appreciated overseas than in their own land.

The whole of industry, not excluding the communications sector, must learn to differentiate between the value of genuinely creative people, who must then be nurtured and taught within companies' in-house training schemes, as is done rather successfully in Japan, and the pre-packed minds which so many media and other businesses seem particularly eager to buy for. Louis van Praag, Windmill Road, Sunbury-on-Thames, Middlesex.

Take a longer term view

From Mr D. Dale

Sir—Mr Keith Smith (October 22) is saying that markets do not look far enough ahead for the welfare of British industry, and Mr Martin Wolf (November 2) is saying that if we give the job to anyone else, they will make a worse job of it. I agree with the first proposition, and would agree with Mr Wolf that up to date, in Britain at least, no one else has done a much better job. But dare we say it cannot be done?

In the last century it was accepted as a virtue to "build to last" and we are still reaping the benefit. In this century we have invented a theory, and accepted it without question—that shows that only fools build to last, and only fools try to look ahead more than a few years. I refer to the assessing of future projects by present value methods and using a required rate of return which is quite unsustainable over long periods. This attitude is epitomised by the Government's requiring a real rate of return of 5 per cent to 7 per cent on public projects, but being prepared to pay only 2 per cent on indexed granny

bonds. The market will certainly look for its 5 per cent to 7 per cent.

I cannot think of a way of giving an incentive to the market to take a long view, but I have become very grateful for the present benefits our parents and grandparents worked so hard to provide. To ensure the continuing health of the British economy (let alone investment in public works) we must somehow push out our strategic horizon to some 20 or even 30 years.

Japanese industry in co-operation with its Government has planned ahead, and is now reaping the benefit. Our market goes for the quick buck, but with people and facilities lying idle we should be pursuing projects showing as little as a 3 per cent return. We must find a way of weighting the market towards the longer term, or put our trust in a different agency. Perhaps both Mr Wolf and Mr Smith could help to devise a means of doing the one or the other. Douglas Dale, 97, Hildersome Road, Meir Heath, Stoke-on-Trent.

Repairs to homes

From Mr D. Morris

Sir—The costs of improvements and outstanding repairs to homes owned by local authorities is very high and worsening, but need so much of it fall on the taxpayer?

Like owner occupiers, many council tenants are capable of repairing and improving their own homes and given an incentive would probably welcome the opportunity. To accept the repairing liabilities, either in full or part, they would require a reduction in their rent. To compensate them for the cost of approved improvements, compensation could be payable should they vacate within, say,

15 years. This should cover the costs less 6.5 per cent for each year they remain in occupation. Of course, if they could be granted a lease this would give them a real stake in their house although not so good as buying it.

Over the years commercial tenants have accepted similar obligations, and given some thought some could be done for council house tenants, who I am sure, would then be far better housed, and less at the taxpayers' expense. David Morris, Flat 3, 9 Lewis Crescent, Brighton, E. Sussex.

Bases for real exchange rate calculations

From Mr D. Morrison and Mr J. Hale

Sir—Messrs Skeech and Dennis (November 5) make one invalid criticism of Messrs Morris and Martin's article (October 30) on real exchange rates and one confusing assertion.

The invalid criticism is that absolute price level differences are inferior to relative price differences in arriving at a purchasing-power-parity (PPP) base for real exchange rate calculations. To pick an arbitrary base year (or base years) for four arbitrary rate index is to waste a valuable information about how far a currency was above or below PPP in that given base year. For example, any real exchange rate index will tell us that sterling has depreciated against the US dollar by about 35 per cent since 1980. Absolute PPP's derived from price surveys also tell us that sterling was 23 per cent above its PPP level against the dollar in the "base" year 1980, and hence that sterling is cur-

rently about 12 per cent below PPP against the dollar. Had we assumed (incorrectly) that PPP held in 1980, we would have to say that sterling was now about 35 per cent below PPP against the US dollar, or that PPP would hold at around \$/£1.95. This does not seem sensible. The Skeech and Dennis approach is analogous to saying that because a man climbed a further 3 ft above sea-level he must climb down 3 ft to be at sea-level. What we are saying is that we need to know how far above sea-level he was in the first place before we can tell what difference, to drowning, 3 ft makes. This knowledge of the starting position is what OECD direct survey evidence on actual price levels is all about.

Of course, there are non-trivial methodological problems involved in any real exchange rate calculation (which price index to use, how to weight it etc.). But these difficulties apply whether actual price differences or an arbitrary price level is used as a base. A more important issue is the link

between prices, costs and profits. If PPP in terms of price does hold between two countries in a given year, but costs are much higher in one country than in another, then profits in the high cost country will be depressed. For this reason, it may be necessary for a country to hold its real exchange rate below PPP if trade balance and full employment output is to be achieved. But this is a different argument from the one about the exchange rate level at which PPP would prevail, which cannot be settled without looking at actual prices.

The confusing assertion by Skeech and Dennis is that "at the equilibrium relative price... the current account of the balance of payments will be in equilibrium." As a bald statement this is uncontroverted. However, their implication is that the equilibrium relative price is the PPP price; there is no necessity for this to be the case. The exchange rate which produces PPP balances the trade account or balances the current account may be three different exchange rates. For

example, in the present position of the US as a net debtor country, and abstracting from non-price influences the US will eventually need to fall to a level which produces a trade surplus in order to offset the deficit on invisibles account due to net interest payments to foreign holders of US debt. The US's PPP exchange rate and true steady-state equilibrium rate are, thus, probably different and are likely to diverge more the longer the US remains at current levels. PPP rates are not equilibrium rates.

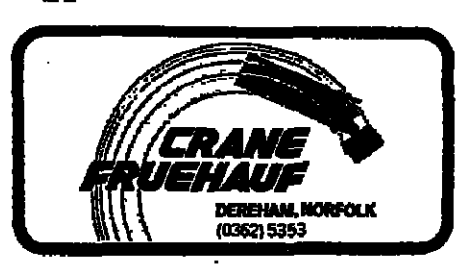
Nevertheless, to keep in line with the fashion, we include some of our own estimates of PPP exchange rates for good measure. These are \$/£1.59, DM/£1.20, DM/£1.64, ¥/£2.09 and ¥/£2.22, and are all based on actual (appropriate) price survey evidence rather than arbitrary base years. David Morrison, (Chief International Economist), Jeremy Hale, (International Economist), Simon and Coates, 1, London Wall Buildings, EC2.

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FINANCIAL TIMES

Tuesday November 12 1985

THE KING OF SPADES
JCB
CONSTRUCTION EQUIPMENT

Rupert Cornwell explains how Bonn's export policy irks the patient Saudis

Shadow of the past on German arms sales

THIS TIME the Saudis are said to be becoming a little impatient with West Germany. If so, it is not hard to see why. The irritation revolves around weapons, or more accurately, the lack of them.

The problem is not so much a special Saudi predilection for arms from West Germany: an increasing number of countries share that. It is rather the misfortune of Riyadh to be the litmus paper of a debate without end in Bonn - over the criteria which should govern sales of German military hardware and know-how abroad.

Throughout the early 1980s, Saudi Arabia waited, with exemplary manners, while first a centre-left Bonn Government and then a centre-right coalition wrestled with its request for 300 Leopard 2 tanks, acknowledged as the best on the market, as well as several hundred other armoured vehicles.

It has finally become clear that, because of German revulsion at the idea of German-manufactured weapons turned upon Jews in a possible future war between Arabs and Israelis, the deal will not go ahead. Riyadh will buy French and American tanks instead.

But now the Saudis are exploring a new agreement which, although ostensibly less inflammatory, would still be the largest single foreign arms order ever placed in West Germany. The order, worth some DM 7bn (\$2.6bn), is for a state-of-the-art munitions plant, to produce 105mm, 120mm and 155mm "intelligent" tank and howitzer shells. A contract is unlikely for at least 18 months.

But word of negotiations had hardly leaked out, in early October, before bigger arguments ensued.

History, it must have seemed, was about to repeat itself; and the Saudis signalled their anxiety, not inappropriately, during a recent visit to Riyadh by Mr Johannes Rau, the opposition Social Democrat candidate designate for Chancellor in 1987, and premier of North Rhine Westphalia. This is the state in which the Rhineland and Thyssen Rheinsteel Fabrik, the two main West German companies bidding for the contract, are based.

On his return Mr Rau was the epitome of smiling diplomatic ambiguity. There had, he said, been no "concrete" discussion of the deal. His hosts had been understanding of Bonn's dilemma, and wanted nothing more than a clear cut decision, one way or the other.

But, he went on, "We Germans have a history which obliges us to make sure that we never again feature as one of the world's top arms exporters." The fact is, however, that West Germany is gradually showing signs of doing precisely that.

The Government refuses to say just how much the country sells abroad. Estimates for 1983, the last year for which data of a kind exist, range from the equivalent of \$1.5bn put forward by Sipri, the Stockholm International Peace Research Institute, to around \$3bn, a figure which does not include West German participation in multinational production ventures.

What is clear though is that the trend is upward, and that West German arms exports have been

many now ranks alongside Britain and Italy, though behind France, in the global arms export arena, despite the restrictive guidelines which successive governments have applied.

These too have been softened over the years. In 1982, the SPD-led Schmidt Government broadened the permissible scope to include not only Nato countries, but nations where a "vital" German or Alliance security interest was at stake.

Earlier this summer, it is understood that Asian countries in the Far East were placed in this category - an extension which only added to the interest (and criticism) attracted by a trip a few weeks ago to South Korea, Thailand and Indonesia by Mr Manfred Wörner, the Defence Minister.

The old concept of an outright ban on exports to "areas of tension" was dropped three years ago in favour of one on exports to countries where armed hostilities were likely. The extra flexibility of interpretation is evident.

But there are other more subtle ways in which the restrictions may be evaded. Bonn, for example, has little or no control over the destination of German weapons built abroad under licence. In 1984 it emerged that Messerschmitt-Bölkow-Blohm (MBB) helicopters, produced by an affiliate in Spain, had been delivered to Iraq, presently engaged in a war with Iran.

Nor can West German veto sales by a partner in a joint venture. The Government here could not, assuming it had wanted to, block Britain's \$3bn contract to supply the Saudis with aircraft including 72 Tornados, of which German companies carry out 42.5 per cent of the work.

All this, of course, is to the delight of the arms manufacturers, seeking economies of scale to cut unit costs, and in the process safeguard the jobs of the 800,000 people estimated indirectly or directly to be supported by the industry.

The arguments in favour of a less prudish approach are most vigorously put, predictably, by Mr Franz Josef Strauss, leader of the conservative Bavarian CSU, long keen and unofficial ambassador extraordinary for the domestic arms sector in general, and for Munich-based MBB in particular.

Why should Bonn be more coy than its allies, especially since "if we don't sell the arms, other people will"? Why should there be a self-declaring ordinance in West Germany, moreover, when unemployment is stuck at over 7m? And, he argues, greater readiness to sell weapons means greater foreign policy leverage for the country.

Mr Strauss may well be underestimating, however, the public hostility, evinced in many opinion polls, to more aggressive arms sales to the Third World - indeed to anything which smacks of a return to German militarism. Nor is Mr Rau alone in arguing that West Germany has plenty of other export opportunities.

The country is after all heading for a record 1985 trade surplus of DM 75bn, so it can hardly claim that arms exports are vital to balance the books. Some analysts indeed maintain that their arms sales could eat into ordinary exports to countries whose economies are militarily equipped by German manufacturers.

To complicate matters further, the debate also cuts across party lines. Certainly the right, including Chancellor Helmut Kohl, would have little objection to higher sales of arms, while the SPD, not to mention the Greens and the pacifists, hold the opposite view.

But it was a Social Democrat Chancellor, Mr Schmidt, who promoted the 1983 changes, and who favoured greater defence co-operation with Saudi Arabia. Meanwhile Mr Hans-Dietrich Genscher, the Chancellor's FDP Foreign Minister, is believed to oppose the munitions plant deal as does, in public, Mr Ernst Albrecht, the influential CDU politician who leads the party into key state elections in Lower Saxony next year.

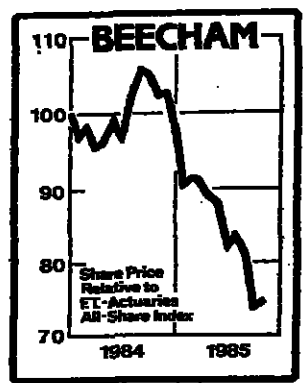
All of which suggests that if German arms shipments, in one form or another are to continue to grow the process will be gradual, and as discreet and uncontroversial as possible.

Alas for Riyadh, the new negotiations like the last ones, are a highly visible test case. Saudi Arabia, the contracts' supporters insist, is relatively stable, and of vital energy and security interest to Nato in the Middle East.

It is also next door to Israel, however, and if a German munitions plant does get built there, it will be important as proof not just of a major shift in German arms export policy, but of a change in the way the country views its past.

THE LEX COLUMN

Beecham's trail of powder



Boardroom evictions have not been exactly uncommon events this year, but yesterday's removal of Sir Ronald Halstead as chairman and chief executive of Beecham came as a bolt from the blue. Unlike Thorpe and SIC, Beecham seemed until yesterday to be suffering from no worse than a case of the corporate doldrums, and even yesterday's interim figures, hurried out to coincide with the announcement, showed underlying profits before tax no worse than level-pegging at £148m before the amortisation of goodwill imposed by the new accounting standard. On that basis, either Sir Ronald has not been given a chance or Beecham really is a new addition to the market's walking wounded.

Beecham has underperformed the market steadily since the end of 1982, largely in recognition that its pharmaceutical business is narrowly based and has no blockbusters in the offing. The fact that pharmaceutical profits declined marginally in the six months to September should have been no surprise, given the government imposed price cuts in the UK and Japan, and that certainly would not have caused Beecham's non-executive directors to take such drastic action.

The real shock comes in the consumer products business, which produced growth before the acquisitions of British American Cosmetics and Unilever several points below the rate of inflation. It is all very well to point to stockpiling in West Germany or the problems of pushing short-life cosmetic ranges in the UK, but the fact is that consumer products are not generating the cash to cover five-year acquisitions - let alone lay the foundations of growth in pharmaceuticals.

The market was saying as much by cutting the Beecham share price 41p to 285p, where it trades on a prospective price/earnings multiple nearer the Heekits than the Glaxos of this world. Moreover, at the current rate of cash outflow - even after the 1983 equity issue - Beecham will have to look hard at its costs, including that of dividend distribution. As it is, the real decline in R & D spending on drugs is not an encouraging sign.

Beecham's non-executive directors are right to seek a new chairman from outside the company; but Beecham's future as a diversified drug company on the US model will be in danger if he cannot bring some experience of pharmaceutical

ment in performance. In aerospace, the lengthening of Tornado and Airbus production programmes seems virtually to guarantee 15 to 20 per cent growth rates for some time yet. Progress in the automotive businesses may be less dynamic, particularly where bullish forecasts depend on growing car output in Europe and the US. In any event, it is hard to see Lucas making much under £100m this year, with a very substantial tax rate leaving almost all the interest savings from the rights issue coming through its earnings. But the last of the year's sales have not been taken yet.

Lloyd's chief resigns

Continued from Page 1

the administrative structure of Lloyd's.

As a preliminary move in its review of the administrative structure, Sir Kenneth received a preliminary report prepared by Lloyd's heads of departments and the four senior members of the council, Mr Peter Miller, Lloyd's chairman, and the three deputy chairmen, including Mr Davison. It was at this stage that the divisions emerged between Mr Davison and the other members of the administration - known as the "O Group".

In his letter Mr Davison said that the preparation of the corporation's evidence for this inquiry "has revealed divergent opinions about the continuing need for the chief executive to be independent and responsible to the Council." Essentially, there seemed to be considerable argument about whether the "O Group" should have more say in the running of Lloyd's and what role the chief executive should play in the future structure.

Mr Davison's move poses a serious regulatory problem for the Bank of England. It is believed that officials inside the central bank are still anxious that an outsider should be chief executive of the Lloyd's insurance market. But within Lloyd's there has been open hostility among some sections of the community to the presence of Mr Davison. Some members of the Lloyd's market feel that the administrative authorities, particularly an outside chief executive, should not interfere in market matters.

Relations between Mr Davison and Mr Peter Miller, Lloyd's chairman, have been described by members of the market as "fiery." Mr Miller said yesterday: "I express our gratitude for his (Mr Davison's) significant contribution to the reform of our regulatory machinery since his appointment in February 1983. A great deal has already been achieved; much still remains to be done, not least in improving the administrative structure of Lloyd's." He added that he was sure "the council remain committed to the concept of an effective chief executive."

Mr Davison said that he proposed to leave his employment at Lloyd's in May of next year. But within the market there was speculation that he might leave earlier.

Thatcher highly optimistic over UK economic outlook

BY PETER RIDDELL IN LONDON

MRS MARGARET THATCHER last night presented a highly optimistic view of Britain's economic outlook in a foreboding hour of Government's autumn economic statement this afternoon.

The UK Prime Minister told the annual Lord Mayor's banquet in London that today's statement would "confirm the prospects for lower inflation and the continued growth of output. We are now in our fifth successive year of growth and look forward to sixth."

She also said that Mr Nigel Lawson, the Chancellor of the Exchequer, would be predicting "further high investment in buildings, plant and machinery - already at record levels. This is part of a process of renewal which is spreading throughout the country."

Mrs Thatcher also continued the Conservative Government's recent change in public statements about state investment. She described current programmes for road building, railway electrification, new power stations, the improving the water supply and hospital construction as "colossal".

Treasury ministers are expected to argue that some of the proceeds from the sharply accelerated programme of state asset sales to be announced today will be used to finance higher capital investment. But most of the money will be used to offset higher than planned current spending in order to keep total public expenditure within the existing published target for next year and hence to provide scope for tax cuts next spring.

Mrs Thatcher made only a passing jocular reference to Friday's critical speech by Lord Stockton, the former Conservative Prime Minister, Mr Harold Macmillan. Noting complaints by diarist Samuel Pepys 300 years ago about the absence of knives and plates at a Lord Mayor's banquet, she wondered "if someone had said off the family silver, repeating the phrase used by Lord Stockton to deny the Government's privatisation programme."

Mrs Thatcher devoted a sizable section of her speech to foreign affairs. She warned in particular against having unrealistic expectations about the forthcoming Geneva summit between President Ronald

Reagan and Mr Mikhail Gorbachev. "It is not going to resolve in a trice the deep and dividing differences between the free West and the Soviet Communist system."

She warned against judging the meeting solely in terms of whether specific agreements can be reached to reduce nuclear arms. She said that the US Strategic Defence Initiative was not an obstacle to a successful outcome but said it was important that there be no one on both sides should be handled in accordance with treaty obligations.

Mrs Thatcher said she hoped that the meeting would establish a better base for confidence, would give an impetus to negotiations on substantial reductions in nuclear weapons and would strengthen existing arms control agreements.

She also reiterated her opposition to economic sanctions against South Africa, which, she said, would not work but would only be a blow to companies and people who were in the forefront of efforts to end apartheid by giving black Africans more jobs and greater opportunities.

UK retail sales down, Page 14

Thais open new talks on bus contract

By Chris Sherwell in Singapore

A BRITISH consortium led by Leyland Bus has suffered another blow in its battle to secure a highly prized bus supply and services contract in Thailand.

The Bangkok Mass Transit Authority (BMTA), with which the British consortium in May successfully negotiated a £385m (\$543m) deal to revamp the Thai capital's bus system, has decided to open talks next week with Motor & Leasing of Singapore, the UK team's nearest competitor when tenders were first submitted. The Singapore group's proposal envisages participation by West German, South Korean and US companies.

The switch follows the sudden Thai Cabinet decision last month not to proceed with the British project because the heavy expense might strain the country's finances.

The UK consortium, which also includes the National Bus Company and MVA Consultants, is furious at the latest move because it has received no official response to a revised bid submitted on October 21, just six days after the Thai Cabinet decision.

Since negotiations on the British offer have technically not ended, a formal complaint is now likely to be lodged with the Thai Government. Other representations have already been made over the past three weeks by both the Leyland consortium and the British Government urging Samak Sundaravej, the Thai Communications Minister, to submit the revised offer to the Cabinet.

By yesterday this had not happened, and the implication of the latest move, according to one official, is that the BMTA appears to be acting without the Thai Cabinet's endorsement. Some believe the Thai Cabinet has even ruled out the Motor & Leasing proposal, which is valued at \$230m, less than half the full Leyland plan.

The Leyland consortium's revised offer is worth £94m, and is for a project about one-quarter the size of the plan already approved by the Thai on its technical merits. It carries an option to complete the whole deal later and, significantly, comes with the original British aid offer of £20m still intact.

The Motor & Leasing proposal, as first submitted, calls on Daewoo of South Korea to supply bus chassis with engines made under license from MAN of West Germany. These would be fitted to bus bodies made by a Bangkok company. Up to 3,750 buses are thought to be involved, along with the overhaul of 1,500 others.

Financing for the deal is being put together from a surprising source: Northrop, the US aircraft manufacturer. It is likely to involve a substantial element of counter-trade.

The original Leyland proposal would have supplied the BMTA with 4,000 buses and involved the construction of 20 depots and reorganisation of the agency's management structure. The deal also provided for the immediate repayment of the BMTA's enormous debts.

Columbia Gas agrees a deal on prices with its suppliers

BY WILLIAM HALL IN NEW YORK

COLUMBIA GAS SYSTEM, one of the largest US natural gas pipeline companies, announced yesterday that it had reached agreement with four of its major suppliers which would "substantially reduce" the company's gas purchase costs.

Columbia, which committed itself to buying about 40 per cent of its gas supplies at fixed prices shortly before the gas price collapsed in the US, has been struggling for months to renegotiate its expensive gas supply contracts. The group yesterday reported a third-quarter loss of \$18m and sharply increased its forecast loss for the year from an earlier estimate of between \$80m and \$90m.

The group says that its 1985 loss could exceed \$100m, which it blames on lower-than-expected sales and delays in cutting the cost of its gas purchases.

Several of the group's major customers had charged that the company was paying too much for its gas and the company had to make a \$207m after-tax provision to cover the cost of settling this dispute.

Columbia has offered to pay \$900m to its suppliers in exchange for major modifications of its gas purchase contracts. Yesterday, the group said it had reached agreement with four producing companies: Amoco Production, Chevron USA, Shell Offshore and TXO Production.

The agreements cover more than 75 per cent of the South-West and Rocky Mountain gas that Columbia had contracted to purchase and the group says that negotiations are continuing with suppliers of the remaining 25 per cent of the gas. Columbia has been able to cut its gas purchase costs by about 25 per cent.

The scale of Columbia's problems in the gas market is underlined by the sharp drop in gas prices over the past two years. From a peak of about \$3.50 in the summer of 1984 "spot" gas prices have fallen to about \$2.20 per 1,000 cu ft.

The collapse in gas prices has been exacerbated by the deregulation of the US natural gas which has led to a sharp increase in the amount of gas which is bought on the "spot" market as opposed to long-term supply contracts. Analysts estimate that more than 25 per cent of the US gas market of more than 17 trillion (million million) cu ft a year is now accounted for by "spot" purchases.

Columbia gas shares, which had risen sharply last week on rumours that it was close to a settlement of its long-running dispute with the gas producers, fell by 5 1/2 to \$39 1/2.

World Weather

		°C		°F	
Amsterdam	10	21	70	70	70
Berlin	10	21	70	70	70
Brussels	10	21	70	70	70
Frankfurt	10	21	70	70	70
Geneva	10	21	70	70	70
London	10	21	70	70	70
Madrid	10	21	70	70	70
Munich	10	21	70	70	70
Nice	10	21	70	70	70
Paris	10	21	70	70	70
Rome	10	21	70	70	70
Stockholm	10	21	70	70	70
Vienna	10	21	70	70	70
Zurich	10	21	70	70	70

Falck seeks L600bn

Continued from Page 1

ing a tough line, proclaiming itself "sceptical" about the difficult negotiations.

The Feste San Giovanni works represents about 60 per cent of total Falck production of more than 1m tonnes a year. It is viewed as obsolete by Italian Government officials, but Falck claimed yesterday that the works, built in the 1950s had been renovated only five years ago.

The L600bn which Falck is seeking in compensation would take the form of L450bn from the Treasury and L150bn from Finisider. It now seems that the negotiations will centre upon both the amount to be paid - the Government appears to favour a figure of around L500bn - and the issue of whether Finisider will be willing to hand over its steel plate plant at Genoa to Falck.

Falck lost L100bn on total turnover of L781bn last year, but showed only a L2bn loss after taking into consideration investment income. Finisider lost L1,277bn in 1984, following a loss of L2,095bn in 1983. Finisider had been hoping to reduce the loss to L228bn this year and return to profit next year, but because of difficult market conditions its loss this year is likely to be around L800bn and the return to profitability delayed until 1987.

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Swiss watch group wields axe at Omega as profits recover

BY WILLIAM DUFFLOR IN BIENNE

SMH (Société Suisse de Microélectronique et d'Horlogerie), the Swiss watchmaking group, is applying deep surgery to its Omega subsidiary, in order to erase the most conspicuous remaining blight on its two-year profit recovery.

Measures being applied include sharp reductions in the product range and staff, new technology in both production and products, a thorough shake-up of the marketing side and a more consistent price policy. The aim is to retain Omega's quality image.

Mr Pierre Arnold, the group managing director, said yesterday that consolidated net earnings should reach Sfr 86m (\$40m) this year. This would mean an increase of Sfr 60m over 1984 when the group returned to profit after its formation by merger.

The fusion of Asuag and SSII, Switzerland's two largest watch companies, was completed in 1983 after a consortium of Swiss banks had taken control at a time of crisis for the industry.

The renamed SMH returned to private hands in August this year when a group of investors led by Mr Nicolas Hayek bought a majority stake.

The group yesterday forecast cash flow of around Sfr 140m for 1985 compared with Sfr 87m last year and a 15 per cent growth in sales to Sfr 1.5bn. At the nine-month stage cash flow of Sfr 100m and net earnings of Sfr 60m had been achieved.

The 1985 profit forecast includes an allowance for losses of Sfr 10m.

Sfr 15m on the Omega subsidiary. The restructuring work already started will push these losses considerably higher, probably to around Sfr 40m.

Mr Arnold said the board would decide later whether they should be charged against 1985 earnings or covered from SMH's still substantial latent reserves. It had been decided to "clean up" Omega as quickly as possible.

Mr Ernest Thomke, managing director of SMH's watch division and the man responsible for launching the Swiss, the highly successful cheap plastic watch which has spearheaded the group's recovery, has been given personal responsibility for reshaping Omega.

He gave a candid description yesterday of the "management by wishful thinking" which has produced several years of losses, when outlining a programme designed to return Omega to break-even point before 1987.

The large number of models carrying the Omega name will be halved this year and reduced still further in 1988. New technology is being introduced of the kind used in the Swiss, in which components are fastened directly into a one-piece watch case. Mr Thomke calculates that he can halve Omega's production costs in one step by switching from the traditional models.

New marketing staff is being recruited to operate a decentralised sales organisation, which will adopt very different promotion techniques.

Hapag-Lloyd's chairman remains cautious about expansion. Andrew Fisher reports Shipping group that weathered the storm

"YOU DON'T find me in an expansionist mood," said Mr Hans Jakob Kruse, the 56-year-old chairman of Hapag-Lloyd, as he considered the course for the West German shipping company's continued recovery.

The losses from over-expansion in tankers, freight forwarding and airlines which pushed it to the financial brink in 1982 are things of the past.

"I'm not too mad about investing in 1986. We really don't have any holes where we will sink money," the chairman said.

When the company looked like going under late in 1982, the tanker and bulk carrier activities in its Kosmos subsidiary were among the first to be shed. They had been making operating losses of more than DM 50m (\$19.1m) a year.

The airline, now in profit, also went through a rough time and was slimmed down. Hapag-Lloyd has also reduced its freight forwarding side. The group still occupies its imposing Hamburg headquarters but raised around DM 110m in a sale and leaseback deal.

The 1984 group profit of DM 78m followed two years of severe losses: DM 150m in 1983 and DM 60m the year before. This year, profits are likely to be flat at best, "but 1986 and 1987 will be difficult."

Hapag-Lloyd made a bold move recently by deciding to pull out of the Pacific, the world's busiest container route, at the end of 1985. With five chartered ships, it found the ocean too choppy at a time of fading trade growth and rate-cutting caused by over-capacity.

Nearly 70 per cent of the group's revenues come from its liner services on container routes. Freight rates have fallen by between 30 and 35 per cent this year, and he estimated they would fall by another 10 per cent in 1986.

"I should like to see liners providing only half of our revenues, but this will be a long drawn out process," he said. Hapag-Lloyd has 25 liner vessels for containerised cargoes and has just sent DM 50m enlarging four of them.

The Pacific is the only region where Hapag-Lloyd runs a cross-trade liner service, not involving calls at a home port. Its main strength is on routes to the Far East and across the Atlantic. Total liner profits were about DM 60m in 1984 but could start to ease.

After the past few harrowing years, Mr Kruse thought that Hapag-Lloyd was in good shape to survive the harsh times ahead in liner shipping, a sector which has seen a spate of new vessel orders, notably from Evergreen of Taiwan and United States Lines.



Mr Hans Jakob Kruse

HAPAG-LOYD'S CHANGING FORTUNES				
	1984	1983	1982	1981
Turnover	4,210	3,900	4,330	4,360
Net profit (loss)	76	(150)	(68)	13
Cash flow	222	79	116	247

"We're a reasonably cheap operator, as low cost as our competitors."

It will be another two years before the group has to think about renewing its container shipping fleet. "Timing will be all-important, so as not to miss out when ship prices start to go up and shipbuilders start quoting commercial prices again," said Mr Kruse.

Hapag-Lloyd has a cautious depreciation policy compared with some competitors; the book value of its fleet of container and other ships (DM 448m on December 31 1984) is around a quarter of cost. Group depreciation on all assets was DM 171m against DM 263m in 1983.

With cash of over DM 500m, Hapag-Lloyd could clearly start spending again, if it wished. But, said Mr Kruse, "we have no plans to invest any of it - at least, not in ships."

He indicated that the group might later invest more in tourism. This year's total investment will be about DM 170m after last year's DM 200m and mainly cover the ship conversions and new containers. Next year's should be even lower.

Hapag-Lloyd is well represented in tourism through its airline, carrying 2m people a year on holiday charter flights and likely to earn DM 20m in 1985, and its Europa cruise ship, catering chiefly to what Mr Kruse termed a "Teutonic, narrow market."

The Europa runs at over 80 per cent occupancy. "Bookings are satisfactory," the chairman said. She earns nearly DM 10m a year. There is also a travel agency.

But the turbulent liner shipping markets still dominate Hapag-Lloyd's fortunes, and its immediate course is likely to be steady and unexciting. Mr Kruse hopes for more rationalisation of services between liner companies. Cargo shippers now get, he commented ruefully, "a first-class service at Woolworth rates."

Norcem may win control of Aker

By Fay Gjester in Oslo

NORCEM, the Norwegian industrial group which has strongly expanded its offshore-related activity over the past couple of years, is set to become the largest shareholder in Norway's Aker fabricating group - possibly with a majority stake.

In a deal worth Nkr 865m (\$84m), Mr Fred Olsen, the shipowner, has agreed to sell most of his 34 per cent stake in Aker to Norcem, which already owns 25 per cent of the company and has long been keen to secure a controlling interest. The sale is to be completed by the end of this year.

Mr Olsen, whose family has been linked with Aker for three generations, is prepared to part with 8.5m shares - 25.5 per cent of the total - at a price of Nkr 100 a share. This compares with a market price of Nkr 74.50 before Norcem and Mr Olsen revealed their agreement, late last week. On Monday Aker shares were traded at Nkr 86.

Aker was refinanced early last year and fresh capital was injected by Norcem and the Swedish industrial group Asea. This gave Asea a 20 per cent shareholding, compared with Norcem's 25 per cent, as well as first option to buy a proportional stake of the Olsen group shares if these should come up for sale.

Norcem will now start talks with Asea to try to persuade the Swedish company not to exercise its options. Norcem would like to acquire all 8.5m shares, thereby boosting its stake in Aker to 54.5 per cent. If Asea takes the shares in which it has an option, its holding will rise from 20 per cent to 33.3 per cent and Norcem's from 25 per cent to 41.6.

Norcem will probably have to sell other shareholdings to help to finance the Aker purchase. Its total shareholdings in other Norwegian companies, excluding Aker, are valued at about Nkr 600m.

Potlatch sets up share buy-back to block bid

BY WILLIAM HALL IN NEW YORK

POTLATCH, the San Francisco-based forest products group, yesterday announced plans to buy back up to a fifth of its shares in a bid to frustrate a hostile \$600m takeover bid from First City Financial, a Canadian financial services group controlled by the Belzberg family.

Mr Richard Madden, Potlatch chairman, said his board had concluded that the interests of stockholders and other constituencies would be served best by the continued independence of the company. "In view of the prolonged depressed condition of the forest products industry and the substantial investment Potlatch has made in its future, now would be a poor time to sell the company," he added.

Last week Potlatch revealed that the Belzberg interests had offered to buy - for \$45 a share cash. The shares rose by 3 1/2 to \$42 1/2 in early trading yesterday.

Defendants on the early founding families of Potlatch and long-time stockholders of predecessor companies own more than 40 per cent of the group's shares. Another 5 per cent is owned by the company's employee benefit plan.

Potlatch says its board has authorised the repurchase of approximately 1.1m shares, but the number purchased will depend on various factors including the price and the activities of First City. The purpose of the proposed share buy-back is to frustrate First City's bid for control of the company and enable those shareholders who want to sell to dispose of their shares.

The company intends to press ahead with its plans to introduce a time-phased voting amendment that will provide shareholders with four votes a share. After December 12, the date of the special meeting, new shareholders will be entitled to only one vote a share.

The aim of the amendment is to give long-term shareholders a bigger say in the company's affairs.

Clark to cut payout after \$73.1m charge

BY TERRY DODSWORTH IN NEW YORK

CLARK EQUIPMENT, the US construction equipment and automotive components company, is planning to cut its dividend in the first quarter of 1986 after taking a \$73.1m charge in the third quarter of this year.

The special provision was chiefly attributable to reorganisation costs and a write-down of \$12m on VME, the group's joint manufacturing project with Volvo of Sweden. After an operating deficit of \$7.2m in the quarter, final losses amounted to \$80.2m, compared with net profit of \$4.7m, or 30 cents a share, in 1984. Sales reached \$230m against \$220m.

In the first nine months of the year, net losses amounted to \$80.2m, against earnings of \$21m, or \$1.24 a share, in the same period of last year while operating profits totalled \$3.3m, or 21 cents. Sales rose to \$708m compared with \$633m.

Cutting the dividend will save Clark \$4.57m a quarter, or \$17.5m in a full year. Mr James Rinehart, chairman and chief executive, said he would recommend as an added insurance that dividends be discontinued in the first quarter of 1986.

The company may have to take a further charge of \$15m if it has to close down its Battle Creek site, where it makes the shafts which carry the forks on fork lift trucks.

Theme parks lift Disney profits

BY PAUL TAYLOR IN NEW YORK

WALT DISNEY Productions, the West Coast US entertainment group, yesterday reported sharply higher fiscal fourth-quarter and full-year revenues and net earnings, continuing the earnings recovery led by the strong performance of the group's Disneyland and Disneyworld theme parks.

Fiscal fourth-quarter net earnings increased to a record \$33.8m, or \$1.80 a share, compared with a \$24m, or \$1.28, in the year-ago quarter after a \$160m pre-tax charge. Revenues increased by 27 per cent to \$590.5m from \$463.2m.

For the fiscal full year ending September 30 Disney reported a 77 per cent increase in net earnings to \$173.5m, or \$5.15 a share, from \$97.8m, or \$2.73, in the year-ago period after the charges and accounting changes. Group revenues grew by 24 per cent to \$2bn from \$1.6bn.

Before the unusual charges and accounting changes, Disney said comparable net income for last year was \$107.8m, or \$3.01, and the previous fourth-quarter income was \$22.1m, or 65 cents a share.

Mr Michael Eisner, Disney chairman and chief executive, and Mr Frank Wells, president and chief operating officer, said the group's record performance in the quarter and the fiscal year was primarily because of a "significant improvement in theme park operations."

In addition they cited improved full-year results from the filmed entertainment division.

Overall, operating income for the group climbed by 42 per cent to \$123.3m from \$86.8m in the quarter.

Control Data agrees disposal

BY OUR NEW YORK STAFF

CONTROL DATA, the troubled US computer and computer products group, has agreed to sell most of its business products to Kixley, a California-based data storage products manufacturer, for between \$55m and \$75m.

The sale was foreshadowed two weeks ago when Control Data reported a \$255.8m third-quarter loss including a \$153.8m special restructuring charge - almost half related to plans to sell or close the business products division which manufactures computer storage materials such as disk-packs, tapes and floppy disks.

The business products division, part of Control Data's loss-making peripheral products group, has been unprofitable, and its sale represents part of Control Data's efforts to streamline operations and refocus its activities.

Control Data said the precise terms of the sale would be based on a formula which included the book value of assets and inventories but which excluded account receivables.

Sweden launches bulldog tender issue

BY MAGGIE URRY IN LONDON

SWEDEN brought the idea of a tender issue to the long-dated bulldog market yesterday with a £100m issue, maturing in 2014. The purpose is to eliminate the oversubscription which has occurred with other bulldog issues and caused frustration among large investors who have been allocated only a small number of bonds.

The issue will be given a minimum price on Wednesday afternoon to give a yield 75 basis points above the gilt-edged stock Treasury 13 1/2 per cent 2004-08. Then applicants will tender for the bonds on Thursday morning, applying at prices at or above the minimum.

Lead manager Morgan Grenfell will then set an allotment price at which all the bonds will be sold. Those who bid at a higher price will get all the bonds they asked for at the allotment price while investors bidding at the allotment price may have their applications scaled down.

Sweden could have priced a bulldog issue sold in the usual way at a slightly finer margin than 75 basis points. However, if the tender goes well, and the allotment price is set higher, Sweden might end up with a cheaper borrowing cost.

The issue will be in part paid for with £50m due on application and the balance not until April 30 1986. The first coupon will be paid on September 15 next year.

Also in the sterling market, Morgan Guaranty launched a £50m seven-year Eurosterling deal for Amey, the Dutch insurance company. This has a nil per cent coupon and 100% issue price. The coupon should attract attention, and the name is well-known to investors. The issue was launched late in the day and was seen trading just within the 1 1/4 per cent fees.

Two borrowers tapped the Euro-dollar market yesterday, though both were pure financings with no swaps attached. Between Proper-

ties launched a \$200m seven-year deal guaranteed by US West Investments, owned by the US West regional telephone company. The borrower's debt is rated AAA/AAA, though the name is unfamiliar to many Eurobond investors.

Salomon Brothers, the lead manager, took account of that by pricing the bonds to yield a healthy 88 basis points over the US Treasury yield curve, with a 10 1/4 per cent coupon and 100% issue price and fees of 1 1/4 per cent. Even so, the bonds were trading around the fees.

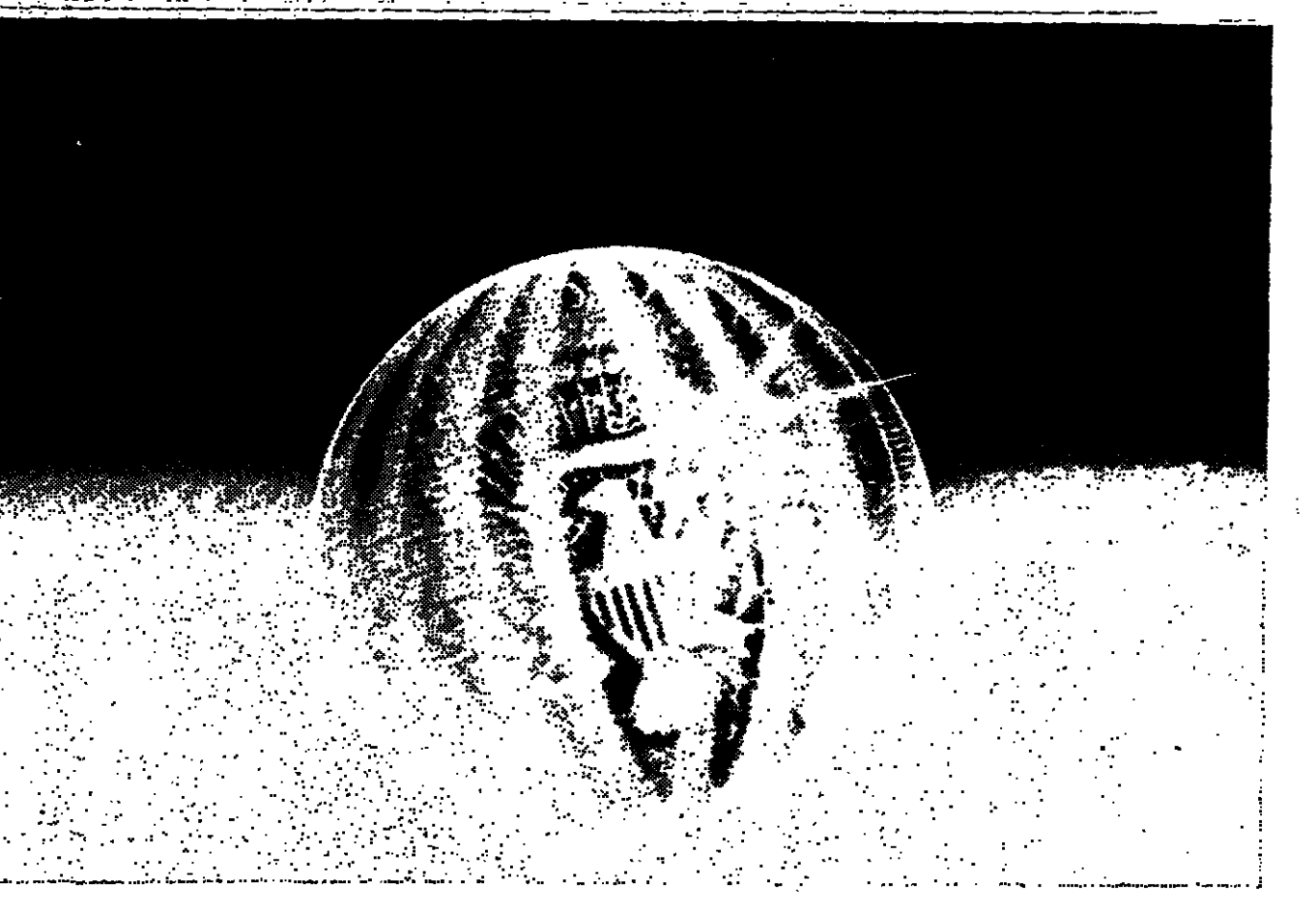
Mount Isa Finance, part of the Australian mining and minerals group, is better known, and its \$100m deal was making faster progress. The 10-year issue has an 11 per cent coupon and par issue price and with commissions at 3 per cent, the borrower's cost is 12 1/2 basis points above US Treasury yields. The bonds were trading around 98 1/4.

The markets were quiet yesterday, influenced by the closure of the US government bond market for Veterans' Day and public holidays in several European countries.

In the D-Mark sector Westdeutsche Landesbank announced a DM 200m private placement for Belgium with a seven-year life and a 6 1/2 per cent coupon and par issue price. The issue was not trading actively, though traders quoted the bonds bid outside the 1 1/4 per cent fees.

In the Swiss franc foreign bond market Credit Suisse launched the largest convertible deal yet, a Sfr 350m private placement for Sumitomo Realty and Development. The bonds mature in March 1991 and will pay a 2 per cent coupon. Issue price is par.

Mo Och Womsjö, the Swedish paper company, is raising Sfr 100m through a six-year private placement also led by Credit Suisse. The coupon was set at 5 1/2 per cent and issue price at par.



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Chrysler \$1bn deal favours tender panel

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

CHRYSLER FINANCIAL Corporation, a unit of the US car maker, is arranging a \$1bn loan facility in the Euromarkets to help refinance part of a \$2.6bn credit arranged earlier this year.

The three-year facility, mandated to BankAmerica Capital Markets, carries an innovative facility fee structure designed to encourage Chrysler to use the tender panel which is being set up to handle short-term note sales in conjunction with the facility.

The annual facility fee will be 10 basis points in respect of amounts which are actually sold through the tender panel, but 15 basis points on the balance.

For example, Chrysler will pay a 15-point fee if it fails to draw on the facility at all or if it draws on the standby credit attached to the deal. It will also pay a 15-point fee if it sells notes directly to the market without using the tender panel.

The funds are to be used to refinance part of a \$2.6bn credit arranged at the time of its recent purchase of Finance America, a consumer finance company, from Bank of America. That loan carries a margin of 3/4 per cent over London

Interbank Offered Rates (Libor). The new standby credit will carry a margin of 15 basis points on drawings of up to \$500m and 30 points on higher amounts.

Meanwhile, the flow of Eurocommercial paper issues continues with a programme announced yesterday of up to \$7m for English China Clays, Chase Manhattan, J. Henry Schroder Wagg and Swiss Bank Corporation are to act as dealers. Avon Products of the US also plans to offer Eurocommercial paper through Morgan Stanley and Shearson Lehman Brothers International.

The company will incorporate this into its existing domestic commercial paper programme, gaining the flexibility to issue paper in whichever market proves the most competitive.

SAFIM, which finances Italy's manufacturing industry, has launched a \$25m multi-option facility through S.G. Warburg. This is an eight-year deal carrying underwriting fees of 7 1/4 basis points for the first five years rising thereafter to 10 points and provides for the issue of bankers acceptances in sterling or Euronotes in dollars and Ecus.

Reada service, Page 27

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INTL. COMPANIES & FINANCE

Chris Sherwell and Wong Sulong report from Kuala Lumpur on the latest diversification of a Malaysian Chinese businessman

Tan Koon Swan moves into politics

MALAYSIA'S volatile corporate sector is about to see another of its prodigies catapulted into political prominence, less than 18 months after one well-known local entrepreneur, Mr Daim Zainuddin, was suddenly appointed Finance Minister.

The focus of attention this time is Mr Tan Koon Swan, a close associate of Mr Daim. Mr Tan seems assured of victory in the protracted leadership battle in the Malaysian Chinese Association (MCA), the country's principal Chinese party.

This will put him in line for a major cabinet position in Malaysia's coalition government, either immediately before or after the next general election, expected next year. Mr Tan's business interests will in turn have to take a back seat, a change which will affect dozens of companies.

He is best known for his activities with the wide-ranging Multi-Purpose Holdings, the MCA's massive investment arm, and with a corporate complex covering such listed companies as Grand United Holdings, Supreme Corporation, Everpeace Corporation, and Sigma Metal.

Mr Tan is also someone who moves fast—so quickly, some say, that even his bankers and outside analysts have trouble keeping up with him, not to mention his shareholders.

His rise to fame and fortune is by no means unique in South East Asia. The son of a hawker from Hainan, he discovered high finance by working as a tax assessor.

In the 1970s, while still in his thirties, Mr Tan helped Tan Sri Lim Goh Tong, the holder of a casino franchise, to build up Genting, one of Malaysia's most successful businesses.

He himself had by then purchased a drying tin company from its British owners, renamed it Supreme Corporation and, during the share boom of 1979-81 transformed it into a major force.

Then came the invitation to manage Multi-Purpose. The company was created by the MCA in 1979, partly to ensure a steady source of financial support for the party and partly to balance the growing power of

government agencies in the private sector.

With an initial capital of 30m ringgit (\$12.4m) Multi-Purpose went on a buying spree, tapping the savings of thousands of small-time Chinese traders and farmers.

It bought land for property development and two major companies, Dunlop Estates and Guthrie Trading, it also moved into banking and shipping. For the year to December 1984, turnover rose to 640m ringgit and shareholders' funds shot up to more than 1bn ringgit.

But Multi-Purpose, Mr Tan admits, has performed disappointingly over the past two years, and he acknowledges that mistakes have been made.

"We got into some unprofitable activities," he says. "We

Pan. But, after accusations were traded over alleged rigging of planned party elections, Mr Tan ended up having to fight a long and financially costly battle, and looks like securing the leadership.

In the intervening period he has moved to restructure his own companies, partly out of a need for rationalisation but principally to protect them from outside predators. "I may soon be in politics," he says. "That means I'll be in the business wilderness. To be fair, I must make things safe."

Mr Tan is vague about his restructuring plans, but his associates say he could eventually create two small holding companies which in turn will control Grand United Holdings and Supreme Corporation in

Grand United has a large stake in Sigma Metal. This in turn has a stake in Pan Electric Industries, one of the island state's most actively traded stocks this year. It is not obvious at this stage where this interest will ultimately lead.

Of his corporate moves, Mr Tan is open: "I wanted a mini Multi-Purpose," he says. "But events now seem to have overtaken me. The Grand United group will have to take a lower profile for the next few years."

Changing strategies

This is plainly disappointing. As Mr Tan points out, Grand United has managed to become a conglomerate during a recession. His associates say he "missed a boom" by being at Multi-Purpose and his group suffered as a result.

On the other hand, he says, Malaysian companies now have to start changing their operating strategies. "The area in which you can play an active role is becoming smaller," he says, pointing to the fewer opportunities in the plantation and property sectors. Hope now lies in the financial services and leisure sectors, he hints.

A bigger problem is the general decline in business activity since 1981. This, says Mr Tan, has greatly dampened businessmen's spirits. In his view, part of the difficulty is that people are not thinking longer term, especially within the Chinese community. That is one reason why he is moving into politics.

"I am Chinese, but I am a Malaysian," he says. "I want to show people by example why they should think further ahead than the next year or two." He plans to adapt his business techniques to policy, and has his eye on education and Chinese "new villages" which he thinks could be run on a sounder business basis.

If the experience of Mr Daim is anything to go by, a second businessman in the Cabinet could easily influence broader policies too. Certainly Malaysia's political and corporate life will be no less interesting once the mercurial Mr Tan diversifies still further.

have also consolidated loss-making companies rather than profitmaking ones. We have 100 per cent of our shipping company and of the old Guthrie trading activities, and both sectors are doing badly. Yet we have only 41 per cent of Bandar Raya, the property company, and 38 per cent of Magnum Corporation (which runs a popular lottery). The position should be reversed."

Mr Tan is still managing director of Multi-Purpose, but says his job there has been completed since he handed over the chairmanship to Datuk Lee San Choon last year. It was Datuk Lee's still-unexplained departure from the number one position in the MCA which precipitated the leadership crisis in the party.

Mr Tan says he would have been happy to stay on as a non-political vice-president of the MCA under Datuk Lee's nominated successor, Dr Neo Yee

which he is now the single biggest shareholder.

One of these holding companies is Everpeace, formerly Supreme Plantation Industries. This was an associate of Supreme, Mr Tan's original business vehicle, but in September it was juggled around to take 19.9 per cent of Grand United while remaining a Supreme affiliate.

The other holding company is widely expected to be Pacific Chemicals, which was acquired last month from Dow Chemical of the US, which had held a 51 per cent stake.

Grand United itself, once known as Textile Corporation, is the result of a merger between Textile and Supreme. Supreme with interests in housing and finance, remains a major element of the Tan Koon Swan group. But Grand United is now the principal focus.

Mr Tan has meanwhile ventured to Singapore, where

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INTERNATIONAL COMPANIES AND FINANCE

General business keeps Munich Re ahead for 1985

MÜNCHENER Rückversicherung (Munich Re), the world's largest reinsurance company, looks set to maintain an 18 per cent dividend this year - despite heavy claims arising from the Mexican earthquake disaster and other major catastrophes, writes Jonathan Carr in Munich.

Mr Horst Jannott, chief executive, said the Mexican disaster alone could cost the company a sum close to the DM 180m (US\$100m) being paid out because of the freak hail storm in the Munich area in 1984.

In addition Munich Re faced costs arising from the US hurricanes Elena and Gloria, from air

disasters and from losses in the industrial fire and liability sectors, above all abroad.

Despite all that, which meant reinsurance business alone would stay heavily in the red, Munich Re again expected to make a large profit on its general business - mainly investment income. As a result the company would stay clearly in the black overall and looked set to hold the dividend, he said.

In the 1984-85 year (to June 30), company losses on reinsurance business alone rose to DM 445.9m from DM 431.8m before, on premium income up by 9.3 per cent to DM 111m.

But profits from general business jumped to DM 608m from DM 508m, so that Munich Re was able to boost reserves by more than in the previous year - and turn in an overall net profit of DM 44m after DM 44.3m before.

Despite the increased reinsurance loss overall, Mr Jannott stressed that the company had sharply improved its results in the domestic market - which accounts for about half of premium income.

Had it not been for the costs arising from the Munich area hail storm - the second most expensive disaster in company history - Munich Re would have been in the

black on its domestic business for the first time for years, Mr Jannott said.

The better results at home helped push overall reinsurance profits in the life sector to DM 90.2m from DM 78m, and in the accident division to DM 27.9m from DM 24.1m.

Moreover, the domestic industrial fire sector was in the black for the first time since 1977, thus helping to compensate for heavy losses abroad. Overall, the loss on fire reinsurance fell to DM 132m from DM 266.7m.

The biggest single element of last year's reinsurance losses came in the liability sector, which plunged

DM 271.8m into the red after a shortfall of DM 140m in 1983-84. This was caused above all by the serious difficulties on the US market.

Mr Jannott stressed that Munich Re continued to follow a "highly selective" policy in the business it agreed to take on and was using its influence to try to obtain better cost-covering premium conditions on the first or direct insurance market.

Mr Jannott noted that the relatively sharp increase in premium income of close to 10 per cent in 1984-85 had been due not least to the strength of the dollar.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for November 11.

U.S. DOLLAR	Issued	Old	Other	Yield	Change
STRATEGIC					
Amstar 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Amstar 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Amstar 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Australia 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Australia 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Australia 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Canada 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Canada 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Canada 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
CEPAC 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
CEPAC 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
CEPAC 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Chrysler 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Chrysler 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Chrysler 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Comcor 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Comcor 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Comcor 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Costa Rica 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Costa Rica 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Costa Rica 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Denmark 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Denmark 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Denmark 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
E.E.C. 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
E.E.C. 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
E.E.C. 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Export 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Export 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Export 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Fed Rep 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Fed Rep 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Fed Rep 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Ford Motor 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Ford Motor 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Ford Motor 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Gen Elec 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Gen Elec 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Gen Elec 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
GLAD 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
GLAD 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
GLAD 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
IBM 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
IBM 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
IBM 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Kellogg 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Kellogg 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Kellogg 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
L.T.C.B. 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
L.T.C.B. 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
L.T.C.B. 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Maytag 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Maytag 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Maytag 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Minster 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Minster 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Minster 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Pittsburgh 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Pittsburgh 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Pittsburgh 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Pro Realty 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Pro Realty 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Pro Realty 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Quebec 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Quebec 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Quebec 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Quebec 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Rabot 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Rabot 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Rabot 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Saskatchewan 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Saskatchewan 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Saskatchewan 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
State 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
State 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
State 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
State 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Sweet 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Sweet 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Sweet 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Sweet 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Sweden 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Sweden 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Sweden 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Sweden 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Swedish 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Swedish 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Swedish 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Swedish 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Texas 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Texas 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Texas 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Texas 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
United Tech 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
United Tech 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
United Tech 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
United Tech 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
Victorian 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
Victorian 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
Victorian 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
Victorian 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125
World Bank 10% 92	100	102 1/2	102 1/2	10 1/2	+0.125
World Bank 10% 90	100	102 1/2	102 1/2	10 1/2	+0.125
World Bank 10% 88	100	102 1/2	102 1/2	10 1/2	+0.125
World Bank 10% 86	100	102 1/2	102 1/2	10 1/2	+0.125

SCA expands through SKr 415 takeover

BY KEVIN DONE IN STOCKHOLM

SVENSKA CELLULOSA (SCA), the Swedish forest products group, is expanding its forestry and hydroelectric power interests with the takeover of a majority control of Svalbo in a deal worth some SKr 415m (US\$220m).

SCA is already the largest private owner of forest land in western Europe with more than 1.7m hectares and is also one of Sweden's largest private suppliers of electric power.

The board of Svalbo, a forestry and hydroelectric power company,

in northern Sweden, has recommended acceptance of the SCA offer to acquire 75 per cent of its equity and all convertible loan stock.

SCA is offering SKr 230m in cash together with 1.25m shares with a current market value of around SKr 185m.

Svalbo owns 125,000 hectares of productive forests and three hydroelectric power stations with an annual output of around 180m kwh.

Jungbunzlauer plans Sch 50m rights issue

By Patrick Blum in Vienna

JUNGBUNZLAUER, the Austrian biotechnology group which recently offered the first international share issue by an Austrian company, is to make a Sch 50m (US\$21m) rights issue to double its nominal capital to Sch 100m early next year.

The shares would be priced at par, and the rights issues would run from February 17 to March 14, a spokesman for Monsanto AG, a diversified holding company which owns a majority shareholding in the company, said.

In September Jungbunzlauer sold over 40 per cent of Sch 21m worth of nominal shares in London, Vienna and Geneva. Originally it had been planned to sell only 30 per cent of Sch 15m worth of nominal share capital, but strong demand in Vienna and London encouraged the company to sell more shares.

The company had a turnover of Sch 704m last year and distributed profits of Sch 70m, equivalent to a 140 per cent dividend. It expects to increase turnover by at least 20 per cent and show higher profits in 1985.

The new shares will be entitled to a dividend from January 1985 on the basis of the new higher capital. The rights issue will help to finance the company's ambitious investment plans which include considerably increasing its production of citric acid in which it is already a world leader.

North American quarterly results

Beneficial Corporation

Third quarter	1985	1984
Revenue	492.1m	405.1m
Op. net profit	26.0m	24.3m
Op. net per share	0.39	0.31
Dividend	1.07m	1.08m
Op. net per share	75.1m	68.1m
Dividend	2.82	2.80

COLOMBIA GROUP

Third quarter	1985	1984
Revenue	368.5m	318.0m
Op. net profit	14.4m	14.4m
Op. net per share	0.38	0.38
Dividend	1.07m	1.08m
Op. net per share	2.82	2.80

GEORGE WESTON

Third quarter	1985	1984
Revenue	265.5m	218.0m
Op. net profit	14.4m	14.4m
Op. net per share	0.38	0.38
Dividend	1.07m	1.08m
Op. net per share	2.82	2.80

DAIWA EUROPE LIMITED

Fourth quarter	1984-85	1983-84
Revenue	227.7m	214.0m
Op. net profit	10.2m	10.2m
Op. net per share	0.25	0.25
Dividend	1.07m	1.08m
Op. net per share	2.82	2.80

DAIWA EUROPE LIMITED

Third quarter	1985	1984
Revenue	265.5m	218.0m
Op. net profit	14.4m	14.4m
Op. net per share	0.38	0.38
Dividend	1.07m	1.08m
Op. net per share	2.82	2.80

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Op. net profit	14.4m	14.4m
Op. net per share	0.38	0.38
Dividend	1.07m	1.08m
Op. net per share	2.82	2.80

ROLINCO FAVOURS EUROPE

- * U.S. investments reduced from 35% to 29% of assets in the financial year ended 31st August.
- * European portfolio now takes first place with 35%. In particular Swiss, French and British portfolios were increased. German interests unchanged on balance. Profit-taking in booming Dutch market.
- * Financial sector favoured as growth sector of the eighties.
- * Sterling interests and two-thirds of American holdings hedged against currency falls.
- * Total investment return for the year 12% in sterling terms.

UK TAXATION

Rolingo may be refused 'distributor status', even though it has always distributed all its income in the 20 years of its existence. Rolingo will contest the terms under which it is confronted with legislation aimed at off-shore roll-up funds and with an interpretation which, on strictly technical grounds, prevents Rolingo from qualifying for distributor status.

To: Dept. 375a, Rolingo, PO Box 973, 3000 AZ Rotterdam, Holland.
Please send me a copy of the Rolingo Annual report.

Name _____
Company Name _____
Address _____

ROLINCO%

All these Notes have been sold. This announcement appears as a matter of record only.



Britannia Building Society

(Incorporated in England under the Building Societies Act 1874)

£75,000,000

Floating Rate Notes Due 1993

With a pre-fixed coupon of 11½ per cent.
for the first Interest Period

Issue Price 100 per cent.

Hambros Bank Limited

Banque Bruxelles Lambert S.A.

CIBC Limited

Crédit Lyonnais

Dai-ichi Kangyo International Limited

Salomon Brothers International Limited

The Union Discount Co. of London p.l.c.

Baring Brothers & Co., Limited

Commerzbank Aktiengesellschaft

Credit Suisse First Boston Limited

Fuji International Finance Limited

Tokai International Limited

S. G. Warburg & Co. Ltd.

The issue has been arranged in conjunction with:-

Fulton Packshaw Limited

Strauss Turnbull and Co. Ltd.

November 1985

U.S. \$450,000,000

Queensland Coal Finance Limited

(Incorporated under the Laws of the State of Victoria)

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of
principal and interest by

The Bank of Tokyo, Ltd.

of which U.S. \$355,000,000 has been
issued as the Initial Tranche

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 12th November, 1985 to 12th May, 1986 the Notes will carry an Interest Rate of 8½% per annum. The interest amount payable on the relevant Interest Payment Date which will be 12th May, 1986 is U.S. \$421.08 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank



The Republic of Italy

U.S. \$ 1,000,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 12 November, 1985 to 12 May, 1986 the Notes will carry an interest rate of 8½% per annum. The interest payable on the relevant Interest Payment date, 12 May, 1986 will be US\$11.65 per US\$10,000 coupon and US\$10,000 nominal amount in registered form; US\$2,058.25 per US\$20,000 coupon; and US\$10,291.23 per US\$250,000 coupon.

12 November, 1985
THE CHASE MANHATTAN BANK, N.A.
LONDON, AGENT BANK.



INTL. COMPANIES & FINANCE

Deutsche Bank looks to Tokyo

BY YOKO SHIBATA IN TOKYO

DEUTSCHE BANK is exploring with the Japanese Ministry of Finance the possibility of opening a branch for securities business in Japan through its Hong Kong based subsidiary.

This follows an earlier MoF decision to allow foreign banks to undertake universal banking (both banking and securities businesses) through branches of securities subsidiaries owned 50 per cent or less.

Deutsche Bank, which originally sought approval for a securities business branch through a wholly-owned subsidiary, has accepted the MoF's new requirements, ministry officials said.

Under the plan, the bank would reduce its holding in the currently wholly-owned Hong Kong-based subsidiary, the Deutsche Bank Capital Management (Asia), to less than 50 per cent, with the remaining 50 per cent to be

owned equally by Siemens and Bayer of West Germany. The Hong Kong subsidiary will then open a Tokyo branch for brokerage business.

The MoF plans to grant its approval by the year-end and is expected to convey its intention at a meeting with West Germany on monetary affairs in Bonn next Saturday.

Deutsche Bank's entry into the Japanese equity market would be the first by a bank engaging in universal banking. Dresdner Bank and Union Bank of Switzerland have reportedly started unofficial negotiations with the Ministry. County Bank of the UK, which is owned by National Westminster Bank, is also understood to be looking for a suitable vehicle to set up a brokerage business in Japan and internationally.

However, Mr Wilhelm Christians, one of Deutsche Bank's

two joint chief executives, said yesterday that the reports from Tokyo about Deutsche's plans were premature.

Bank executives indicated that negotiations were still being held with the Japanese about how Deutsche Bank could gain access to the Japanese securities market.

Bayer confirmed yesterday that discussions had been held about the company's involvement with Deutsche Bank in the Japanese venture. Siemens declined to comment at this stage.

Foreign banks operating in Japan have suffered a lapse in their commercial banking profitability, with returns on assets shrinking to 0.12 per cent in the year to March 1985, they believe that profitability lies in the securities business both within Japan and internationally. However, Article 95 of the Securities Exchange Law, the

Japanese equivalent of the Glass-Steagall Act in the US, excludes banks from securities business.

German and Swiss banks engaged in both types of business have sought the repeal of Article 95 on the grounds of reciprocity. Japanese banks engage in both services in Germany and Switzerland.

There are banks like American Express which have decided to engage in securities business only in Japan (through its subsidiary Shearson Lehman Brothers), while Citicorp has managed to achieve access through its acquisition of Vickers da Costa.

Deutsche Bank's efforts to start a securities business in Japan are being closely watched by other foreign banks, most of which have already prepared themselves by setting up merchant banking arms in Tokyo.

First-half downturn for Premier

BY JIM JONES IN JOHANNESBURG

PREMIER GROUP, the diversified South African food and consumer products company, suffered from a continued fall in private consumption expenditure in the half-year to September.

Turnover rose 2.4 per cent to R120bn (\$451.1m), while trading profits before interest, dividend income and tax fell by 8 per cent to R63m. An increase in the interest bill contributed to a reduction in interim pre-tax profits to R25m from R45m.

Turnover totalled R231bn in

the year to March. Trading profits were R141.4m and pre-tax profits R101.8m.

Mr Tony Bloom, the chairman, said that though turnover increased, growth was substantially below the inflation rate of 16 per cent. Lower private consumption expenditure, higher inflation, escalation of civil unrest and consumer boycotts and the fall in the rand had a significantly greater than expected effect on trading results, he said.

He added that it would not be prudent to predict results

for the year as a whole.

The interim dividend has been maintained at 32 cents a share though first-half earnings fell to 39.2 cents a share from 68.9 cents. Last year a dividend total of 88 cents was paid from earnings of 168.6 cents a share. Mr Bloom expects this year's final dividend will match last year's.

Premier Group is indirectly controlled by Anglo American Corporation, South Africa's largest mining and industrial conglomerate.

Interim jump at Mitsubishi Motor

By Our Tokyo Staff

MITSUBISHI MOTOR Corporation (MMC) boosted pre-tax profits by 79.4 per cent to ¥14.38bn (\$69.9m) in the half-year to September.

Sales advanced by 19.5 per cent to ¥794.35bn, chiefly because of strong exports of cars to the US and trucks to China. Net profits for the half-year rose by 28.3 per cent to ¥5.28bn. MMC is a 20 per cent affiliate of Chrysler of the US. Earnings per share were ¥7.50 compared with ¥5.80 a year earlier.

Japanese confectioners show mixed results

BY OUR TOKYO STAFF

EZAKI GLICO and Morinaga, the two Japanese confectionery makers whose business has over the past two years been severely affected by corporate blackmailers threatening to poison their products, showed a sharp contrast in earnings performance for the half-year to September.

Glico's pre-tax profits increased three-fold to ¥4.7bn (\$22.9m) with net profits jumping from ¥2m to ¥2.02bn. Sales increased from ¥47bn to ¥64.3bn. The company said overall sales had now almost

returned to the levels prevailing before the blackmailers struck, although profits were still trailing. Earnings per share rose by ¥2 to ¥5.

Morinaga tumbled into a pre-tax loss of ¥813m from the previous year's profits of ¥2.7bn. The company also reported a net loss of ¥988m, compared with the previous year's net profits of ¥1.37bn. Sales fell by 15 per cent to ¥56.25bn, in the aftermath of the poisoning threats which ended in February.

Afrox ahead despite higher interest bill

By Our Johannesburg Correspondent

AFROX, the BOC Group's 60 per cent-owned South African subsidiary, increased turnover and profits in the year to September.

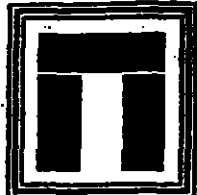
Turnover rose by 17.5 per cent to R387.1m (\$127.8m) as trading profits before interest and tax were 24.6 per cent higher at R50.4m. However, a virtual doubling of the interest bill led to an increase of only 15.3 per cent in pre-tax profits to R58.5m.

The company has vigorously diversified into private hospitals in recent years, and these interests provided the main growth in the year.

Earnings per share increased to 68.33 cents from 61.71 cents and the dividend total has been raised to 40 cents per share from 39 cents.

Fedfood one of South Africa's major food groups, says that this year's trading conditions have been extremely difficult but has nevertheless increased interim turnover and profits. Turnover rose to R418m in the six months to September from R403m and pre-tax profits increased to R14.21m from R13.54m.

First-half earnings were unchanged at 52 cents a share and the interim dividend has been maintained at 12 cents.



All of these securities have been sold. This announcement appears only as a matter of record.

NEW ISSUE

November 1, 1985

\$100,000,000



African Development Bank

10½% Ten Year Notes of 1985, due November 1, 1995

Kidder, Peabody & Co.
Incorporated

The First Boston Corporation

Goldman, Sachs & Co.

Merrill Lynch Capital Markets

Morgan Stanley & Co.

Salomon Brothers Inc

Shearson Lehman Brothers Inc.

Baring Brothers & Co.,
Limited

Bear, Stearns & Co.

Alex. Brown & Sons

Daiwa Securities America Inc.

Daniels & Bell, Inc.

Deutsche Bank Capital

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

Drexel Burnham Lambert

E. F. Hutton & Company Inc.

Lazard Frères & Co.

The Nikko Securities Co.

Nomura Securities International, Inc.

PaineWebber

Prudential-Bache

L. F. Rothschild, Unterberg, Towbin

Smith Barney, Harris Upham & Co.

Swiss Bank Corporation International Securities Inc.

UBS Securities Inc.

S. G. Warburg, Rowe & Pitman, Akroyd Securities, Inc.

Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

Yamaichi International (America), Inc.

This advertisement is published by Hill Samuel & Co. Limited on behalf of Elders IXL Limited ("Elders") and IXL. The Directors of Elders and IXL are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directors of Elders and IXL accept responsibility accordingly.

Allied-Lyons has been bragging about the success of Country Manor.

Ask them if that makes up for the 20% brand share decline* in Teacher's Whisky since 1981.

LOOK AT BOTH SIDES. THEN DECIDE.



*Source: Wood Mackenzie UK Wines and Spirits Service (October 1985). Share of total UK market for all whisky based on research carried out on consumer sales by volume: 1981-15%, 1984-12%.

This Prospectus includes particulars given in compliance with the Regulations of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange") for the purpose of giving information to the public with regard to the issue by the Kingdom of Sweden (the "Kingdom") of £100,000,000 Loan Stock 2014 (the "Stock"). The Kingdom has taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or opinion. The Kingdom accepts responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the Stock to be admitted to the Official List for quotation in the Gilt-edged market.



Kingdom of Sweden

Issue by tender of

£100,000,000 Loan Stock 2014

The Minimum Tender Price will be determined on 13 November, 1985 as set out in "Determination of Minimum Tender Price and Rate of Interest" below.

Payable as to £30 per cent. of the nominal amount on application and as to the balance of the Allotment Price (as defined below) not later than 30 April, 1986 with interest payable half yearly on 15 March and 15 September.

The issue has been underwritten by

Morgan Grenfell & Co. Limited

Baring Brothers & Co., Limited

Hambros Bank Limited

Kleinwort, Benson Limited

J. Henry Schroder Wagg & Co. Limited

County Bank Limited

Hill Samuel & Co. Limited

Samuel Montagu & Co. Limited

S. G. Warburg & Co. Ltd.

Dated 12 November, 1985

Riksgäldskontoret
(the Swedish National Debt Office)
Jakobsgatan 20
P.O. Box 16 306
S-103 26 Stockholm

Receiving Bank
National Westminster Bank PLC
New Issues Department
P.O. Box 79
2 Princes Street
London EC2P 2BD

Registrar and Transfer Office
National Westminster Bank PLC
Registrar's Department
P.O. Box 82
37 Broad Street
Bristol BS99 7HH

Principal Paying Agent and Exchange Agent
National Westminster Bank PLC
Stock Office Services
20 Old Broad Street
London EC2N 1EJ

Paying Agents
Morgan Guaranty Trust Company of New York
35 Avenue des Arts
B-1040 Brussels
Kreditbank S.A. Luxembourg
43 Boulevard Royal
P.O. Box 1108
Luxembourg

Legal Advisers to the Underwriters

Slaughter and May
35 Basinghall Street
London EC2V 6DS

Advokaten Södermark
Birger Jarlsgratan 15
S-111 45 Stockholm

Legal Advisers to the Kingdom
Norton, Rose, Bottenell & Roche
Kempson House
Camomile Street
London EC3A 7AN

Brokers

Hoare Govett Limited
Heron House
319-325 High Holborn
London WC1V 7PB

and
The Stock Exchange

W. Greenwell & Co.
Bow Ball House
Broad Street
London EC4M 8EL

and
The Stock Exchange

Rowe & Pitman
1 Finsbury Avenue
London EC2M 2PA
and
The Stock Exchange

PROCEDURE FOR APPLICATION

Each application for Stock must be made in the form of the tender form provided herewith, should be lodged with National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street, London EC2P 2BD, by not later than 10.00 a.m. on Thursday, 14 November, 1985 and must comply with the provisions of "Terms of Payment in Respect of Applications" below.

Applications for Stock must be for a minimum of £100 nominal amount of Stock and thereafter for the following multiples of Stock—

Amount of Stock applied for	Multiple
£100 to £2,000	£100
£2,000 to £20,000	£200
£20,000 to £100,000	£1,000
£100,000 or greater	£25,000

Each application must be for one amount and must state the tender price of the Stock for which application is made. Applications will only be considered for acceptance at the Minimum Tender Price (see "Determination of Minimum Tender Price and Rate of Interest" below) or at a higher price which is an integral multiple of 12½p per £100 nominal amount of Stock. Applicants wishing to tender at the Minimum Tender Price should tick Box A on the Tender Form.

Morgan Grenfell & Co. Limited, on behalf of the Kingdom, reserves the right to reject any application and to accept any application in part only. If any application is not accepted the amount paid on application will be returned by post at the risk of the person submitting the application without interest and, if any application is accepted for a smaller amount of Stock than that applied for, the balance of the amount paid on application will be so returned without interest. Pending subscription or return such amounts paid will be held in a separate account.

Morgan Grenfell & Co. Limited, on behalf of the Kingdom, will announce the basis of allotment by 9.30 a.m. on Friday, 15 November, 1985. It is expected that confirmation of allotments will be despatched on that day. Acceptance of applications for Stock will be conditional upon, *inter alia*, the Council of The Stock Exchange admitting the Stock to the Official List on or before Wednesday, 20 November, 1985. No applications for Stock will be accepted or, as the case may be, acceptance of applications for Stock will become void, if the Underwriters exercise their right to terminate the Underwriting Agreement if the conditions are not fulfilled (see "General Information—Underwriting Arrangements" below).

TERMS OF PAYMENT IN RESPECT OF APPLICATIONS

Each application, unless made by a recognised Bank or Stockbroker taking advantage of the alternative method of payment described below, must be accompanied by a cheque made payable to "National Westminster Bank PLC" and crossed "Sweden Loan", representing payment at the rate of £30 per cent. of the nominal amount of Stock applied for. Such cheques must be drawn on a branch in the United Kingdom or the Channel Islands of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of those Clearing Houses.

The alternative method of payment is available only to recognised Banks or Stockbrokers who irrevocably undertake in the tender forms lodged by them to pay National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street, London EC2P 2BD, for credit to the account designated "Sweden Loan" by 10.00 a.m. on Wednesday, 20 November, 1985 the amount in Town Clearing Funds representing payment at the rate of £30 per cent. of the nominal amount of Stock in respect of which their applications shall have been accepted.

Morgan Grenfell & Co. Limited, on behalf of the Kingdom, reserves the right to instruct National Westminster Bank PLC to retain the relevant allotment letters and to delay the return of surplus application moneys (if any) pending clearance of applicants' remittances.

The balance of the amount payable on any Stock allotted must be paid so as to be cleared on or before 30 April, 1986. Such balance may be paid in advance of its due date but no discount will be allowed or interest paid on such balance for any period prior to 30 April, 1986. Failure to pay such balance when due will render all amounts previously paid liable to forfeiture and the allotment liable to cancellation. Interest at the rate of two per cent. above the base rate from time to time of National Westminster Bank PLC may be charged on such balance if accepted after its due date. The Kingdom further reserves the right, in default of payment of such balance, to sell any such Stock fully paid for its own account.

The expression "recognised Bank or Stockbroker" shall mean any organisation which is a recognised bank for the purposes of the Banking Act 1979 and any firm of stockbrokers which is a member of The Stock Exchange and such other banks or brokers as Morgan Grenfell & Co. Limited, on behalf of the Kingdom, shall at its absolute discretion agree for the purposes of the issue.

The expression "Town Clearing Funds" shall mean a cheque or banker's payment for £10,000 or more drawn on a Town Clearing Branch of a bank in the City of London.

DELIVERY

Renounceable allotment letters (partly paid) in respect of Stock allotted will be despatched on Wednesday, 20 November, 1985 by first class post, and, at the risk of the person submitting the application in accordance with the instructions stated on the tender form.

Allotment letters may be split up to 3.00 p.m. on 25 April, 1986 in accordance with the instructions contained therein into denominations or multiples of £100 nominal amount of Stock in registered form and £10,000 nominal amount of Stock in bearer form.

Unless a duly renounced allotment letter with the registration application form and/or the form of application for Stock in bearer form duly completed is received by National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street, London EC2P 2BD, on or before 30 April, 1986, the Stock represented by such allotment letter will, provided it is fully paid, be registered in the name of the original allottee and thereafter Stock in registered form will be transferable only by instrument of transfer.

Allotment letters will provide for Stockholders to elect to take delivery of Stock in bearer rather than registered form. Stock in bearer form will be represented by bearer bonds which will be available in the denomination of £10,000.

Each Stockholder who elects in the allotment letter to receive bearer bonds may elect to receive them in one of the three following ways:

(a) by collection from the office of National Westminster Bank PLC, Stock Office Services, 20 Old Broad Street, London EC2N 1EJ;

(b) by post at the risk of the applicant. National Westminster Bank PLC will issue any package destined for an address in the United Kingdom provided a cheque payable to National Westminster Bank PLC is enclosed with the allotment letter made out for £5 per £10,000 nominal amount of bearer bonds to be sent (minimum payment £25). Insurance rates for other countries will be quoted on request; or

(c) by delivery to an existing account with Euro-clear or CEDEL S.A. Bearer bonds are expected to be available for delivery on and after 21 May, 1986.

Stock certificates in respect of Stock in registered form will be despatched to the registered holders (in the case of joint holders to the first named) at their registered addresses by National Westminster Bank PLC on 21 May, 1986. After such date the relevant allotment letters will cease to be valid for any purpose.

No Stock certificate will be issued and no bearer bond will be delivered unless the Stock to be represented thereby is fully paid.

DETERMINATION OF MINIMUM TENDER PRICE AND RATE OF INTEREST

The Minimum Tender Price of the Stock will be determined on the following basis:

At or as soon as possible after 5.00 p.m. on Wednesday, 13 November, 1985 Morgan Grenfell & Co. Limited, shall determine the Gross Redemption Yield rounded to three places of decimals (with 0.0005 being rounded upwards) on 13½ per cent. Treasury Stock 2004-06, the price of such Treasury Stock to be the arithmetic mean, rounded to four places of decimals (with 0.00005 being rounded upwards), of the bid and offered prices quoted on dividend on a dealing basis for settlement on the following business day by three jobbers in the Gilt-edged market. Gross Redemption Yields will be expressed as a percentage and will be calculated on the basis indicated by the Joint Index and Classification Committee of the Institute and Faculty of Actuaries as reported in the Journal of the Institute of Actuaries, Vol. 105, Part 1, 1978, page 18. The sum of 0.75 per cent. and such Gross Redemption Yield shall be the Gross Redemption Yield used in the determination of the Minimum Tender Price of the Stock (the "Underwriting Yield"). The Minimum Tender Price per £100 nominal amount of Stock and the rate of interest attaching to the Stock shall respectively be such price rounded to the nearest 1p (with ½p being rounded upwards) as shall be nearest to (but not less than) £86 per cent. and such rate of interest, being an integral multiple of ½ per cent., as would result in the Gross Redemption Yield on the Stock being equal to the Underwriting Yield.

It is intended that the Minimum Tender Price, the rate of interest attaching to the Stock and the Underwriting Yield will be published in the *Financial Times* on Thursday, 14 November, 1985.

DETERMINATION OF ALLOTMENT PRICE AND BASIS OF ALLOTMENT

Applications will be ranked in descending order of price and allotments will be made against applications in the order of their ranking. At which Morgan Grenfell & Co. Limited, on behalf of the Kingdom, decides that any application shall be accepted (the "Allotment Price"), which shall not be less than the Minimum Tender Price. The lowest price at which Morgan Grenfell & Co. Limited will decide that applications shall be accepted will be the highest price at or above which applications are received for the total nominal amount of the Stock. All allotments will be made at the Allotment Price. Applications which are accepted and which are made at prices above the Allotment Price will be allotted in full or in part only. Successful applicants will be notified by letter to be despatched not later than 15 November, 1985 of the amount of Stock in respect of which their applications have been accepted.

It is intended that the Allotment Price, the basis of allotment, the Gross Redemption Yield at the Allotment Price and the amount of the first interest payment will be published in the *Financial Times* on Friday, 15 November, 1985.

INFORMATION RELATING TO THE STOCK

The issue of the Stock was authorised by a resolution of the Board of Commissioners of Riksgäldskontoret (the Swedish National Debt Office), representing the Kingdom, passed on 7 November, 1985 and will be constituted by a Deed Poll to be entered into by the Kingdom. The following is a summary of, and is subject to, the detailed provisions of the Deed Poll, copies of which will be available for inspection at the office of the Registrar and the paying agents referred to below.

Status

The Stock will be a direct, unconditional and general obligation of the Kingdom and the full faith and credit of the Kingdom will be pledged for the due and punctual payment of the principal and interest in respect of the Stock and for the performance of all obligations of the Kingdom with respect thereto. The Stock will rank *pari passu* with all other unsecured indebtedness (as that term is defined in the Deed Poll) of the Kingdom from time to time outstanding.

Form

The Stock will be available either in registered form ("Registered Stock") or in bearer form ("Bearer Stock"). On and after 21 May, 1986 and subject as hereinafter provided, Registered Stock may be exchanged in nominal amounts of £10,000 or integral multiples thereof for Stock in bearer form and Bearer Stock may be exchanged for Registered Stock. Bearer Stock will be represented by bearer bonds which will be available in the denomination of £10,000 each (the "Bearer Bonds").

The Stock will be available either in registered form, transferable in amounts and multiples of one penny, or, at the option of the holder, in bearer form, represented by bearer bonds which will be available in the denomination of £10,000. Stock in registered form may be exchanged for bearer bonds and vice versa at any time after 21 May, 1986. Renounceable allotment letters (partly paid) in respect of Stock in bearer form will be despatched on Wednesday, 20 November, 1985. Certificates in respect of Stock in registered form and bearer bonds in respect of Stock in bearer form will be available on 21 May, 1986 provided the balance of the moneys payable has been duly paid.

The application list will open at 10.00 a.m. on Thursday, 14 November, 1985 and will close later the same day.

All applications for the exchange of Registered Stock for Bearer Bonds and vice versa shall be made by the holders of Registered Stock or Bearer Bonds, as the case may be, lodging an application for exchange duly completed, in accordance with the instructions printed thereon, at the office of the Exchange Agent referred to below and will be irrevocable.

The Initial Exchange Agent and the initial Registrar is National Westminster Bank PLC at Stock Office Services, 20 Old Broad Street, London EC2N 1EJ and Registrar's Department, P.O. Box 82, 37 Broad Street, Bristol BS99 7HH respectively.

The Registered Stock will be transferable in amounts and multiples of one penny by an instrument in writing as if the Stock were a security to which Section 1 of the Stock Transfer Act 1983 of Great Britain applied. The Bearer Bonds will be transferable by delivery.

Interest

The Stock will bear interest from 20 November, 1985 at a rate per annum to be determined in accordance with "Determination of Minimum Tender Price and Rate of Interest" above. Interest will be payable *deus*, where applicable, (United Kingdom income tax) by equal half yearly instalments on 15 March and 15 September in each year except that the payment of interest in respect of the period from 20 November, 1985 to 15 September, 1986 will be made on 15 September, 1986 and will be calculated using the following formula:

$$EI = \left(\frac{181}{365} \times \frac{30}{P} \times R \right) + \left(\frac{139}{365} \times R \right)$$

where EI is the first payment of interest on £100 nominal amount of Stock;

R is the percentage rate of interest attaching to the Stock; and P is the Allotment Price.

Interest will cease to accrue on the Stock on the due date for redemption thereof unless payment of principal is improperly withheld or refused.

In respect of repayments of principal, and payments of interest on Bearer Bonds, the Kingdom will at all times maintain a paying agent in London and in at least one country in continental Western Europe.

Redemption and Purchase

The Kingdom will redeem the Stock at par on 15 September, 2014.

The Kingdom may at any time purchase Stock on The Stock Exchange or by tender (available to all Stockholders alike) or by private treaty but not otherwise, in the case of purchases on The Stock Exchange or by tender, the price, exclusive of expenses and accrued interest, will not exceed the average of the middle market quotations of the Stock taken from The Stock Exchange Daily Official List for the ten business days before the date of purchase is made or, in the case of a purchase on The Stock Exchange, the market price provided that it is not more than five per cent. above such average. In the case of purchases by private treaty, the price, exclusive of expenses and accrued interest, will not exceed 120 per cent. of the middle market quotation of the Stock on The Stock Exchange (or, failing such quotation, on such other stock exchange or securities market on which the Stock is listed for the time being) at the close of business on the last dealing day preceding the date of purchase. The Kingdom will be entitled to hold and deal with Stock purchased in accordance with the terms of this paragraph and such Stock may be cancelled or not as the Kingdom thinks fit.

Modification of Rights

The conditions of the Stock, the provisions of the Deed Poll and the rights of the Stockholders are subject to modification by Extraordinary Resolution of the Stockholders as provided in the Deed Poll.

Further Issues

The Kingdom may from time to time without the consent of Stockholders create and issue further stock (whether in bearer or registered form) either ranking *pari passu* in all respects with the Stock or in all respects save for the amount of and/or the date of payment of the first payment of interest thereon, and so that the same shall form a single series with the Stock.

Governing Law, Jurisdiction and Waiver of Immunity

The conditions of the Stock and the provisions of the Deed Poll will be governed by and construed in accordance with the laws of England except with respect to their authorisation and execution by and on behalf of the Kingdom and any other matters required to be governed by the laws of the Kingdom. The Kingdom will irrevocably agree that any proceedings arising out of or in connection with the Stock may be brought in the English courts or in any competent court in the Kingdom and will submit to the jurisdiction of, and, to the extent that it is legally able to do so, will waive irrevocably any immunity to which it might otherwise be entitled in proceedings brought in, each such court.

USE OF PROCEEDS

The net proceeds to be received by the Kingdom from the issue of the Stock will initially be added to the Kingdom's foreign exchange reserves with the Swedish Riksbank (the Swedish Central Bank) and the known equivalent will be credited to Riksgäldskontoret.

STOCK EXCHANGE DEALING

The Stock in both registered and bearer form will be dealt in on The Stock Exchange in the Gilt-edged market. The Stock will normally be traded for settlement and delivery on the working day after the date of the transaction. The price of the Stock will be quoted inclusive of accrued interest. However, with effect from 10 February, 1986 the price of the Stock will be quoted exclusive of accrued interest.

It is expected that dealings on The Stock Exchange will begin on Friday, 15 November, 1985 for deferred settlement on Thursday, 21 November, 1985.

UNITED KINGDOM TAXATION

The statements below are based on current law and practice in the United Kingdom. They are general in nature, apply only to persons who are the beneficial owners of Stock and may not apply to certain classes of taxpayer (such as dealers). Persons who may be subject to tax in other jurisdictions or who are in any doubt as to their tax position should consult their professional advisers.

United Kingdom income tax at the basic rate (currently 30 per cent.) will be deducted from interest paid on Registered Stock. Holders of Registered Stock for tax purposes and provided the interest is not deemed to be the income of a resident of the United Kingdom for tax purposes.

Such income tax will also be deducted from interest paid on Bearer Bonds by paying agents in the United Kingdom except where a declaration can be made, in the form required by the Inland Revenue, that the holder is the beneficial owner of the interest and of the Bearer Bond and is not resident in the United Kingdom for tax purposes and provided the interest is not deemed to be the income of a resident of the United Kingdom for tax purposes.

There are certain exceptions to the above where interest is paid to banks carrying on a bona fide banking business in the United Kingdom or where interest on Registered Stock is paid directly to an address abroad.

Paying agents outside the United Kingdom will not deduct United Kingdom income tax from interest on the Bearer Bonds. However, where any person in the United Kingdom obtains payment of interest on the Bearer Bonds on behalf of the holder, that person will deduct United Kingdom income tax except where a declaration can be made, in the form required by the Inland Revenue, that the holder is the beneficial owner of the interest and of the Bearer Bond and is not resident in the United Kingdom for tax purposes and provided the interest is not deemed to be the income of a resident of the United Kingdom for tax purposes.

The Stock will be a qualifying corporate bond for the purposes of United Kingdom tax on capital gains. Under the Finance Act 1985, no gain or loss for the purposes of such tax will be realised on any disposal of the Stock on or after 2 July, 1985, and no indexation allowance will be given on any disposal of the Stock effected before that date.

The Stock will not be a deep discount security within the meaning of Section 36 of the Finance Act 1984 for the purposes of United Kingdom tax on income. Notwithstanding that the Allotment Price of the Stock may be below its nominal value, no part of that nominal value shall be treated as income of the Stockholder under "Information Relating to the Stock" above will be treated as subject to United Kingdom tax as income. On a disposal of the Stock (including any disposal on a purchase made by the Kingdom pursuant to the paragraph headed "Redemption and Purchase" under "Information Relating to the Stock" above), it follows that no part of the disposal proceeds received will be treated as subject to tax as income (save for any amount which the new rules introduced by the Finance Act 1985 may treat as representing interest accrued on the Stock in the interest period when the disposal takes place).

CURRENT INFORMATION CONCERNING THE KINGDOM

Economic Developments and Policy

Sweden's gross domestic product (GDP) increased in 1984 by 3.4 per cent. at constant prices. This acceleration in growth from 1983, when GDP rose by 2.5 per cent., primarily reflected some resumption of growth in domestic demand after its depressed state in the preceding year, while exports continued to increase at a rapid, although somewhat slower, rate. The current account showed a surplus in 1984 of Skr 3.3 billion (0.4 per cent. of GDP), the first such surplus since 1973. In 1984 the balance of trade had a surplus of Skr 23.3 billion.

In the beginning of 1985, however, Sweden experienced a deterioration in its current account and trade balances. During the first six months of 1985 the balance of payments on current account had an estimated deficit of about Skr 9.6 billion and the balance of trade an estimated deficit of Skr 6.5 billion, compared to a current account surplus of Skr 5.4 billion and a balance of trade surplus of Skr 18.1 billion in the first six months of 1984. These developments were primarily attributable to an increase in imports, resulting from strong growth in private consumption and investment.

No Government forecast for the current year has been published since April. In October 1985 the Swedish National Institute of Economic Research, an independent public agency (the "Institute"), presented its *Autumn Report*. The report forecasts that in the second half of 1985 domestic demand will decline somewhat, particularly private consumption which was earlier in the year financed to an unusually high degree by reduced savings. The Institute expects that aggregate investment activity will level off, following an anticipated decline in residential construction, although business investment is expected to continue to increase. As a consequence, the Institute forecasts a decline in total imports and an increase in export growth in the second half compared to the first half of 1985, resulting in a small current account deficit for the second half of 1985.

The Institute's report predicts that GDP will increase by 2.5 per cent. for the full calendar year 1985. The growth in GDP is expected to come from domestic demand, primarily increased capital investment. The current account deficit for 1985 is estimated at Skr 11.6 billion, about 1.3 per cent. of GDP. The consumer price index is expected to increase by 5.6 per cent. during 1985, compared to 8.2 per cent. during 1984 and 9.3 per cent. during 1983. During the first nine months of 1985, the consumer price index rose by 3.9 per cent. The Institute estimates that hourly wages will rise during 1985 by about 7 per cent. on average and about 8 per cent. in the manufacturing sector.

The Central Government budget deficit for fiscal 1984/85 amounted to Skr 99.1 billion and it has declined substantially during the last two years. The National Audit Bureau recently estimated that the Central Government budget deficit for fiscal 1985/86 will be Skr 53 billion, which is Skr 8 billion less than the Government's estimate made in April 1985. The reduction in the estimated deficit is attributable to larger tax revenues following increased real domestic growth.

The deterioration in the current account and trade balance in early 1985 led to additional economic policy measures announced on 13 May. The monetary measures adopted by the Riksbank included an increase in the key interest rates and tighter restrictions on lending by credit institutions. The discount rate (applicable to a bank's capital) was raised from 13.5 per cent to 16 per cent. The ceiling on annual aggregate loan growth of banks and finance companies was lowered from 4 per cent to 2 per cent, implying substantial limitations on credit expansion for the balance of 1985.

The Government also adopted fiscal policy measures including restrictions on consumer credit purchases, higher taxes on new car purchases and higher stamp duties on real estate mortgages. In addition the Government announced a postponement of Central Government purchases amounting to \$1.1 billion. Corporate liquidity was restricted by requiring companies to deposit in August 1985 an amount equal to 5 per cent of their total annual wage payments in excess of \$20 million in an interest-bearing account in the Riksbank. In January 1986 a similar deposit of an amount equal to 4 per cent will be required. These amounts will be kept in the account until 31 March, 1986.

As a result of a substantial inflow of foreign currency during the period following the adoption of the 13 May monetary measures, the Riksbank decided to lower key interest rates on 12 July, 1985 and reduced the discount rate to 10.5 per cent, and the penalty rate to 16 per cent. On 24 October the penalty rate was lowered to 14 per cent. Also, certain consumer credit restrictions have been lifted.

Following the improvement in the inflation rate, a price freeze imposed in March 1985 was lifted sector by sector and was abolished completely on 19 October, 1985.

A general election of members to the Riksdag (Parliament) was held on 16 September, 1985. Following the general election, Mr. Olof Palme, leader of the Social Democratic Party, was re-elected Prime Minister and formed a Social Democratic Government. In the next declaration before the Riksdag, the Government reaffirmed its intention to strengthen the Swedish economy by a continuation of the same economic strategy it has pursued in recent years. The Government stated that the reduction of inflation should proceed and that costs and prices in Sweden should not be permitted to increase faster than in the major competing countries. According to the declaration, one necessary prerequisite is that all parties involved in the forthcoming wage negotiations respect this restriction. The Government also stated that a tight fiscal policy is another essential prerequisite for reducing inflation.

Public Debt
At 30 September, 1985, the total debt of the State amounted to \$174.2 billion, of which \$147.5 billion was funded debt and \$26.7 billion was floating debt. Of the total debt, \$143.6 billion was internal debt and \$30.6 billion was external debt. In addition, the State had underwritten commitments for external credit totalling US\$ 6 billion at 30 September, 1985.

	Funded Debt(2)	External Debt(2)	Internal Debt(2)	Total Debt(2)
31 Dec. 1980	126,246	42,854	179,200	348,245
1981	139,078	41,319	200,397	380,794
1982	151,890	38,401	218,861	408,752
1983	160,843	35,638	236,521	432,402
1984	170,511	33,147	253,658	457,316
30 Sep. 1985	222,710	34,550	417,560	674,820

(1) Such debt does not include debt of State-owned companies or local authorities.
(2) Funded debt consists of debt which matures one year or more from the date of issuance. Debt with a maturity of 360 days or less is considered as one year debt. Floating debt consists of debt which matures less than one year from the date of issuance or when a payable on demand or on less than one year's notice by the holder of such debt.

(3) Translations of amounts in foreign currencies to amounts in \$ are made at exchange rates in effect on the dates shown.

In addition to debt issued directly by Riksgäldskontoret, the Swedish Board of Telecommunications, Government agency, has been authorised to issue debt on the domestic Swedish capital market. At 30 June, 1985, the total debt issued by it amounted to \$13.2 billion.

As of 31 December, 1984, the State had guaranteed an aggregate of \$165.6 billion of internal debt and the equivalent of \$129.9 billion of external debt.

* Translated at exchange rates in effect on 30 September, 1985.

** Translated at exchange rates in effect on 31 December, 1984.

GENERAL INFORMATION

Underwriting Arrangements

By an Underwriting Agreement dated 11 November, 1985, Morgan Grenfell & Co. Limited, Baring Brothers & Co. Limited, County Bank Limited, Hambros Bank Limited, Hill Samuel & Co. Limited, Kleinwort Benson Limited, Samuel Montagu & Co. Limited, J. Henry Schroder Wagg & Co. Limited and S. G. Warburg & Co. Ltd. (the "Underwriters") have agreed with the Kingdom to underwrite the issue of the Stock on the basis that if applications are received for less than the total nominal amount of the Stock at or above the Minimum Tender Price, the Stock will be issued at the Minimum Tender Price and the amount of Stock for which applications are not so received will be allotted to the Underwriters. The Underwriting Agreement is subject to certain conditions and Morgan Grenfell & Co. Limited, on behalf of the Underwriters, may terminate the Underwriting Agreement if such conditions are not fulfilled. If the Underwriting Agreement is so terminated, no applications for the Stock will be accepted or, as the case may be, acceptances of applications for the Stock will become void.

The Kingdom has agreed to pay to the Underwriters commissions approximately 125p per £100 of Stock for their services as managers and underwriters of the issue out of which will be paid commissions to the brokers to the issue, Hoare Govett Limited, W. Greenwell & Co. and Rowe & Pitman, and certain other persons who have accepted sub-underwriting participations in respect of the issue of the Stock. The Kingdom will also pay brokerage of 12 1/2p per £100 of Stock to recognised Banks or Stockbrokers on allotments made in respect of applications on tender forms bearing their stamp; this commission will not, however, be paid in respect of any allotment which arises out of an underwriting commitment. The total expenses of the issue (including the above-mentioned commissions but excluding brokerage) are estimated to amount to about £1,350,000 and are payable by the Kingdom.

General

Euro-clear and CEDEL S.A. have accepted the Bearer Bonds for clearance under code nos. 14887 (Euro-clear) and 154948 (CEDEL).

Under present legislation both Registered Stock and Bearer Bonds are transferable free from United Kingdom Stamp Duty. The Stock is not an investment falling within the First Schedule to the Trustee Investments Act 1961.

Documents for inspection

Copies of the following documents will be available for inspection at the offices of Slaughter and May, 35 Basinghall Street, London EC2V 5DB during normal business hours until 27 November, 1985:—

- the Underwriting Agreement referred to above;
- a draft, subject to modification, of the Deed Poll referred to above;
- page 18 of the Journal of the Institute of Actuaries Vol. 105, Part 1, 1978; and
- certified translations of extracts from the following Statutes pursuant to which the Stock is to be issued: the Constitution Act (Swedish Code of Statutes 1974: 152) and the Act on the Swedish National Debt Office (Swedish Code of Statutes 1982: 1158).

Additional Copies

Copies of the Prospectus and the tender form can be obtained from:—

- Morgan Grenfell & Co. Limited
New Issue Department, 21 Austin Friars, London EC2N 2HB
- Hoare Govett Limited
Heron House,
319-325 High Holborn, London WC1V 7PB
- and
The Stock Exchange
W. Greenwell & Co.
Bow Bells House, Broad Street, London EC4M 9EL
- and
The Stock Exchange
Rows & Pitman
1 Finsbury Avenue, London EC2M 2PA
- and
The Stock Exchange
National Westminster Bank PLC
New Issues Department, P.O. Box 75, 2 Princes Street, London EC2P 2BD
208 Piccadilly, London W1A 2DG
80 George Street, Edinburgh EH2 3DZ
14 Blythwood Square, Glasgow G2 4AQ

CONTRACTS

Wigan city centre to be redeveloped

Fairclough Building, a member of the AMEC construction and engineering group, has been awarded the £25m contract for Wigan Market Square development. The contract has been awarded to the Swinton-based western division by the developers Northern England Development Associates.

Scheduled to run in sectional phases with completion in five years, the project has been called "the biggest-ever boost

to shopping in the town" by the Wigan Metropolitan Borough Council. Among the largest of the recent town developments in the region, it entails the redevelopment of the market square area to provide modern shopping amenities, containing some 27,000 sq metres of retail floor space including a market hall.

The development will be in a traditional style to blend with the surroundings, with black-and-white elevational

features, extensive brick cladding, and roofs in natural slate. Glazed arcades creating an atmosphere similar to that of the town's present arcades will lead from Standishgate through the scheme to the centre-piece—the new open market square. This will be surrounded on all sides by a shopping gallery, which, thought with the arcades, has prompted Wigan BMC to name the project "The Galleries".

Work will start on November 25. Phase 1, which includes

the market hall, a large supermarket and over a dozen shops, will be open by mid-1988. The ensuing phases, consisting of further stores and over 50 individual shop units, will be ready by mid-1990. Retailers have shown interest in the scheme with three stores already pre-let to national companies. "The Galleries" project is part of wider improvements to Wigan town centre, including a ring road, pedestrianisation, a new bus station and car parks.

£4m galleys for airliners

C. F. TAYLOR (Metalworkers), a subsidiary of SLS Group, has been awarded a contract for the supply of 11 ship-shaped galleys and two crew galleys for the Virgin Atlantic for galleys on its second Boeing 747-300 aircraft. The contract is for two new Airbus A300-600 freighters; the Boeing Company galleys on two B747 aircraft to be sold to an undisclosed airline and a Qantas and Iberia for units in the reconfiguration of existing B747 and A300 fleets respectively.

SAFECO CORP., Seattle, has named Mr. Bruce Matthes as chief executive officer to succeed Mr. R. M. Traflet, who is retiring. Mr. Matthes is currently president and chief operating officer. He will assume the additional duties at the end of the year.

Mr. Traflet will continue to serve as chairman of the board and chairman of the finance committee.

ECHELIN INC., Branford, Connecticut, has announced that its president, Mr. Larry W. McCurdy, has resigned to accept another position. The company did not provide further details. Mr. McCurdy, the chairman, will serve as acting president until a successor is found.

The board has elected Mr. Clarence E. Johnson to the board to fill the vacancy created by the resignation. Mr. Johnson has previously served on the board.

TREND DATALINK, a Philcom company, has received a contract for the installation and maintenance of the Manpower Services Commission's new high-speed data communications network. The contract is part of a staged 7m order awarded by the Manpower Services Commission (MSC) to a consortium headed by Gresham Lion Electronics and including Trend DataLink, Trend Communications management company. Gresham Lion will supply the terminals and cables and Trend DataLink will be responsible for the installation of 2,500 visual display units at over 600 job centres and other MSC offices throughout the country. Trend will also supply the necessary modems and, through its nationwide network of field engineers, provide all future maintenance and support.

Townson builds beer warehouse

WILLIAM TOWNSON AND SONS, Bolton, has been awarded a development contract for a new £3.8m project at Blackburn. The project is a warehouse complex to package and store draught beer and lager. It will include a new bottling and packaging plant. Warehousing facilities for wines and spirits will be incorporated, together with delivery facilities for beer and all controls. Completion is scheduled for December 1988.

Townson has also secured a contract worth £130,000 from the Property Services Agency for the design, construction and installation of a new workshop, H.M.S. Insip. This design and build project is based upon a concept provided by the P.S.A.

Aerology Consortium, an associate of the Townson Group, has been awarded a contract by Trent Regional Health Authority at Derby City Hospital. The project, valued at £125,000, is for the provision of clean room facilities within the pharmaceutical manufacturing unit, enabling all processes to be undertaken in a controlled environment.

SULZER BROTHERS (UK) has secured a contract for mechanical services at Paisley Leisure Complex Phase 1 awarded by Morrison Construction as main contractor for the Renfrew District Council. The contract includes installing air conditioning, ventilation, heating, water services, gas, swimming pool water system and all controls. Completion is scheduled for December 1988.

INTERNATIONAL COMPUTERS (ICL) has won contracts worth over £15m. Nine Regional Health Authorities have placed a £250,000 order for ICL's DMSX database software. The agreement was negotiated by South Western Regional Health Authority acting as centre of responsibility for NHS computer procurement and ICL's health systems business. DMSX is widely used in the ICL-based patient administration system (PAS), which is being installed in 36 District Health Authorities. Its main importance for Regional Health Authorities is as part of a recently announced system to satisfy Government and DHSS requirements to provide information on regional inpatient activity. This data has to be provided by all regions by April 1987, as specified in the first Körper report.

South Tyneside Metropolitan Borough Council has ordered an

ICL 2988 Model 39 computer

system to replace its current ICL 2988 machine. The total contract is valued at £600,000 including software. The equipment will underpin the information technology strategy of South Tyneside MBC, whereby the Council is seeking to use information as a corporate resource to be used fully in improving the efficiency and effectiveness of its services to the 160,000 population within the area. The mainframe computer comes with CAFS fast search system and OS/360 interface for OS/360 connection.

ICL Austria has gained a significant order from Datendienst of Bludenz for a CAFS-ISP (content addressable file information search processor) integrated database system to be used in conjunction with a 2987 mainframe computer running under VME. ICL's advanced operating system. With an order value of over £300,000, this is the first CAFS-ISP order from a German-speaking country. Datendienst plans to install the 2987 early next year in its new data processing offices.

METAL AND PIPELINE ENDURANCE (MAPEL) has won a £700,000 contract for non-destructive testing at the Shell/Esso St Fergus onshore terminal near Peterhead, Aberdeenshire. The contract from managing contractors The Ralph M. Parsons Co entails checking fabrications and pipework constructed under joint Shell/Parsons management for the Fulmar Gas Project. The programme will be carried out by MAPEL's Innesness region office, using radiographic, ultrasonic and magnetic-particle inspection techniques to determine structural integrity. Up to 20 inspectors and technicians are likely to be engaged in the work. Completion is planned for the end of August, 1986. MAPEL is also providing weld heat treatment services for the same project on a separate contract from sister company Press Construction.

MAPEL is part of AMEC, the international construction and engineering group.

GEC to build plane bridges for Heathrow

GEC MECHANICAL HANDLING has received an order worth over £1.7m to supply the British Airports Authority with seven telescopic passenger loading bridges for the North Terminal at London's Gatwick Airport.

With help from the DTT's Support for Innovation scheme, GEC has produced a new type of British passenger loading bridge for airports. A prototype bridge was delivered to Heathrow's Terminal Four recently for evaluation by BAA. The order for Gatwick has now been won against keen foreign competition.

The new type of bridge will provide a base product for a range of fast-loading and unloading. Attention has been paid to the visual appearance resulting in a more streamlined design. Most noticeable are the smooth exte-

Japanese win order for methanol plant

A JAWABAKI HEAVY INDUSTRIES, MARUBENI CORP and NISSHO IWAH CORP has won an order for methanol production facilities worth \$150m (£107m) from Signal Methanol Inc. Start-up is in 1990.

The Japanese consortium accepted a project finance which has no guarantees from third party financial institutions. The repayment will be made in 10-year instalments after completion of the plant construction. Interest rate is 11 1/2 per cent fixed for \$100m and LIBOR plus an undisclosed floating rate for \$50m they said.

This contract is part of \$150m (£122m) worth of methanol plants, capable of producing methanol at an annual rate of 700,000 tonnes, built by Signal Methanol in the Cayman Islands.

Three highway contracts, worth £7m, have been won by ROADWORKS (1985), civil engineering division of Jackson Group. The largest is the £3.4m Writtle by-pass for Essex County Council.

COMISION FEDERAL DE ELECTRICIDAD (CFE)

US\$100,000,000
FLOATING RATE NOTES DUE 1988

In accordance with the provision of the Notes, notice is hereby given that for the six-month interest period from 13th November 1985, to 13th May 1986, the Notes will carry an interest rate of 8 1/2% per annum and the coupon amount per US\$5,000 will be US\$212.11.

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Reference Agent

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NOTICE OF REDEMPTION

To the Holders of
FINANCE FOR INDUSTRY LIMITED
(now Investors in Industry Group plc)
9 1/2% Sterling/U.S. Dollar payable Bonds 1987

NOTICE IS HEREBY GIVEN that the Annual Redemption due December 15, 1985 has been carried out by a selection by lot of £475,000 nominal Bonds on October 28, 1985 for redemption at par as follows:

OUTSTANDING BONDS OF £1,000 EACH BEARING SERIAL NUMBERS ENDING IN THE FOLLOWING TWO DIGITS:

23 42 44

ALSO BONDS OF £1,000 EACH BEARING THE FOLLOWING SERIAL NUMBERS:

328	1728	3728	5228	7228	8728	9728	10728	11728	12728	13728	14728	15728	16728	17728	18728	19728	20728	21728	22728	23728	24728	25728	26728	27728	28728	29728	30728	31728	32728	33728	34728	35728	36728	37728	38728	39728	40728	41728	42728	43728	44728	45728	46728	47728	48728	49728	50728	51728	52728	53728	54728	55728	56728	57728	58728	59728	60728	61728	62728	63728	64728	65728	66728	67728	68728	69728	70728	71728	72728	73728	74728	75728	76728	77728	78728	79728	80728	81728	82728	83728	84728	85728	86728	87728	88728	89728	90728	91728	92728	93728	94728	95728	96728	97728	98728	99728
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NOTICE TO QUALIFIED ACCOUNT HOLDERS

of
American Express Company
American Express Bank Ltd.
American Express Travel Related Services Company, Inc.
Shearson Lehman Brothers Inc.
Lehman Government Securities Inc.
Lehman Commercial Paper Incorporated

11 1/2% Guaranteed Notes Due 2000

Notice is hereby given to Qualified Account Holders of the 11 1/2% Guaranteed Notes Due 2000, issued by American Express Company, American Express Bank Ltd., American Express Travel Related Services Company, Inc., Shearson Lehman Brothers Inc., Lehman Government Securities Inc. and Lehman Commercial Paper Incorporated (the "Companies"), that:

- Payment of the final installment of the offering price of each Note equal to U.S. \$682.56 for each \$1,000 principal amount of Notes (being for each \$1,000 principal amount of Notes the final installment of \$700 reduced by accrued interest on the first installment from June 12, 1985 to December 12, 1985 of \$17.44) is due and payable to the Trustee through the Euro-clear Operator or CEDEL in immediately available funds in U.S. Dollars no later than 10:00 a.m., Brussels time, on December 12, 1985.
- The Companies will accept payment of the final installment of the offering price of any Note at any time after the due date for payment thereof but may elect, in their sole and absolute discretion, not to accept any such payment at any time after January 3, 1986. No payment made after 10:00 a.m., Brussels time, on December 12, 1985, shall be accepted unless accompanied by a further payment representing interest accrued on the amount of such payment at the rate of 16% per annum calculated from and including December 12, 1985, to, but excluding the date of actual payment on the basis of the actual number of days elapsed in a 360-day year.
- Any payment of the final installment received by the Trustee through Euro-clear or CEDEL after 10:00 a.m., Brussels time, on any day shall for purposes of the accrued interest due thereon be treated as having been paid on the next day on which banks are open for business in Brussels. Payment of the final installment will be acceptable if made before the close of business on January 3, 1986, but if such installment is paid after 10:00 a.m. on such date, such payment must be accompanied by accrued interest (at the rate stated above) through the next day on which banks are open for business in Brussels.
- No Qualified Account Holder or other person is under any obligation to pay or cause to be paid the final installment of the offering price of any Note.
- IN THE EVENT THAT PAYMENT OF THE FINAL INSTALLMENT IN RESPECT OF ANY NOTE IS NOT MADE AS AFORESAID ON OR BEFORE JANUARY 3, 1986, THE COMPANIES WILL BE ENTITLED (SUBJECT TO THEIR RIGHT TO ACCEPT LATER PAYMENT) TO RETAIN THE FIRST INSTALLMENT OF THE OFFERING PRICE PREVIOUSLY PAID FOR SUCH NOTE AND WILL HAVE NO OBLIGATION TO ISSUE SUCH NOTE, TO REPAY SUCH INSTALLMENT OR TO PAY INTEREST THEREON FOR ANY PERIOD PRIOR TO, INCLUDING OR SUBSEQUENT TO, DECEMBER 12, 1985. SUCH ENTITLEMENT WILL BE THE COMPANIES' SOLE REMEDY IN THE EVENT THE FINAL INSTALLMENT IS NOT PAID AS SET FORTH ABOVE.
- Payment of the final installment of the offering price of any Note (together with accrued interest thereon) accepted after the due date will be treated as having been made on the due date.

Arrangements should be made with Morgan Guaranty Trust Company of New York, Brussels office, as Operator of the Euro-clear System, or CEDEL S.A. in order to assure timely payment of the final installment. The Notes have been assigned Euro-clear reference number 12598 and CEDEL reference number 213616 with respect to the partially paid Notes and Euro-clear reference number 12599 and CEDEL reference number 213624 with respect to the fully paid Notes.

The Notes have not been registered under the United States Securities Act of 1933 and are not offered in the United States of America or its territories or possessions or to nationals or residents thereof.

By: AMERICAN EXPRESS COMPANY
 AMERICAN EXPRESS BANK LTD.
 AMERICAN EXPRESS TRAVEL RELATED SERVICES COMPANY, INC.
 SHEARSON LEHMAN BROTHERS INC.
 LEHMAN GOVERNMENT SECURITIES INC.
 LEHMAN COMMERCIAL PAPER INCORPORATED

Dated: November 12, 1985

The Berry Trust: consistent performance through skilled management.

Berry Trust 519%

FT All Share Index 360%

Net asset growth since 1969

On the fiftieth anniversary of the Trust's foundation the retiring Chairman, Mr Raymond Berry, is able to look back on a period of outstanding capital growth.

As the chart shows, since 1969 when GT Management was appointed to handle the Trust's portfolio, the asset value has increased by 519%, com-

pared with a growth of 360% in the Financial Times All Share Index.

The policy of the Trust under the new Chairman, Mr Stamp Brooksbank, will continue to be the pursuit of capital growth through worldwide investment, maintaining the flexibility to take advantage of changing circumstances and opportunities as they occur.

Summary of the year ended 31st August	1985	1984
Total net assets	£61.6m	£57.5m
NAV per ordinary share	193.5p	180.9p
Dividend per ordinary share	1.05p	1.00p

For a copy of the report and accounts of The Berry Trust p.l.c. contact GT Management Ltd. at 8th Floor, 8 Devonshire Square, London EC2M 4YJ. Telephone: 01-283 2575.

a GT Group Managed Trust.



UK COMPANY NEWS

ConsGold sheds loss-maker Skytop

BY STEFAN WAGSTYL

Consolidated Gold Fields, the mining and quarrying group, has found a buyer for Skytop, the loss-making US oil rig equipment business it first put on the market more than two years ago.

Branham Industries, a privately-owned Texas company, has agreed in principle to buy Skytop. The price has yet to be settled but it is likely to be a fraction of the \$60m which Gold Fields paid for it in 1983.

Gold Fields said that the deal with Branham did not prejudice the negotiations currently under way to sell its other US indus-

trial interests, grouped together in Gold Fields American Industries (GFAI), to a management team headed by Mr Richard Secrist, the president and chief executive.

Gold Fields put all these businesses up for sale in April this year, turning its back on earlier attempts to diversify in the US away from mining and quarrying.

Skytop itself was meant to have been the crowning achievement of the diversification plan. It expanded rapidly after acquisition, employing 1,800 at its peak, but in 1982 the US energy

market collapsed and Brewster had to be cut back to staunch its losses. Gold Fields had to write off \$27m on the business.

In the past two years, it has been wound down greatly and has been operating at a small loss.

Branham Industries, like Skytop, is based in Corpus, Texas. Mr Richard Branham, president, said its turnover was running at \$30m a year, producing oil rig equipment. The company was buying Skytop to expand its equipment ranges.

(Although the industry is in

bad shape with a tremendous over-supply of equipment, we feel it is not far away from a slow resurgence of business,

said Mr Branham.

Mr Branham hopes to settle the price with Gold Fields shortly. The UK group aims to announce the sale of the other GFAI companies before the end of the year. It is only negotiating with the management team led by Mr Secrist and has refused to consider an alternative offer made by New Capitalism, a company formed by New York investment banker Mr Gary Latin.

Blue Circle to pay £63m for Williams

By David Goodhart

Blue Circle Industries, Britain's biggest cement manufacturer, yesterday revealed that it is paying \$90m cash (£63.3m) for Williams Bros, a big ready-mixed concrete supplier in Atlanta, Georgia.

In common with other UK cement and aggregates companies, Blue Circle has been expanding its US interests as a balance to the relatively flat UK market. Its largest purchase, earlier this year, was Atlantic Cement, a subsidiary of Newmont Mining, for \$145m.

It said yesterday that its US operation was now nearly as big as that in the UK. Cement sales are 6m tonnes a year in the US and 7m in the UK. The proportion of total group profit from the US is now likely to be over 20 per cent compared with about 30 per cent from the UK.

Blue Circle announced the provisional deal for Williams Bros last month but was under an agreement then not to release details. The deal is still subject to the formal approval of Williams' shareholders and the US Government.

Williams, a private company, will continue to operate under its present management. It is expected to report pre-tax profits of more than \$16m for the 12 months to September 30 1985 on sales of about \$250m. Book value of the net assets was approximately \$34m.

It operates in three divisions. It has 30 ready-mixed concrete plants and a fleet of over 850 mixer trucks. Last year it delivered 3.2m cu yds of ready-mixed concrete. It also operates six concrete building-block plants with a total output of about 30m blocks a year.

It also owns and operates a lumber and building materials group in the Atlanta area with nine retail stores and a sawmill and timber assembly plant. In addition it owns 2,300 acres of real estate with some development potential.

Blue Circle's share price fell 87p to close at 562p.

Trusts agree 'ingenious' deal

BY FRANK KANE

Investors Capital Trust, the Edinburgh-based investment trust which has been at loggerheads with its largest shareholder, British Assets Trust, yesterday announced that it had reached agreement with it on an unusual bid package.

Mr Alex Hammond-Chambers, chief executive of Ivory & Sims, which manages British Assets, said last night that the aim of the deal was for it to acquire 1 per cent of ICT's equity. He estimated that, including the cost of acquiring the 10.4 per cent stake it already owns, the total cost of the partial offer would be around \$20m.

The deal, described last night as ingenious by Wood Mackenzie, the leading analysts in the field, gives ICT shareholders a three-way choice for future investment and could ultimately change ICT from a capital growth trust into an income growth trust. It also aims to preserve ICT's independent Stock Exchange quotation.

Under the terms now offered to ICT shareholders, they will be able to exchange a minimum of 30 per cent of all or part of their present holding for 6 per cent convertible loan stock in British Assets and retain the balance of their holdings, if any, in ICT under new management.

Xylyx suspended

Shares in Xylyx, the loss-making manufacturer of video equipment, were suspended at 4p on the USM yesterday. The company said it was halting the operations of its wholly-owned UK trading subsidiary and that it was in negotiations which could lead to the sale of the majority holding in it. In the last financial year, Xylyx incurred pre-tax losses of \$555,000 on turnover of \$207,000. Mr James O'Hara, brought in as managing director last December in an attempt to turn the company round and who became chairman in June, was not available for comment.

with a revised investment policy. For those who wish to retain an interest in a capital growth stock, the British Assets loan stock will be converted into existing shares of GBC Capital, a Canadian investment company which is a partially-owned subsidiary of British Assets.

British Assets claims that the plan offers "a mixture of a North American capital growth investment, with some flexibility to adjust the mix according to the shareholders' own investment criteria."

Alternatively, for those who wish to liquidate their holdings, there is a cash alternative of 24p — a 10 per cent discount to net asset value — or 22.5 per cent of formula asset value, whichever is the higher.

The management of ICT would be taken over by Ivory & Sims if the proposals were accepted by ICT holders. ICT's fund management proposals, which had foundered as an alternative strategy for the trust's future, would fall into abeyance. However, long-term

plans as regards ICT management, and in particular Mr David Williams, the consultant who was to head the new structure, are not yet clear.

Mr Hammond-Chambers said last night that he believed the proposals were in the best interests of ICT shareholders. His company was "well placed to provide the necessary management expertise and global coverage required."

He added that the cash alternative was "pretty neat, and supposed to be. We set out to make the cash offer unattractive in order to encourage ICT shareholders to accept our loan stock plan."

He also pointed out that most investors would incur capital gains tax liability on acceptance of the cash terms. Analysts welcomed the deal as a way out of a potentially damaging confrontation between the two trusts. ICT threatened to unilaterally force management proposals were not accepted by shareholders but British Assets and another large shareholder, Standard Life Assurance, had a virtual veto on such plans, which require a 75 per cent majority.

COMPANY NEWS IN BRIEF

CHEPSTOW RACECOURSE, engaged in the promotion and running of race meetings, broke even in the first half of 1985 with profits of £229,000 compared with £11,055 previously. There were again 11 race days generating turnover of £329,288 (£241,000). The company does not pay interim dividends.

GERMAN SMALLER COMPANIES Investment Trust had a net asset value of 110p per share at the end of September, 1985, marking the trust's first report following its inception seven-and-a-half months ago. No interim dividend is payable but the directors intend to declare a final dividend in respect of the year ending next March.

AMBER INDUSTRIAL HOLDINGS made a pre-tax profit of \$484,000 for the half year to September 30, some 33 per cent up on the \$319,000 reported in the comparable period last year. Turnover rose to \$1.6m from \$1.42m. Earnings per share rose to 11p from 6.25p and the directors have declared an interim dividend of 2.5p (2p) per share in respect of 1985-86.

CALEDONIA INVESTMENTS, a holding company, increased taxable profits from \$3.19m to \$3.99m over the six months to end-September, 1985. Earnings per share were up from 2.13p to 2.73p and the interim dividend is being raised by 0.2p to 3p.

OUTWICH INVESTMENT Trust reports an increase from 161.2p to 176.3p in its net assets per share in the six months to September 30 1985, and stated earnings per share improved from 2.09p to 2.33p, based on earnings of £1.18m (£1.05m). The interim dividend is raised from 1p to 1.1p net. Pre-tax revenue improved from £2.01m to £2.2m after administration expenses up from £101,000 to £135,000. Tax for the half-year was £733,000, against £662,000.

AVON INSURANCE, a wholly-owned subsidiary of the National Farmers' Union Mutual Insurance Society, is adding £10m to its disclosed capital and reserves by doubling its issued capital from £2.5m to £5m and creating an additional reserve of £7.5m. It is also increasing its authorised capital from £5m to £10m.

TELEVISION SERVICES International, the London-based USM quoted television, film and video facilities group, has moved a step closer to its stated aims of expanding activities in the TV commercials market by encouraging management buy-outs of the group production companies. Key employees are currently managing TSI's produc-

tion companies, are organising management buy-outs with the full backing and support of the TSI board. Each of the companies will continue to work closely with the TSI-Mollins group.

NEW CAVENDISH ESTATES, property investor, says that as a result of the revaluation of a big part of its investment portfolio, its accounts for the year ended June 30 show an increase in its revaluation reserve of £415,462. The overall increase in the group's reserves was £282,143 and net asset value per share increased from 84p to 96p. Turnover was up from £752,460 to £886,793 and profit on ordinary activities before tax was £20,155 (£59,485). Tax took £2,188 (£9,821) and there was an extraordinary credit of £262,576 (£220,721). The dividend is unchanged at 1.2p.

ABINGWORTH was seeing signs of an improvement in its sector which would be helpful in 1986 and beyond. Mr Anthony Montagu, chairman, told members at the annual meeting.

Smurfit tussle with Southwest ends in deal

Jefferson Smurfit, the Dublin-based paper, print and packaging company, has ended its tussle with Southwest Forest Industries, the Arizona forest products group, for which it made a hotly contested bid last autumn.

The two companies announced yesterday that they had reached agreement on long-term paper supply contracts and Jefferson has agreed not to acquire any additional Southwest shares for at least 10 years.

Jefferson originally acquired 9.3 per cent of Southwest in May 1984 and announced that discussions over a possible take-over were under way. In July, Southwest said the discussions had been discontinued.

Jefferson has now agreed to vote its 9.3 per cent stake as recommended by the Southwest board. The two companies have also sold each a corrugated container facility. Southwest has sold Smurfit its Chicago corrugated container plant, and Smurfit has sold to Southwest its container plant.

ERSKINE HOUSE, independent copier service concern, has acquired Transcopy Copiers, Nottingham-based sales and servicing company for £270,000.

Wreimer

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992

issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 296 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 12th November, 1985 to 12th December, 1985 has been fixed at 8 1/4%. Interest accrued for the above period and payable on 13th January, 1986 will amount to US\$67.71 per US\$100,000 Certificate.

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 Morgan Guaranty Trust Company of New York
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Société Européenne des Produits Réfractaires

Groupe Saint-Gobain

Introduction 13th November on Paris Stock Exchange
 unlisted securities market (second marché)
 Sale of 190 000 shares representing 15% of capital

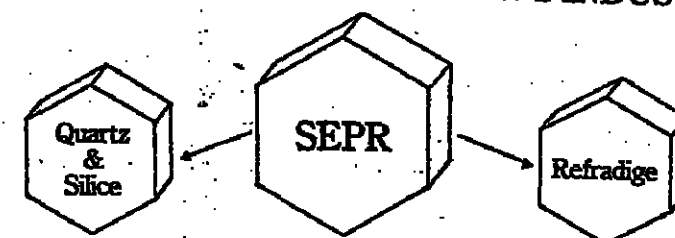
Minimum price per share: 850F
 (P.E.R. eight based on 1985 net income forecast)

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7 plants in France 1 plant in Italy Subsidiaries and agencies in twenty four countries Our products are used in more than three thousand plants throughout the world	Net income (in millions of francs) 1984: 133 1985: 77	Personnel 2 591
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Principal consolidated figures (in millions of francs)	1985 forecast	1985 first half-year	1984 results
Net sales	1 400	731	1 197
Operating income	229	132	153
Net income	133	77	77
Cash flow	175	98	128
Cap. expend. on plant/equip.	57	18	53

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pressure.
The nature of banking business was such that if an English

even over an English bank in respect of an account at a strong abroad, there was a branch likelihood of conflict with the usual practice of its customers under local law. R. v. Grossman [1981] 73 Cr. App. R. 302 decided that an order in respect of documents held at an office should not be made save in very exceptional circumstances. The present case had none of these, and the order was made because the customer to whom any duty of confidence was likely to be owed under New York law had been a resident of New York.

Compliance with the order was therefore highly unlikely to involve Citibank in any civil liability to its customer, and MacKinnon had offered to indemnify it against any liability which might arise from its compliance with that command. It would be in any other respect beneficial to the bank, and was not disallowed by New York law.

On the other hand, it would be wrong to undertake a process of weighing the interests of English administration of justice against the interests of the USSR. It was inappropriate to decide

the matter on a balance of convenience between the plaintiff and the bank. In a case like the present where alternative legal remedies are not available, Citibank was willing to accommodate in obtaining an appropriate New York order) infringement of sovereignty by the government be justified, even perhaps on the grounds of urgent necessity.

There was no question of hot pursuit. The money had almost certainly been obtained in New York. MacKinnon had no satisfactory explanation as to why he had left it so late.

In those circumstances the principle in *Grossman* should be applied and the order and sub-

For Mr MacKinnon: John
McDonnell QC (Compton Carr).
For Citibank: Jonathan Hirst
(Coward Chance).
By Rachel Davies
Barrister

Tel: 01-248 8000 ext. 3238 Telex: 885033

1 Two fellows in heap of rubbish (6)
2 Army signals more phase out (9)
3 Close to The Bull, Victor loose his head (5)

FINANCIAL CLEARING AND SERVICES (UK) recently formed by stockbrokers Hoare Govett and Security Pacific National Bank to offer securities execution and settlement, appointed regional executive director of NATIONAL WESTMINSTER BANK'S eastern regional offices, Nottingham. He succeeds Mr Neville Drane who retires at the end of December.

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Royal Trust International Fd. Mgmt. Ltd. (L) P.O. Box 194, St. Helier, Jersey 05-24-1494		S.G. Warburg & Co. Ltd. 10, Rue William IV, EC4N 4AS 05-24-1494	
SECUR SA 2 Boulevard Royal, Luxembourg 05-24-1494		Savoy & Prosper International P.O. Box 73, St. Helier, Jersey 05-24-1494	
Fixed Interest Funds 05-24-1494		World Bank Fund 05-24-1494	
Equity Funds 05-24-1494		Money Market Funds 05-24-1494	
Real Estate Funds 05-24-1494		Money Market Bank Accounts 05-24-1494	
International Funds 05-24-1494		Options 05-24-1494	
Specialized Funds 05-24-1494		Other Services 05-24-1494	
Trust Services 05-24-1494		Legal & Accounting 05-24-1494	
Insurance Services 05-24-1494		Real Estate Services 05-24-1494	
Investment Advisory 05-24-1494		Financial Planning 05-24-1494	
Compliance Services 05-24-1494		Asset Management 05-24-1494	
Research & Analysis 05-24-1494		Portfolio Management 05-24-1494	
Risk Management 05-24-1494		Derivatives Trading 05-24-1494	
ESG Integration 05-24-1494		Impact Investing 05-24-1494	
Blockchain Services 05-24-1494		Art Collection Management 05-24-1494	
Private Equity 05-24-1494		Venture Capital 05-24-1494	
Private Debt 05-24-1494		Structured Finance 05-24-1494	
Infrastructure 05-24-1494		Commodities 05-24-1494	
Alternative Assets 05-24-1494		Family Offices 05-24-1494	
Global Markets 05-24-1494		Emerging Markets 05-24-1494	
Fixed Income 05-24-1494		Equity Research 05-24-1494	
FX & Derivatives 05-24-1494		Commodity Research 05-24-1494	
Interest Rate 05-24-1494		Credit Default 05-24-1494	
Volatility 05-24-1494		Systemic Risk 05-24-1494	
Counterparty 05-24-1494		Operational Risk 05-24-1494	
Reputation 05-24-1494		Regulatory 05-24-1494	
Technology 05-24-1494		Artificial Intelligence 05-24-1494	
Big Data 05-24-1494		Cloud Computing 05-24-1494	
Cybersecurity 05-24-1494		Digital Marketing 05-24-1494	
Blockchain 05-24-1494		Quantum Computing 05-24-1494	
IoT 05-24-1494		Augmented Reality 05-24-1494	
VR/AR 05-24-1494		Robotics 05-24-1494	
Autonomous Vehicles 05-24-1494		Space Exploration 05-24-1494	
Biotechnology 05-24-1494		Pharmaceuticals 05-24-1494	
Healthcare 05-24-1494		Medical Devices 05-24-1494	
Life Sciences 05-24-1494		Biopharmaceuticals 05-24-1494	
Genomics 05-24-1494		Proteomics 05-24-1494	
Immunology 05-24-1494		Neuroscience 05-24-1494	
Cardiology 05-24-1494		Oncology 05-24-1494	
Endocrinology 05-24-1494		Respiratory 05-24-1494	
Gastroenterology 05-24-1494		Hematology 05-24-1494	

Money Market		Bank Accounts	
	Grp.	Net	Gr Equis
Adam & Co. plc			£AR 1st Co
22 Charlotte Sq. Leamington, EN2 4DF		031 225 8400	
Full Service Co Acc.	11 25	0.00	11 78
Aitken Hume Co			
30 City Road, EC1Y 2AY.		01 638 6070	
Temporary Acc.	11.00	0.79	12 11
Inst. Chk.	11.000	0.22	12 10
Allied Arab Bank Ltd			
97-101 Cannon St, London, EC6N 5AD		01-283 9111	
HIBCA	11.50	0.60	12 78

[illegible]

NOTES

Prices are in price units, otherwise indicated and those marked \$ with no prefix are in U.S. dollars. Yr=1 = (shown in last column) allow for all billing expenses. a Offered prices include all expenses. b Today's prices c Yield based on offer price d Estimated % today's offering price. e Distribution free of this table. f Periodic present assurance claims. g Single premium. h Offered price includes all expenses except agent's commission. i Offered price includes all expenses of brought through managers. j Premium days' grace. k Guarantee only. k Surrendered. l Yield before January 1st. m Surrendered. n Only available to charitable bodies. o Yield column shows annualized rates of RAVI. u=not available. v=not available.

OPTIONS

3-month call rates

Underlies	#	Market Bx	%
Alcoa-Lyons	28	Metrom Bx	113
BAT	25	RIE	18
CC	27	Metrom Bx	35
BTR	33	P & O Bids	25
BTR	33	Pharos	14
Boeing	30	Metrom Bx	12
Boardsys	30	Rental Effect	15
Boardsys	30	Metrom Bx	12
Blue Circle	58	Bank of Eng	30
Boys	18	Reed Intnl	40
Boys	39	Metrom Bx	11
Bris Aeroplane	32	Metrom Bx	24
Bris Telecom	37	Tenco	28
Bris Telecom	37	Thorn EMI	14
Burton Ind	45	Trans House	12
Calday	33	Turner Newall	92
Calday	33	Metrom Bx	12
Carson Lith	23	Vickers	35
Carson Lith	23	Property	14
Chad Galt	30	Bir Lend	24
ENFC	12	Metrom Bx	26
Gen Accients	23	MLPC	26
Gen Accients	23	Pharos	24
Glass	100	Samuel Prop	15
Grand Met	30	RIE	18
GUSF 'N	70	BRI, O & M	25
Guardian	40	Metrom Bx	27
GAT	60	Bertram Co	41
Hamon Tr	32	Metrom Bx	27
Hayesr Suld	36	Metrom Bx	14
Imp	7	Pharos	5
Imp	7	Shott	55
Univar	27	Metrom Bx	10
Univar	27	Ullmar	18
Univar	27	Mines	10
Ltd Serco	50	Lo Lend	40
Ltd Serco	50	Lo Lend	12
Luck Ind	38	Rio Tinto	58

A selection of Exchange traded is given on the London Stock Exchange Report Page.

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"Recent Issues" and "Rights" Page 38
(International Edition Page 42)

LONDON STOCK EXCHANGE

MARKET REPORT

Beecham news sends equities into reverse and index closes 12.2 down at 1070.3

Account Dealing Dates

First Declaration Last Account Dealing Date
Oct 28 Nov 21 Nov 22 Dec 2
Nov 11 Nov 21 Nov 22 Dec 2
Nov 25 Dec 5 Dec 16
Nov 25 Dec 5 Dec 16

Optimism that London equities would extend their run to record heights was dashed unexpectedly on the first session of a new trading Account yesterday. It was established soon after the opening that investors were not prepared to follow up Friday's late burst of buying enthusiasm ahead of the Prime Minister's speech at the Mansion House dinner and today's autumn financial statement from the Chancellor.

Leading shares suffered small losses and dealers began reassigning themselves to dull day. Most thought that interest would switch to current speculative favourites and stocks recommended in the weekend financial columns. Shortly after midday however the picture changed. Pharmaceutical leader Beecham surprisingly announced its half-yearly results ten days ahead of schedule. Profits showing only a marginal improvement on the previous year's level together with news of resignation of Sir Ronald Heston, chairman and chief executive, stunned the market.

Speculation developed of a boardroom split and the shares immediately came under sustained selling pressure. Other areas of the market soon became vulnerable with the noticeable Stores sector feeling the adverse effects of the latest retail sales figures. For the second consecutive month, volume was down from the buoyant summer level. Beecham continued to weaken in the after-hours business and settled 41 lower at a low point for the year of 285p.

The loss affected the FT Ordinary Share Index, although it was countered to some extent by strength in constituent Lucas Industries. The latter jumped to 478p before closing a net 18 higher on the day at 466p on bumper preliminary profits which completely overshadowed the group's rights issue of new shares. The FT Index closed 12.2 lower at 1070.3 after having improved initially to 1088.4, while the FT-SE 100 Share Index ended 14.6 down at 1375.5.

Sterling's more stable trend against the dollar made little difference to the gilt-edged market. Interest remained exceptionally tight and although selected maturities within the 1985-87 band managed small improvements, the trend elsewhere was to slightly lower levels.

Mercury easier

Mercury Securities, the feature of the banking sector last week following confirmation that Mr. Saul Steinberg had acquired a 10 per cent stake in the company, slipped back in the absence of further support to close 15p.

cheaper at 885p. Elsewhere in Merchant Banks, Henry Ansbacher firmed 3 to 96p in response to the interim profits recovery and news that a group of Kuwaiti investors had bought 11.9 per cent stake. The major clearers failed to hold initial gains and drifted back to close virtually unchanged. NatWest, however, managed to retain a rise of 77 at 705p.

Insurance were irregular. Commercial Union slipped to 252p prior to closing a couple of pence off at 254p awaiting tomorrow's third-quarter figures, but General Accident, with third-quarter results due the same day, rose 8 to 705p.

Office equipment suppliers Ronald Martin staged a bright debut in the United States Market; the shares opened a shade above the placing price of 90p and quickly moved up to 97p before settling at 96p.

Leading Breweries gave modest ground in subdued trading; investors appeared reluctant to take out fresh positions ahead of the forthcoming dividend season. Regional, the subject of considerable speculative activity late last week, encountered small selling which brought small falls in Vaux, 405p, and Wolverhampton and Dudley, 405p. Matthew Brown held at 520p in a lively market in the United States.

Following the acquisition of American ready mixed concrete manufacturer Williams Brothers, RMC slipped 4 to 470p and Redland lost the turn at 340p, but RPS Industries continued to attract buyers ahead of the interim figures due on November 26 and rose 7 to 342p. Elsewhere, Countrywide, a dull market on Friday following the 57.8m rights issue proposal, rallied a couple of pence to 318p.

ICI was a quiet market and fluctuated narrowly prior to closing a few pence dearer at 687p. Benteck firmed 5 to 185p in reply to Press comment. Elsewhere, in the afternoon, the market came on after following the acutely disappointing interim results and fell 23 to 302p.

Leading Stores, after a shade firmer, at the outset, dipped sharply as investment confidence faded. The market's disappointing provisional retail sales for October. Most issues subsequently staged a useful recovery, closing at lower levels but - losses still extended to double figures. Woolworth and Burton both fell 15 to the common level of 580p; the latter's results, however, were better during the current Account. Marks and Spencer dipped to

FINANCIAL TIMES STOCK INDICES

	Nov. 11	Nov. 7	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Year
Government Secs	85.27	85.28	85.28	85.27	85.27	85.27	85.27	85.27
Fixed Interest	89.05	89.10	89.24	89.40	89.60	89.84	89.87	89.87
Ordinary	1070.3	1088.4	1073.5	1081.3	1075.5	1071.1	1071.1	1071.1
Gold Mines	285.9	285.9	285.9	285.9	285.9	285.9	285.9	285.9
Ind. Div. Yield	4.48	4.44	4.47	4.48	4.47	4.48	4.48	4.47
Earnings Ytd. %	10.99	10.99	10.97	10.91	10.97	10.98	11.13	11.13
P/E Ratio (Nov. 11)	11.28	11.28	11.28	11.28	11.28	11.28	11.28	11.28
Div. Yield (Nov. 11)	4.48	4.44	4.47	4.48	4.47	4.48	4.48	4.47
Total Dividends (Nov. 11)	26,390	26,390	26,390	26,390	26,390	26,390	26,390	26,390
Equity turnover (Nov. 11)	594.88	594.77	594.96	594.96	594.96	594.96	594.96	594.96
Equity bargains	27,078	26,474	26,428	27,133	26,424	26,424	26,424	26,424
Shares traded (m)	280.5	285.9	270.5	291.3	283.4	283.4	283.4	283.4

10 am 1082.7, 11 am 1081.7, Noon 1078.5, 1 pm 1078.4, 2 pm 1078.1, 3 pm 1078.2, 4 pm 1078.3, 5 pm 1078.4, 6 pm 1078.5, 7 pm 1078.6, 8 pm 1078.7, 9 pm 1078.8, 10 pm 1078.9, 11 pm 1079.0, 12 pm 1079.1, 1 pm 1079.2, 2 pm 1079.3, 3 pm 1079.4, 4 pm 1079.5, 5 pm 1079.6, 6 pm 1079.7, 7 pm 1079.8, 8 pm 1079.9, 9 pm 1080.0, 10 pm 1080.1, 11 pm 1080.2, 12 pm 1080.3, 1 pm 1080.4, 2 pm 1080.5, 3 pm 1080.6, 4 pm 1080.7, 5 pm 1080.8, 6 pm 1080.9, 7 pm 1081.0, 8 pm 1081.1, 9 pm 1081.2, 10 pm 1081.3, 11 pm 1081.4, 12 pm 1081.5, 1 pm 1081.6, 2 pm 1081.7, 3 pm 1081.8, 4 pm 1081.9, 5 pm 1082.0, 6 pm 1082.1, 7 pm 1082.2, 8 pm 1082.3, 9 pm 1082.4, 10 pm 1082.5, 11 pm 1082.6, 12 pm 1082.7, 1 pm 1082.8, 2 pm 1082.9, 3 pm 1083.0, 4 pm 1083.1, 5 pm 1083.2, 6 pm 1083.3, 7 pm 1083.4, 8 pm 1083.5, 9 pm 1083.6, 10 pm 1083.7, 11 pm 1083.8, 12 pm 1083.9, 1 pm 1084.0, 2 pm 1084.1, 3 pm 1084.2, 4 pm 1084.3, 5 pm 1084.4, 6 pm 1084.5, 7 pm 1084.6, 8 pm 1084.7, 9 pm 1084.8, 10 pm 1084.9, 11 pm 1085.0, 12 pm 1085.1, 1 pm 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5 pm 1092.8, 6 pm 1092.9, 7 pm 1093.0, 8 pm 1093.1, 9 pm 1093.2, 10 pm 1093.3, 11 pm 1093.4, 12 pm 1093.5, 1 pm 1093.6, 2 pm 1093.7, 3 pm 1093.8, 4 pm 1093.9, 5 pm 1094.0, 6 pm 1094.1, 7 pm 1094.2, 8 pm 1094.3, 9 pm 1094.4, 10 pm 1094.5, 11 pm 1094.6, 12 pm 1094.7, 1 pm 1094.8, 2 pm 1094.9, 3 pm 1095.0, 4 pm 1095.1, 5 pm 1095.2, 6 pm 1095.3, 7 pm 1095.4, 8 pm 1095.5, 9 pm 1095.6, 10 pm 1095.7, 11 pm 1095.8, 12 pm 1095.9, 1 pm 1096.0, 2 pm 1096.1, 3 pm 1096.2, 4 pm 1096.3, 5 pm 1096.4, 6 pm 1096.5, 7 pm 1096.6, 8 pm 1096.7, 9 pm 1096.8, 10 pm 1096.9, 11 pm 1097.0, 12 pm 1097.1, 1 pm 1097.2, 2 pm 1097.3, 3 pm 1097.4, 4 pm 1097.5, 5 pm 1097.6, 6 pm 1097.7, 7 pm 1097.8, 8 pm 1097.9, 9 pm 1098.0, 10 pm 1098.1, 11 pm 1098.2, 12 pm 1098.3, 1 pm 1098.4, 2 pm 1098.5, 3 pm 1098.6, 4 pm 1098.7, 5 pm 1098.8, 6 pm 1098.9, 7 pm 1099.0, 8 pm 1099.1, 9 pm 1099.2, 10 pm 1099.3, 11 pm 1099.4, 12 pm 1099.5, 1 pm 1099.6, 2 pm 1099.7, 3 pm 1099.8, 4 pm 1099.9, 5 pm 1100.0, 6 pm 1100.1, 7 pm 1100.2, 8 pm 1100.3, 9 pm 1100.4, 10 pm 1100.5, 11 pm 1100.6, 12 pm 1100.7, 1 pm 1100.8, 2 pm 1100.9, 3 pm 1101.0, 4 pm 1101.1, 5 pm 1101.2, 6 pm 1101.3, 7 pm 1101.4, 8 pm 1101.5, 9 pm 1101.6, 10 pm 1101.7, 11 pm 1101.8, 12 pm 1101.9, 1 pm 1102.0, 2 pm 1102.1, 3 pm 1102.2, 4 pm 1102.3, 5 pm 1102.4, 6 pm 1102.5, 7 pm 1102.6, 8 pm 1102.7, 9 pm 1102.8, 10 pm 1102.9, 11 pm 1103.0, 12 pm 1103.1, 1 pm 1103.2, 2 pm 1103.3, 3 pm 1103.4, 4 pm 1103.5, 5 pm 1103.6, 6 pm 1103.7, 7 pm 1103.8, 8 pm 1103.9, 9 pm 1104.0, 10 pm 1104.1, 11 pm 1104.2, 12 pm 1104.3, 1 pm 1104.4, 2 pm 1104.5, 3 pm 1104.6, 4 pm 1104.7, 5 pm 1104.8, 6 pm 1104.9, 7 pm 1105.0, 8 pm 1105.1, 9 pm 1105.2, 10 pm 1105.3, 11 pm 1105.4, 12 pm 1105.5, 1 pm 1105.6, 2 pm 1105.7, 3 pm 1105.8, 4 pm 1105.9, 5 pm 1106.0, 6 pm 1106.1, 7 pm 1106.2, 8 pm 1106.3, 9 pm 1106.4, 10 pm 1106.5, 11 pm 1106.6, 12 pm 1106.7, 1 pm 1106.8, 2 pm 1106.9, 3 pm 1107.0, 4 pm 1107.1, 5 pm 1107.2, 6 pm 1107.3, 7 pm 1107.4, 8 pm 1107.5, 9 pm 1107.6, 10 pm 1107.7, 11 pm 1107.8, 12 pm 1107.9, 1 pm 1108.0, 2 pm 1108.1, 3 pm 1108.2, 4 pm 1108.3, 5 pm 1108.4, 6 pm 1108.5, 7 pm 1108.6, 8 pm 1108.7, 9 pm 1108.8, 10 pm 1108.9, 11 pm 1109.0, 12 pm 1109.1, 1 pm 1109.2, 2 pm 1109.3, 3 pm 1109.4, 4 pm 1109.5, 5 pm 1109.6, 6 pm 1109.7, 7 pm 1109.8, 8 pm 1109.9, 9 pm 1110.0, 10 pm 1110.1, 11 pm 1110.2, 12 pm 1110.3, 1 pm 1110.4, 2 pm 1110.5, 3 pm 1110.6, 4 pm 1110.7, 5 pm 1110.8, 6 pm 1110.9, 7 pm 1111.0, 8 pm 1111.1, 9 pm 1111.2, 10 pm 1111.3, 11 pm 1111.4, 12 pm 1111.5, 1 pm 1111.6, 2 pm 1111.7, 3 pm 1111.8, 4 pm 1111.9, 5 pm 1112.0, 6 pm 1112.1, 7 pm 1112.2, 8 pm 1112.3, 9 pm 1112.4, 10 pm 1112.5, 11 pm 1112.6, 12 pm 1112.7, 1 pm 1112.8, 2 pm 1112.9, 3 pm 1113.0, 4 pm 1113.1, 5 pm 1113.2, 6 pm 1113.3, 7 pm 1113.4, 8 pm 1113.5, 9 pm 1113.6, 10 pm 1113.7, 11 pm 1113.8, 12 pm 1113.9, 1 pm 1114.0, 2 pm 1114.1, 3 pm 1114.2, 4 pm 1114.3, 5 pm 1114.4, 6 pm 1114.5, 7 pm 1114.6, 8 pm 1114.7, 9 pm 1114.8, 10 pm 1114.9, 11 pm 1115.0, 12 pm 1115.1, 1 pm 1115.2, 2 pm 1115.3, 3 pm 1115.4, 4 pm 1115.5, 5 pm 1115.6, 6 pm 1115.7, 7 pm 1115.8, 8 pm 1115.9, 9 pm 1116.0, 10 pm 1116.1, 11 pm 1116.2, 12 pm 1116.3, 1 pm 1116.4, 2 pm 1116.5, 3 pm 1116.6, 4 pm 1116.7, 5 pm 1116.8, 6 pm 1116.9, 7 pm 1117.0, 8 pm 1117.1, 9 pm 1117.2, 10 pm 1117.3, 11 pm 1117.4, 12 pm 1117.5, 1 pm 1117.6, 2 pm 1117.7, 3 pm 1117.8, 4 pm 1117.9, 5 pm 1118.0, 6 pm 1118.1, 7 pm 1118.2, 8 pm 1118.3, 9 pm 1118.4, 10 pm 1118.5, 11 pm 1118.6, 12 pm 1118.7, 1 pm 1118.8, 2 pm 1118.9, 3 pm 1119.0, 4 pm 1119.1, 5 pm 1119.2, 6 pm 1119.3, 7 pm 1119.4, 8 pm 1119.5, 9 pm 1119.6, 10 pm 1119.7, 11 pm 1119.8, 12 pm 1119.9, 1 pm 1120.0, 2 pm 1120.1, 3 pm 1120.2, 4 pm 1120.3, 5 pm 1120.4, 6 pm 1120.5, 7 pm 1120.6, 8 pm 1120.7, 9 pm 1120.8, 10 pm 1120.9, 11 pm 1121.0, 12 pm 1121.1, 1 pm 1121.2, 2 pm 1121.3, 3 pm 1121.4, 4 pm 1121.5, 5 pm 1121.6, 6 pm 1121.7, 7 pm 1121.8, 8 pm 1121.9, 9 pm 1122.0, 10 pm 1122.1, 11 pm 1122.2, 12 pm 1122.3, 1 pm 1122.4, 2 pm 1122.5, 3 pm 1122.6, 4 pm 1122.7, 5 pm 1122.8, 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1130.4, 10 pm 1130.5, 11 pm 1130.6, 12 pm 1130.7, 1 pm 1130.8, 2 pm 1130.9, 3 pm 1131.0, 4 pm 1131.1, 5 pm 1131.2, 6 pm 1131.3, 7 pm 1131.4, 8 pm 1131.5, 9 pm 1131.6, 10 pm 1131.7, 11 pm 1131.8, 12 pm 1131.9, 1 pm 1132.0, 2 pm 1132.1, 3 pm 1132.2, 4 pm 1132.3, 5 pm 1132.4, 6 pm 1132.5, 7 pm 1132.6, 8 pm 1132.7, 9 pm 1132.8, 10 pm 1132.9, 11 pm 1133.0, 12 pm 1133.1, 1 pm 1133.2, 2 pm 1133.3, 3 pm 1133.4, 4 pm 1133.5, 5 pm 1133.6, 6 pm 1133.7, 7 pm 1133.8, 8 pm 1133.9, 9 pm 1134.0, 10 pm 1134.1, 11 pm 1134.2, 12 pm 1134.3, 1 pm 1134.4, 2 pm 1134.5, 3 pm 1134.6, 4 pm 1134.7, 5 pm 1134.8, 6 pm 1134.9, 7 pm 1135.0, 8 pm 1135.1, 9 pm 1135.2, 10 pm 1135.3, 11 pm 1135.4, 12 pm 1135.5, 1 pm 1135.6, 2 pm 1135.7, 3 pm 1135.8, 4 pm 1135.9, 5 pm 1136.0, 6 pm 1136.1, 7 pm 1136.2, 8 pm 1136.3, 9 pm 1136.4, 10 pm 1136.5, 11 pm 1136.6, 12 pm 1136.7, 1 pm 1136.8, 2 pm 1136.9, 3 pm 1137.0, 4 pm 1137.1, 5 pm 1137.2, 6 pm 1137.3, 7 pm 1137.4, 8 pm 1137.5, 9 pm 1137.6, 10 pm 1137.7, 11 pm 1137.8, 12 pm 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AUSTRIA

M'biishi Elect.	335	-5	Sinner Gd	19.5	-	had div yield %	Oct 30	Oct 23	Oct 18	Year Ago (Approx)	NETHERLANDS ANP CBS Group, 1970
M'biishi Estate	1,170	-10	Tongkat Huletts	6.0	-0.1		1.21				216.95 (+1)

Nasdaq national market 2.30pm prices

[illegible][illegible]

LONDON Chief price changes



FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

 **MERIDIEN**

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

 **MERIDIEN**

Year	Percentage of population aged 65 and over
1950	10
1960	11
1970	12
1980	13
1990	14
2000	15
2010	16
2020	17
2030	18
2040	19
2050	20

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IN THE FT EVERY FRIDAY

... ..

Prices at 3pm, November 11

Kidder, Peabody Securities
Limited

Market Makers in Euro-Securities

An affiliate of
Kidder, Peabody & Co.
Incorporated
Founded 1865

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 45

NYSE

NYSE COMPOSITE PRICES

12 Month
High Low Stock Div. Yld. P/ E 100s

are unaudited. Yearly highs and lows reflect the high and low of the current year, but not the entire year. Dividends are annual dividends based on dividends.

to estimate a 5-year annual rate of dividend growth, assuming a constant rate of dividend growth, the dividend is assumed to be paid in the year of the high and low of the current year, and the dividend is assumed to be paid in the year of the high and low of the current year.

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Continued on Page 43

AMEX COMPOSITE PRICES

Prices at 3pm, November 11[illegible]

OVER-THE-COUNTER

Nasdaq national market, 2.30pm prices

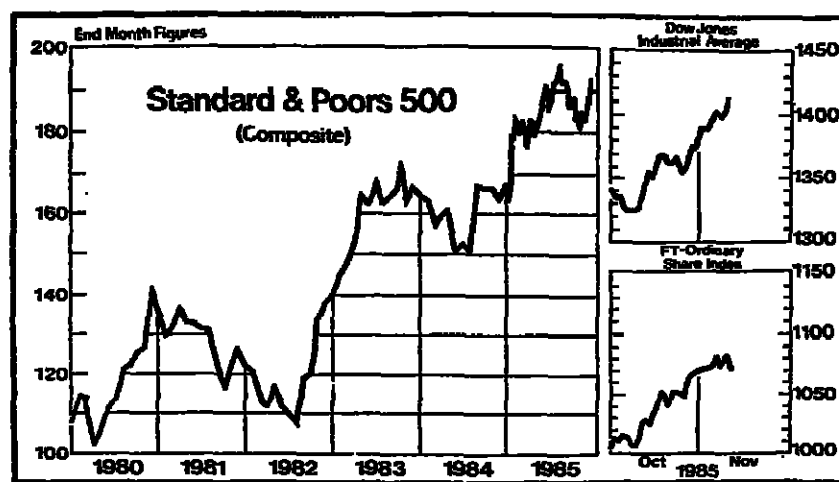
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Continued on Page 43

FINANCIAL TIMES

WORLD STOCK MARKETS

KEY MARKET MONITORS



STOCK MARKET INDICES

	Nov 11	Previous	Year ago
NEW YORK			
DJ Industrials	1,415.95	1,404.36	1,218.87
DJ Transport	678.02	678.14	632.43
DJ Utilities	163.11	161.93	145.77
S&P Composite	194.90	193.72	167.80
LONDON			
FT Ord	1,070.3	1,082.5	914.7
FT-SE 100	1,375.5	1,390.1	1,164.2
FT-A All-share	671.62	676.1	555.05
FT-A 500	733.03	736.93	606.95
FT Gold mines	255.2	245.2	558.9
FT-A Long gilt	10.44	10.44	10.08

	Nov 11	Previous	Year ago
TOKYO			
Nikkei	12,821.26	12,851.05	11,239.3
Tokyo SE	1,010.10	1,012.85	853.36

	Nov 11	Previous	Year ago
AUSTRALIA			
All Ord.	1,031.6	1,012.4	775.2
Metals & Mins.	509.9	504.4	476.4

	Nov 11	Previous	Year ago
AUSTRIA			
Credit Aktien	100.96	100.8	57.63

	Nov 11	Previous	Year ago
BELGIUM			
Belgen SE	closed	2,826.05	182.10

	Nov 11	Previous	Year ago
CANADA			
Toronto	1,574.1	1,539.45	2,044.00
Metals & Mins	2,765.3	2,748.3	2,416.5
Montreal	134.45	133.17	120.11

	Nov 11	Previous	Year ago
DENMARK			
SE	n/a	228.86	170.78

	Nov 11	Previous	Year ago
FRANCE			
CAC Gen	closed	227.7	180.6
Ind. Tendance	closed	130.1	98.3

	Nov 11	Previous	Year ago
WEST GERMANY			
FAZ-Aktien	586.46	580.85	372.02
Commerzbank	1,742.9	1,755.0	1,066.3

	Nov 11	Previous	Year ago
HONG KONG			
Hang Seng	1,722.40	1,722.38	1,047.32

	Nov 11	Previous	Year ago
ITALY			
Banca Com.	404.50	411.27	211.28

	Nov 11	Previous	Year ago
NETHERLANDS			
ANP-CBS Gen	232.6	230.7	179.5
ANP-CBS Ind	210.8	208.6	138.8

	Nov 11	Previous	Year ago
NORWAY			
Oslo SE	404.90	400.53	277.21

	Nov 11	Previous	Year ago
SINGAPORE			
Straits Times	closed	780.27	817.74

	Nov 11	Previous	Year ago
SOUTH AFRICA			
JSE Golds	-	1,075.6	1,055.0
JSE Industrials	-	931.8	895.7

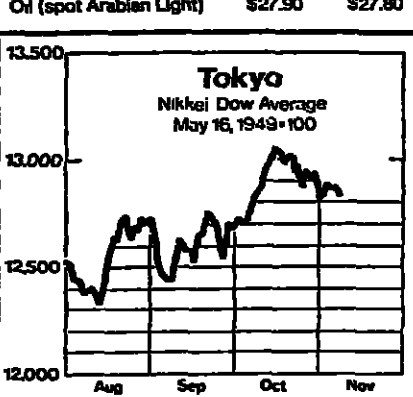
	Nov 11	Previous	Year ago
SPAIN			
Madrid SE	126.90	125.80	98.65

	Nov 11	Previous	Year ago
SWEDEN			
J & P	1,504.77	1,508.08	1,402.20

	Nov 11	Previous	Year ago
SWITZERLAND			
Swiss Bank Ind	530.6	533.1	380.0

	Nov 11	Previous	Year ago
WORLD			
Capital Int'l	235.5	236.3	188.5

	Nov 11	Previous	Year ago
COMMODITIES			
Silver (spot fixing)	428.00p	426.25p	
Copper (cash)	£58.25	£58.50	
Coffee (Nov)	£1,797.50	£1,833.00	
Oil (spot Arabian Light)	\$27.50	\$27.80	



WALL STREET

Rate hopes spur climb to peaks

HOPES of further falls in US interest rates, reinforced by speculation of a cut in the federal discount rate, spurred Wall Street stocks to new peaks yesterday, despite the closure for Veterans Day of the federal bond markets and banks, writes Terry Byland in New York.

Turnover exceeded recent levels, as stocks in the overseas earnings came back into favour after the recent bout of profit-taking. Also firmer were the retail issues and Wall Street brokerage stocks.

At 2pm, the Dow Jones Industrial average was 1,415.95 up at 1,415.94.

Stocks were firm across the broad range, and the closure of the Federal Reserve proved no discouragement to stock-market trading.

The day's shutdown in the Federal Reserve proved a gloomy start to a worrying week. The credit market faces a heavy schedule of Federal and municipal debt issues, as well as a number of significant financial deadlines for Congress and the US financial system.

Treasury officials have warned that the Federal Government will effectively run out of cash at mid-week unless Congress approves the new \$2 trillion (million) Federal debt ceiling and also extends the short-term financing bill.

However, Wall Street still regards the annual debt-ceiling wrangle as largely political posturing.

The stock market's conviction that US interest rates will continue to fall as the Federal authorities try to lower the dollar's foreign exchange rate, was fuelled at the weekend by Dr Henry Kaufmann, the chief economist at Salomon Bros, who drew attention back to the prospects for a cut in the Federal discount rate, presently at 7.5 per cent.

Federal bonds were not quoted yesterday, but the December bond futures contract was a shade easier. Municipal and corporate issues also softened, but were slack in the absence of a lead from the Federal markets.

In the stock market, IBM climbed 5% to 133.75, within \$5 of its peak price. Other technical stocks were mixed, with Honeywell adding 5% to \$84.75, Burroughs 5% to \$57.75, while Digital Equipment eased 5% to \$114.75.

Indications that the Christmas selling season was making a successful start brought further gains in retail stocks. Sears rose 5% to \$36.75 but Macy dipped 5% to \$63.75 as the market expressed dissatisfaction with the absence of a formal bid from the management group which has proposed a \$3.6bn buyout.

Motor stocks, too, responded to the optimism over consumer spending. At 567.75, General Motors added 5%, while Chrysler added 5% to \$41.75 and Ford 5% to \$47.75.

Merck, the pharmaceutical leader which figures in the Dow Jones 30-share industrial average, turned sharply higher again, rising 5% to a 52-week high of \$120.75.

Among the other heavy overseas earnings issues, Pfizer added 5% to \$49.75, Bristol-Myers gained 5% to \$60.75, and Abbott Laboratories 5% to \$59.75.

Stocks of the major chemical groups, which have large overseas interests, also strengthened. Monsanto added 5% to \$42.75 and Dow 5% to \$38.75. At \$60.75, Union Carbide gained 5% after renewed speculation on the causes of the Bhopal disaster.

Walt Disney Productions bounded ahead 5% to \$94.75 after announcing sharply higher profits. Control Data, however, eased 5% to \$17.75 as the sale of its business products division opened the way to the predicted streamlining of operations.

The most active stock on the NYSE was Potlatch, down 5% at \$40.75, with more than 1m shares traded after the board said it would try to thwart the Belzberg bid of \$45 a share in cash by buying in up to one fifth of the equity.

Also active again was Westinghouse, up 5% at \$43.75 as speculators hoped for further asset sales. Among the Wall Street firms, Phibro-Salomon Bros gained 5% to \$40.75 in active trading.



EUROPE

Amsterdam resists the lethargy

LETHARGY spread across Europe yesterday where trading was dulled by local holidays in some bourses. Elsewhere, the slower pace left prices mixed to lower.

Amsterdam, however, failed to succumb to this mood and firmed, leaving the ANP-CBS general index 1.9 higher at 232.5, just below its 233.0 peak.

Sentiment was strengthened by news that the Netherlands plans to open its capital markets completely from January in a move aimed to keep abreast of liberalisation elsewhere in Europe.

Overseas investors sought insurers and heavy demand was seen for food company Wessanen, which jumped FI 6.30 to a record level for 1985 of FI 232.50.

The Paris and Brussels bourses were closed for a holiday yesterday.

Among internationals, Unilever rose FI 3.50 to FI 365 ahead of its third-quarter results due today. Akzo gained FI 1.30 to FI 129.60, while Hoogovens added FI 1.80 to FI 74.80.

Publishers continued to strengthen with VNU FI 6.50 higher at FI 257.50 and Elsevier FI 1.50 added at FI 149.50. NMB shot up FI 12.50 to FI 224. ABN gained FI 2 to FI 547 and Westland Utrecht ended FI 1.20 higher at FI 94.50.

Profit-taking hit selected bond issues and prices faded, unaffected by liberalisation plans which will introduce floating rate notes and zero-coupon bonds among other measures.

A tentative late rally in Frankfurt dragged prices up from their worst levels of the day, but most still remained lower.

An analysis by Bank für Gemeinwirtschaft said prospects for further gains by West German issues remained bright. Extremely volatile trading, sharp technical corrections and subsequent severe rebounds will typify short-term trading, the bank forecast.

Electricals and engineering led the market lower in yesterday's dull session. The Commerzbank index shed 12.1 to 1,742.9.

Stiemens lost DM 5.50 to DM 656.50, AEG DM 6 to DM 240.50 and SEL 20 pfg to DM 349.80. Deutsche Babcock shed DM 8 to DM 221.

Banks were mixed with Deutsche gaining DM 1 to DM 713.50, Dresdner shedding DM 1 to DM 342.50 and Commerzbank dropping DM 5.80 to DM 265.70.

Bonds ended mixed, with shorter maturities adding up to 10 pfg and longer issues losing up to 40 pfg.

The Bundesbank bought a moderate DM 20.4m worth of domestic paper after buying DM 20.7m worth on Friday.

Zurich finished mixed to slightly firmer and the Credit Suisse index edged higher to a peak of 456.0 from 455.0 on Friday.

Profit-takers were responsible for the steeper tone and issues which suffered the greatest losses yesterday had been among the sharpest gainers in last week's rallies.

Insurers faded while banks and industrials were mixed. Baser Holding added Sfr 200 to reach a high of Sfr 12,000, while Bank Leu shed Sfr 25 to Sfr 4,250. Both Winterthur and Zurich Insurance were steady at Sfr 4,950 and Sfr 5,775 respectively and George Fischer remained unchanged at Sfr 1,125.

TOKYO

Institutions gravitate to sidelines

TRADING was extremely thin as institutional investors and corporations moved to the sidelines in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

Only securities company dealers and speculators were active, trading in companies with capital of around ¥3bn for immediate capital gains.

The Nikkei average dropped 29.79 to 12,821.26, suffering its third consecutive fall. Turnover came to 234m shares, down from last Friday's 334m. Declines outnumbered advances 420 to 341, with 185 issues unchanged.

Speculative trading focused on Sanko Steamship, which hovered in the ¥1-¥3 range. The shipping concern went bankrupt with liabilities of some ¥500bn last August and applied for protection under the Corporate Rehabilitation Law. It is scheduled to be delisted from the Tokyo Stock Exchange on Thursday.

The stock ended at ¥1, down ¥1 from last Friday, with the busiest volume of 26.1m shares traded.

The lacklustre trading was due mainly to a rapid shift of funds owned by institutions and corporations from the stock market to short-term financial instruments. Short-term interest rates have been drifting higher under the guidance of the Bank of Japan to help the yen's continued appreciation against the US dollar.

Another factor was that the institutions incurred huge appraisal losses in

The Singapore stock market was closed yesterday for a holiday.

dollar-denominated bond trading due to the yen's strength.

Small-capital cash trading issues took the spotlight, accounting for five of the 10 most-active stocks. Kyodo Shiroko gained ¥10 to ¥344 with the third largest volume of 3.99m shares.

Kurosaki Refractories surged ¥42 to ¥18, Hodogaya Chemical ¥20 to ¥1,040, Kimono Manufacturing ¥44 to ¥620 and Toyo Sugar Refining ¥14 to ¥304. These issues moved erratically in the absence of fresh incentives.

Mitsubishi Estate shed ¥10 to ¥1,170 despite expectations among securities companies that it would draw popularity towards the year-end.

Large-capital stocks remained sluggish. Mitsubishi Heavy Industries weakened ¥5 to ¥389 on a volume of 2.2m shares, one-tenth of the peak it reached early this autumn.

Most blue chips also eased in small-lot selling. Fancu dropped ¥50 to ¥7,630, NEC ¥10 to ¥1,110, Sony ¥40 to ¥3,750 and Canon ¥40 to ¥1,100.

Bond prices continued falling in slow trading amid uncertainty about the future course of interest rates.

Investors kept a low profile on the over-the-counter market, held in check by the uncertain foreign-exchange market movement and a rise of the call rate on unconditional money. Only small-lot trading was made on the inter-broker market.

The yield on the bellwether 6.8 per cent government bond due in December 1994 soared from 6.870 per cent to 6.725 per cent.

HONG KONG

THE EARLY FIRMNESS in Hong Kong was largely eroded by the close as profit-takers moved in leaving the Hang Seng index 0.02 higher at 1,722.40.

Properties lost ground with Cheung Kong 20 cents down at HK\$20.40 as Sun Hung Kai Properties dipped 10 cents to HK\$13.30. Hongkong Land edged 10 cents lower to HK\$8.85.

Hang Seng Bank gained 25 cents to HK\$46.25 in a mixed banking sector which left Hongkong Bank unchanged at HK\$7.70.

The takeover pitches were busy with Evergo launching a bid for Chuang's Holdings and Lambda. Evergo last traded on Friday at 54 cents, down 4 cents, with Chuang's Holdings 14 cents off at 32 cents. Lambda was 3 cents up at 64 cents while Chuang's Properties, also suspended, dipped 1 cent to 21 cents.

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